WEBVTT

NOTE duration:"01:30:28.8850000"

NOTE language:en-us

NOTE Confidence: 0.843219220638275

00:00:00.000 --> 00:00:02.870 Cancer therapeutics and delivery systems.

NOTE Confidence: 0.843219220638275

00:00:02.870 --> 00:00:05.740 My name is Tim Shannon,

NOTE Confidence: 0.843219220638275

 $00{:}00{:}05{.}740 \dashrightarrow 00{:}00{:}08{.}680$ partner at Canaan Partners venture capital

NOTE Confidence: 0.843219220638275

 $00:00:08.680 \dashrightarrow 00:00:11.589$ firm that's active in the oncology

NOTE Confidence: 0.843219220638275

 $00:00:11.589 \rightarrow 00:00:14.627$ space in the biotech space in general.

NOTE Confidence: 0.843219220638275

00:00:14.630 --> 00:00:17.366 And you would like to thank you all

NOTE Confidence: 0.843219220638275

 $00{:}00{:}17.366$ --> $00{:}00{:}19.954$ for joining us today and what we hope

NOTE Confidence: 0.843219220638275

 $00:00:19.954 \rightarrow 00:00:22.709$ will be a really engaging 90 minutes.

NOTE Confidence: 0.843219220638275

 $00{:}00{:}22.710 \dashrightarrow 00{:}00{:}25.374$ I think you know, for those of us who

NOTE Confidence: 0.843219220638275

 $00:00:25.374 \rightarrow 00:00:27.856$ have been involved in in this area,

NOTE Confidence: 0.843219220638275

 $00:00:27.860 \rightarrow 00:00:29.954$ you know there's nothing more exciting

NOTE Confidence: 0.843219220638275

 $00:00:29.954 \longrightarrow 00:00:32.114$ than to develop a novel cancer

NOTE Confidence: 0.843219220638275

 $00:00:32.114 \dashrightarrow 00:00:34.214$ drug and see it benefit patient.

NOTE Confidence: 0.843219220638275

 $00:00:34.220 \longrightarrow 00:00:35.924$ It's incredibly rewarding.

 $00:00:35.924 \dashrightarrow 00:00:39.900$ I think in today's session is some

NOTE Confidence: 0.843219220638275

 $00:00:39.998 \rightarrow 00:00:43.256$ of our speakers present their work.

NOTE Confidence: 0.843219220638275

 $00{:}00{:}43.260 \dashrightarrow 00{:}00{:}45.864$ You'll see how impactful Yales Bend

NOTE Confidence: 0.843219220638275

 $00:00:45.864 \rightarrow 00:00:48.601$ in this sphere, and in particular,

NOTE Confidence: 0.843219220638275

 $00:00:48.601 \rightarrow 00:00:51.463$ Yale Cancer Center and really helping

NOTE Confidence: 0.843219220638275

 $00:00:51.463 \dashrightarrow 00:00:54.252$ to Harold the great progress that

NOTE Confidence: 0.843219220638275

 $00:00:54.252 \rightarrow 00:00:57.078$ we've all seen in Cancer Therapeutics

NOTE Confidence: 0.843219220638275

 $00{:}00{:}57{.}078 \dashrightarrow 00{:}00{:}59{.}150$ in the last decade.

NOTE Confidence: 0.843219220638275

 $00{:}00{:}59{.}150 \dashrightarrow 00{:}01{:}02{.}566$ I think Yale on the El Cancer Center

NOTE Confidence: 0.843219220638275

 $00:01:02.566 \dashrightarrow 00:01:05.807$ recognized that this is really a

NOTE Confidence: 0.843219220638275

 $00:01:05.807 \rightarrow 00:01:08.682$ community effort and requires extensive

NOTE Confidence: 0.843219220638275

00:01:08.682 $\operatorname{-->}$ 00:01:10.626 collaboration networks to make

NOTE Confidence: 0.843219220638275

 $00{:}01{:}10.626 \dashrightarrow 00{:}01{:}13.615$ this all work from start to finish.

NOTE Confidence: 0.843219220638275

 $00{:}01{:}13.620 \dashrightarrow 00{:}01{:}16.920$ I you know that involves universities,

NOTE Confidence: 0.843219220638275

 $00:01:16.920 \rightarrow 00:01:17.470$ governments,

 $00:01:17.470 \rightarrow 00:01:21.320$ industry as well as investors in all,

NOTE Confidence: 0.843219220638275

 $00:01:21.320 \longrightarrow 00:01:25.298$ playing a role in this very

NOTE Confidence: 0.843219220638275

 $00:01:25.298 \longrightarrow 00:01:26.624$ important activity.

NOTE Confidence: 0.843219220638275

00:01:26.630 --> 00:01:27.290 So really,

NOTE Confidence: 0.843219220638275

 $00:01:27.290 \longrightarrow 00:01:28.940$ the goal of of today's

NOTE Confidence: 0.843219220638275

 $00{:}01{:}28{.}940 \dashrightarrow 00{:}01{:}31{.}059$ session is is really twofold.

NOTE Confidence: 0.843219220638275

 $00{:}01{:}31.060 \dashrightarrow 00{:}01{:}33.965$ It's for Yale really to continue to

NOTE Confidence: 0.843219220638275

 $00:01:33.965 \rightarrow 00:01:36.442$ broaden that network in that community

NOTE Confidence: 0.843219220638275

 $00{:}01{:}36{.}442 \dashrightarrow 00{:}01{:}39{.}440$ with whom they engage again to try to.

NOTE Confidence: 0.843219220638275

00:01:39.440 --> 00:01:40.336 You know,

NOTE Confidence: 0.843219220638275

 $00:01:40.336 \longrightarrow 00:01:43.472$ live out their passions of bringing promising

NOTE Confidence: 0.843219220638275

 $00:01:43.472 \rightarrow 00:01:46.359$ and novel therapeutics to patients.

NOTE Confidence: 0.843219220638275

00:01:46.360 --> 00:01:48.562 But it's also importantly for you

NOTE Confidence: 0.843219220638275

 $00{:}01{:}48.562 \dashrightarrow 00{:}01{:}50.749$ in the audience to learn about

NOTE Confidence: 0.843219220638275

 $00:01:50.749 \dashrightarrow 00:01:53.341$ what Yale has to offer and how you

NOTE Confidence: 0.843219220638275

 $00:01:53.419 \longrightarrow 00:01:56.037$ might be able to become part of

- NOTE Confidence: 0.843219220638275
- $00:01:56.037 \rightarrow 00:01:58.369$ this community around the El Cancer
- NOTE Confidence: 0.843219220638275
- $00{:}01{:}58.369 \dashrightarrow 00{:}02{:}00.787$ Center and share that mission and
- NOTE Confidence: 0.843219220638275
- $00:02:00.787 \dashrightarrow 00:02:03.358$ that passion to do great things.
- NOTE Confidence: 0.843219220638275
- $00:02:03.360 \longrightarrow 00:02:05.696$ So you know some of you may have
- NOTE Confidence: 0.843219220638275
- $00:02:05.696 \rightarrow 00:02:08.038$ already been involved in Cancer Center.
- NOTE Confidence: 0.843219220638275
- $00:02:08.040 \longrightarrow 00:02:10.371$ Some of you this may be your
- NOTE Confidence: 0.843219220638275
- 00:02:10.371 --> 00:02:11.037 first opportunity,
- NOTE Confidence: 0.843219220638275
- $00:02:11.040 \longrightarrow 00:02:13.050$ but for both of those groups,
- NOTE Confidence: 0.843219220638275
- $00{:}02{:}13.050 \dashrightarrow 00{:}02{:}15.598$ we certainly hope it's not the last
- NOTE Confidence: 0.843219220638275
- $00:02:15.598 \rightarrow 00:02:17.686$ opportunity in this really catalyzes
- NOTE Confidence: 0.843219220638275
- $00:02:17.686 \rightarrow 00:02:20.464$ more engagement with the Cancer Center.
- NOTE Confidence: 0.843219220638275
- $00:02:20.470 \rightarrow 00:02:23.025$ Just in terms of some housekeeping issues,
- NOTE Confidence: 0.843219220638275
- $00:02:23.030 \longrightarrow 00:02:24.850$ you know the audience in
- NOTE Confidence: 0.843219220638275
- $00:02:24.850 \longrightarrow 00:02:26.306$ general will be muted,
- NOTE Confidence: 0.843219220638275
- $00:02:26.310 \longrightarrow 00:02:28.974$ so you don't have to worry about the
- NOTE Confidence: 0.843219220638275

 $00:02:28.974 \rightarrow 00:02:31.417$ noise you're making in the background,

NOTE Confidence: 0.843219220638275

00:02:31.420 --> 00:02:32.341 but you know,

NOTE Confidence: 0.843219220638275

 $00:02:32.341 \rightarrow 00:02:35.440$ we really do want this to be interactive,

NOTE Confidence: 0.843219220638275

 $00:02:35.440 \longrightarrow 00:02:37.806$ and the chat room will be live

NOTE Confidence: 0.843219220638275

 $00:02:37.806 \longrightarrow 00:02:40.060$ and that will be the vehicle

NOTE Confidence: 0.843219220638275

00:02:40.060 --> 00:02:42.370 with which you know we'd lash,

NOTE Confidence: 0.843219220638275

 $00:02:42.370 \longrightarrow 00:02:44.195$ like you to raise questions

NOTE Confidence: 0.843219220638275

00:02:44.195 - 00:02:45.290 during the symposium,

NOTE Confidence: 0.843219220638275

 $00:02:45.290 \rightarrow 00:02:47.115$ and particularly for panelists after

NOTE Confidence: 0.843219220638275

 $00:02:47.115 \longrightarrow 00:02:49.263$ here with panels, have to say,

NOTE Confidence: 0.843219220638275

 $00{:}02{:}49{.}263 \dashrightarrow 00{:}02{:}51{.}018$ and your questions can pertain

NOTE Confidence: 0.843219220638275

 $00:02:51.018 \longrightarrow 00:02:53.008$ to their comments to there.

NOTE Confidence: 0.843219220638275

 $00:02:53.010 \dashrightarrow 00:02:55.548$ Your questions can be, you know,

NOTE Confidence: 0.843219220638275

 $00:02:55.550 \rightarrow 00:02:58.088$ really is broad as you like.

NOTE Confidence: 0.843219220638275

 $00:02:58.090 \longrightarrow 00:02:59.102$ So again,

NOTE Confidence: 0.843219220638275

 $00:02:59.102 \rightarrow 00:03:01.632$ we would really encourage participation

- NOTE Confidence: 0.843219220638275
- $00:03:01.632 \dashrightarrow 00:03:05.198$ via the chat room that will be open
- NOTE Confidence: 0.843219220638275
- $00:03:05.198 \dashrightarrow 00:03:07.650$ and we will be monitoring this.
- NOTE Confidence: 0.843219220638275
- $00:03:07.650 \rightarrow 00:03:09.828$ Finally, this webinar will be recorded.
- NOTE Confidence: 0.843219220638275
- 00:03:09.830 --> 00:03:12.614 I think I just saw a chat room
- NOTE Confidence: 0.843219220638275
- $00{:}03{:}12.614 \dashrightarrow 00{:}03{:}15.486$ question come up in that regard so
- NOTE Confidence: 0.843219220638275
- $00:03:15.486 \rightarrow 00:03:18.117$ that the webinars being recorded and
- NOTE Confidence: 0.843219220638275
- $00{:}03{:}18{.}117 \dashrightarrow 00{:}03{:}20{.}829$ will be available after the session.
- NOTE Confidence: 0.843219220638275
- $00:03:20.830 \longrightarrow 00:03:22.538$ So with that introduction,
- NOTE Confidence: 0.843219220638275
- $00{:}03{:}22.538 \dashrightarrow 00{:}03{:}26.330$ I'd like to welcome our first speaker doctor,
- NOTE Confidence: 0.843219220638275
- 00:03:26.330 --> 00:03:27.186 Charlie Fuchs.
- NOTE Confidence: 0.843219220638275
- 00:03:27.186 --> 00:03:29.326 Doctor Fuchs is the Richard
- NOTE Confidence: 0.843219220638275
- $00{:}03{:}29{.}326 \dashrightarrow 00{:}03{:}30{.}610$ and Jonathan Sackler
- NOTE Confidence: 0.845332145690918
- $00:03:30.685 \dashrightarrow 00:03:32.725$ professor of medical Oncology
- NOTE Confidence: 0.845332145690918
- $00{:}03{:}32{.}725 \dashrightarrow 00{:}03{:}34{.}765$ and professor of chronic
- NOTE Confidence: 0.845332145690918
- 00:03:34.765 --> 00:03:36.400 disease Epidemiology at Yale.
- NOTE Confidence: 0.845332145690918

 $00:03:36.400 \longrightarrow 00:03:39.672$ He also is the director of the Yale

NOTE Confidence: 0.845332145690918

 $00{:}03{:}39.672 \dashrightarrow 00{:}03{:}42.086$ Cancer Center and Physician and

NOTE Confidence: 0.845332145690918

 $00:03:42.086 \dashrightarrow 00:03:45.092$ Chief of the Smilow Cancer Hospital.

NOTE Confidence: 0.845332145690918

 $00:03:45.100 \rightarrow 00:03:46.940$ Charlie. Thanks very much.

NOTE Confidence: 0.871748745441437

 $00:03:47.530 \dashrightarrow 00:03:51.106$ Tim, thank you and I want to welcome

NOTE Confidence: 0.871748745441437

 $00{:}03{:}51{.}106 \dashrightarrow 00{:}03{:}55{.}537$ all of you to our second in this series.

NOTE Confidence: 0.871748745441437

 $00:03:55.540 \rightarrow 00:03:58.876$ Yale engage cancer, which really has

NOTE Confidence: 0.871748745441437

 $00:03:58.876 \rightarrow 00:04:01.944$ been an exciting opportunity for for

NOTE Confidence: 0.871748745441437

 $00{:}04{:}01{.}944 \dashrightarrow 00{:}04{:}04{.}952$ us to reach out to a broad audience.

NOTE Confidence: 0.871748745441437

 $00:04:04.960 \dashrightarrow 00:04:07.580$ And I want to just say that you know we're

NOTE Confidence: 0.871748745441437

 $00{:}04{:}07{.}649 \dashrightarrow 00{:}04{:}10{.}400$ obviously engaged now and a global pandemic,

NOTE Confidence: 0.871748745441437

 $00{:}04{:}10{.}400 \dashrightarrow 00{:}04{:}12{.}376$ which I think has to some extent been

NOTE Confidence: 0.871748745441437

 $00{:}04{:}12.376 \dashrightarrow 00{:}04{:}14.509$ at the forefront of our attention

NOTE Confidence: 0.871748745441437

 $00:04:14.509 \rightarrow 00:04:16.479$ and healthcare and drug development.

NOTE Confidence: 0.871748745441437

00:04:16.480 --> 00:04:19.045 But, you know, as we get past this and

NOTE Confidence: 0.871748745441437

 $00:04:19.045 \rightarrow 00:04:21.598$ we're all looking forward to that point,

 $00:04:21.600 \longrightarrow 00:04:24.096$ we are reminded of the fact.

NOTE Confidence: 0.871748745441437

 $00:04:24.100 \longrightarrow 00:04:26.150$ That in the 21st century,

NOTE Confidence: 0.871748745441437

 $00:04:26.150 \rightarrow 00:04:28.610$ cancer is really the great challenge

NOTE Confidence: 0.871748745441437

 $00:04:28.610 \longrightarrow 00:04:30.250$ that faces American medicine.

NOTE Confidence: 0.871748745441437

 $00:04:30.250 \longrightarrow 00:04:32.858$ It is the focus of so much work

NOTE Confidence: 0.871748745441437

 $00:04:32.858 \longrightarrow 00:04:35.144$ clinically in terms of support

NOTE Confidence: 0.871748745441437

 $00:04:35.144 \rightarrow 00:04:37.216$ from government and philanthropy.

NOTE Confidence: 0.871748745441437

 $00:04:37.220 \rightarrow 00:04:40.090$ And really the focus of of investment

NOTE Confidence: 0.871748745441437

 $00:04:40.090 \longrightarrow 00:04:41.320$ in drug development.

NOTE Confidence: 0.871748745441437

 $00:04:41.320 \longrightarrow 00:04:44.600$ And I think one thing we all share.

NOTE Confidence: 0.871748745441437

 $00:04:44.600 \longrightarrow 00:04:47.470$ We are a diverse group on this

NOTE Confidence: 0.871748745441437

00:04:47.470 --> 00:04:49.110 call from Academia, Pharma,

NOTE Confidence: 0.871748745441437

 $00:04:49.110 \longrightarrow 00:04:49.520$ biotech,

NOTE Confidence: 0.871748745441437

 $00:04:49.520 \dashrightarrow 00:04:51.570$ the investment community where diverse.

NOTE Confidence: 0.871748745441437

 $00{:}04{:}51{.}570 \dashrightarrow 00{:}04{:}54{.}160$ But I think what we all share

 $00:04:54.160 \longrightarrow 00:04:56.509$ in common is a commitment.

NOTE Confidence: 0.871748745441437

 $00{:}04{:}56{.}510 \dashrightarrow 00{:}04{:}58{.}856$ To innovating in science and taking

NOTE Confidence: 0.871748745441437

 $00:04:58.856 \rightarrow 00:05:01.373$ those discoveries and moving them into

NOTE Confidence: 0.871748745441437

 $00:05:01.373 \rightarrow 00:05:03.598$ meaningful improvements in the treatment,

NOTE Confidence: 0.871748745441437

 $00:05:03.600 \rightarrow 00:05:06.096$ early detection and prevention of cancer.

NOTE Confidence: 0.871748745441437

 $00{:}05{:}06{.}100 \dashrightarrow 00{:}05{:}07{.}640$ You know, I'm pleased.

NOTE Confidence: 0.871748745441437

 $00{:}05{:}07{.}640 \dashrightarrow 00{:}05{:}10{.}427$ As the director of the Yale Cancer

NOTE Confidence: 0.871748745441437

 $00{:}05{:}10.427 \dashrightarrow 00{:}05{:}13.627$ Center to be at a place with an

NOTE Confidence: 0.871748745441437

00:05:13.627 --> 00:05:16.108 extraordinary legacy of Cancer Research.

NOTE Confidence: 0.871748745441437

 $00:05:16.110 \rightarrow 00:05:19.029$ Really over the century in cell biology,

NOTE Confidence: 0.871748745441437

00:05:19.030 --> 00:05:20.281 genetics, chemical biology,

NOTE Confidence: 0.871748745441437

00:05:20.281 --> 00:05:21.949 pharmacology, immunobiology among others,

NOTE Confidence: 0.871748745441437

 $00{:}05{:}21.950 \dashrightarrow 00{:}05{:}23.614$ and in clinical research.

NOTE Confidence: 0.871748745441437

00:05:23.614 --> 00:05:24.950 And, you know,

NOTE Confidence: 0.871748745441437

 $00{:}05{:}24.950 \dashrightarrow 00{:}05{:}27.710$ as the NCI comprehensive Cancer Center

NOTE Confidence: 0.871748745441437

 $00:05:27.710 \longrightarrow 00:05:30.356$ for Connecticut in New England that we.

 $00:05:30.360 \longrightarrow 00:05:32.784$ We carry that responsibility with great

NOTE Confidence: 0.871748745441437

 $00:05:32.784 \rightarrow 00:05:35.270$ pride beyond the great science we

NOTE Confidence: 0.871748745441437

 $00:05:35.270 \rightarrow 00:05:37.664$ really proud of our clinical programs.

NOTE Confidence: 0.871748745441437

 $00:05:37.670 \longrightarrow 00:05:38.354$ In fact,

NOTE Confidence: 0.871748745441437

 $00:05:38.354 \longrightarrow 00:05:40.748$ the building I sit in now is

NOTE Confidence: 0.871748745441437

 $00:05:40.748 \longrightarrow 00:05:43.350$ the is Smilow Cancer hospital,

NOTE Confidence: 0.871748745441437

 $00:05:43.350 \longrightarrow 00:05:45.380$ which is celebrating its 10th

NOTE Confidence: 0.871748745441437

 $00:05:45.380 \longrightarrow 00:05:47.004$ anniversary as a center.

NOTE Confidence: 0.871748745441437

 $00:05:47.010 \longrightarrow 00:05:49.798$ Now that provides care to 48% of

NOTE Confidence: 0.871748745441437

 $00:05:49.798 \rightarrow 00:05:51.588$ all newly diagnosed cancer patients

NOTE Confidence: 0.871748745441437

 $00:05:51.588 \rightarrow 00:05:54.017$ in the state of Connecticut and

NOTE Confidence: 0.871748745441437

 $00:05:54.017 \dashrightarrow 00:05:56.337$ patients well beyond that region.

NOTE Confidence: 0.871748745441437

 $00:05:56.340 \longrightarrow 00:05:58.818$ And with that has really been

NOTE Confidence: 0.871748745441437

 $00:05:58.818 \longrightarrow 00:06:00.470$ the laboratory of moving.

NOTE Confidence: 0.871748745441437

 $00{:}06{:}00{.}470 \dashrightarrow 00{:}06{:}02{.}805$ Discovery in the laboratory into

 $00{:}06{:}02.805 \dashrightarrow 00{:}06{:}05.140$ meaningful clinical treatments for cancer.

NOTE Confidence: 0.871748745441437

00:06:05.140 --> 00:06:06.074 In fact,

NOTE Confidence: 0.871748745441437

 $00:06:06.074 \dashrightarrow 00:06:08.409$ one opportunity of great pride.

NOTE Confidence: 0.871748745441437

 $00:06:08.410 \rightarrow 00:06:12.146$ I wanted to share is that this year,

NOTE Confidence: 0.871748745441437

 $00:06:12.150 \longrightarrow 00:06:15.260$ 4 Yale lead clinical trials.

NOTE Confidence: 0.871748745441437

 $00{:}06{:}15{.}260 \dashrightarrow 00{:}06{:}18{.}102$ Will have led to new approvals in

NOTE Confidence: 0.871748745441437

 $00:06:18.102 \rightarrow 00:06:20.418$ the oncology space with the FDA.

NOTE Confidence: 0.871748745441437

 $00:06:20.420 \rightarrow 00:06:23.596$ So not only we committed to great science,

NOTE Confidence: 0.871748745441437

 $00:06:23.600 \rightarrow 00:06:25.585$ but we're committed to moving

NOTE Confidence: 0.871748745441437

 $00{:}06{:}25.585 \dashrightarrow 00{:}06{:}27.570$ that science into the clinic.

NOTE Confidence: 0.871748745441437

 $00{:}06{:}27.570 \dashrightarrow 00{:}06{:}29.158$ Ann into ultimate approval.

NOTE Confidence: 0.871748745441437

 $00{:}06{:}29.158 \dashrightarrow 00{:}06{:}31.540$ Tim has assembled for today's forum.

NOTE Confidence: 0.871748745441437

00:06:31.540 --> 00:06:33.640 Just a panel of rock stars

NOTE Confidence: 0.871748745441437

 $00:06:33.640 \longrightarrow 00:06:36.299$ who not only do great science,

NOTE Confidence: 0.871748745441437

 $00{:}06{:}36{.}300 \dashrightarrow 00{:}06{:}38{.}115$ but actually are committed to

NOTE Confidence: 0.871748745441437

 $00:06:38.115 \rightarrow 00:06:40.412$ moving that science into the clinic

 $00:06:40.412 \rightarrow 00:06:42.890$ through their own work and through

NOTE Confidence: 0.871748745441437

 $00{:}06{:}42.890 \dashrightarrow 00{:}06{:}44.602$ partnerships by starting companies

NOTE Confidence: 0.871748745441437

 $00:06:44.602 \rightarrow 00:06:47.020$ by working with pharma and biotech.

NOTE Confidence: 0.871748745441437

 $00:06:47.020 \rightarrow 00:06:49.628$ And I think each of their stories are

NOTE Confidence: 0.871748745441437

 $00:06:49.628 \rightarrow 00:06:52.458$ are really going to be interesting for us.

NOTE Confidence: 0.871748745441437

00:06:52.460 --> 00:06:54.160 I also want to particularly

NOTE Confidence: 0.871748745441437

00:06:54.160 --> 00:06:55.180 thank Josh Blinker,

NOTE Confidence: 0.871748745441437

 $00:06:55.180 \dashrightarrow 00:06:57.166$ who's the Chief Executive Officer for

NOTE Confidence: 0.871748745441437

 $00:06:57.166 \dashrightarrow 00:06:59.600$ locks on Cology for joining our panel,

NOTE Confidence: 0.871748745441437

 $00{:}06{:}59{.}600 \dashrightarrow 00{:}07{:}01{.}525$ which I think really adds more to

NOTE Confidence: 0.871748745441437

 $00{:}07{:}01.525 \dashrightarrow 00{:}07{:}03.950$ the richest of discussion of how you

NOTE Confidence: 0.871748745441437

 $00{:}07{:}03.950 \dashrightarrow 00{:}07{:}05.870$ ultimately move drug development from

NOTE Confidence: 0.871748745441437

 $00:07:05.870 \longrightarrow 00:07:08.100$ science into ultimate care of patients.

NOTE Confidence: 0.871781468391418

00:07:08.100 --> 00:07:11.300 You know, one thing we want to do in these

NOTE Confidence: 0.871781468391418

 $00{:}07{:}11.382 \dashrightarrow 00{:}07{:}14.560$ forms, and I say this is the second one.

 $00:07:14.560 \longrightarrow 00:07:16.450$ The first one was an immuno

NOTE Confidence: 0.871781468391418

 $00:07:16.450 \longrightarrow 00:07:18.350$ oncology and very well received.

NOTE Confidence: 0.871781468391418

00:07:18.350 - 00:07:20.758 Is in this forum focused on a key

NOTE Confidence: 0.871781468391418

 $00:07:20.758 \rightarrow 00:07:23.260$ aspect of cancer treatment research?

NOTE Confidence: 0.871781468391418

 $00:07:23.260 \longrightarrow 00:07:25.528$ Is really that it be conversational

NOTE Confidence: 0.871781468391418

 $00{:}07{:}25.528 \dashrightarrow 00{:}07{:}27.801$ we want to. We want interaction

NOTE Confidence: 0.871781468391418

00:07:27.801 - > 00:07:29.686 not only between our panelists,

NOTE Confidence: 0.871781468391418

 $00:07:29.690 \rightarrow 00:07:33.083$ but with all of you to answer your questions.

NOTE Confidence: 0.871781468391418

 $00{:}07{:}33{.}090 \dashrightarrow 00{:}07{:}35{.}631$ And more importantly, we want this to

NOTE Confidence: 0.871781468391418

 $00:07:35.631 \rightarrow 00:07:38.009$ be the beginning of a conversation.

NOTE Confidence: 0.871781468391418

 $00{:}07{:}38.010 \dashrightarrow 00{:}07{:}40.936$ We hope that this stimulates new partnerships

NOTE Confidence: 0.871781468391418

 $00:07:40.936 \rightarrow 00:07:43.298$ between our colleagues and Yale and you,

NOTE Confidence: 0.871781468391418

 $00:07:43.300 \longrightarrow 00:07:45.190$ because ultimately, as Tim indicated,

NOTE Confidence: 0.871781468391418

 $00:07:45.190 \longrightarrow 00:07:47.682$ really to make a difference in cancer

NOTE Confidence: 0.871781468391418

 $00{:}07{:}47.682 \dashrightarrow 00{:}07{:}49.370$ treatment and Cancer Research.

NOTE Confidence: 0.871781468391418

 $00:07:49.370 \rightarrow 00:07:52.187$ We have to be working together so you know.

- NOTE Confidence: 0.871781468391418
- $00:07:52.190 \longrightarrow 00:07:53.550$ Please feel free to reach
- NOTE Confidence: 0.871781468391418
- $00:07:53.550 \longrightarrow 00:07:55.630$ out to me to the panelists.
- NOTE Confidence: 0.871781468391418
- $00:07:55.630 \rightarrow 00:07:57.295$ My colleagues both during this
- NOTE Confidence: 0.871781468391418
- $00:07:57.295 \rightarrow 00:07:59.284$ meeting and after will remind you
- NOTE Confidence: 0.871781468391418
- $00{:}07{:}59.284 \dashrightarrow 00{:}08{:}01.111$ of that because we want to work
- NOTE Confidence: 0.871781468391418
- $00:08:01.111 \dashrightarrow 00:08:03.138$ together in this fight against cancer.
- NOTE Confidence: 0.871781468391418
- 00:08:03.140 --> 00:08:03.704 So Tim,
- NOTE Confidence: 0.871781468391418
- $00:08:03.704 \dashrightarrow 00:08:05.678$ thank you for leading this and I
- NOTE Confidence: 0.871781468391418
- $00:08:05.678 \dashrightarrow 00:08:07.838$ look forward to an exciting forum.
- NOTE Confidence: 0.871372401714325
- 00:08:12.530 -> 00:08:15.898 Thanks very much Charlie.
- NOTE Confidence: 0.871372401714325
- $00:08:15.900 \rightarrow 00:08:18.954$ So the slide you're seeing now
- NOTE Confidence: 0.871372401714325
- $00:08:18.954 \longrightarrow 00:08:21.660$ reflects the agenda for today,
- NOTE Confidence: 0.871372401714325
- $00:08:21.660 \rightarrow 00:08:25.638$ so the way the session will be setup is
- NOTE Confidence: 0.871372401714325
- $00:08:25.638 \rightarrow 00:08:29.747$ will have brief 5 minute presentations by
- NOTE Confidence: 0.871372401714325
- $00:08:29.747 \rightarrow 00:08:34.239$ the presenters you see listed on the slide,
- NOTE Confidence: 0.871372401714325

 $00:08:34.240 \longrightarrow 00:08:37.439$ followed by large period of time to

NOTE Confidence: 0.871372401714325

 $00{:}08{:}37{.}439 \dashrightarrow 00{:}08{:}40{.}110$ enable discussion and question question

NOTE Confidence: 0.871372401714325

 $00:08:40.110 \rightarrow 00:08:43.145$ and answer sessions with panelists.

NOTE Confidence: 0.871372401714325

 $00:08:43.150 \longrightarrow 00:08:45.775$ And again, we really encourage

NOTE Confidence: 0.871372401714325

 $00:08:45.775 \longrightarrow 00:08:47.350$ your participation here.

NOTE Confidence: 0.871372401714325

 $00:08:47.350 \rightarrow 00:08:50.698$ You know our goal here is really to provide

NOTE Confidence: 0.871372401714325

 $00:08:50.698 \rightarrow 00:08:52.768$ information that you're looking for,

NOTE Confidence: 0.871372401714325

 $00:08:52.770 \rightarrow 00:08:54.846$ so your questions are really what

NOTE Confidence: 0.871372401714325

 $00:08:54.846 \longrightarrow 00:08:57.610$ we need to help deliver that to

NOTE Confidence: 0.871372401714325

 $00:08:57.610 \rightarrow 00:08:59.346$ you in their presentations.

NOTE Confidence: 0.871372401714325

 $00:08:59.350 \longrightarrow 00:09:01.285$ Each of the speakers will

NOTE Confidence: 0.871372401714325

 $00:09:01.285 \longrightarrow 00:09:03.220$ talk a little bit about,

NOTE Confidence: 0.871372401714325

 $00:09:03.220 \longrightarrow 00:09:05.155$ you know what their course

NOTE Confidence: 0.871372401714325

00:09:05.155 --> 00:09:07.090 scientific expertise is an in,

NOTE Confidence: 0.871372401714325

 $00:09:07.090 \longrightarrow 00:09:07.868$ particularly what?

NOTE Confidence: 0.871372401714325

 $00:09:07.868 \rightarrow 00:09:10.591$ What sort of questions they are trying

 $00{:}09{:}10.591 \dashrightarrow 00{:}09{:}13.380$ to answer with the goal again of

NOTE Confidence: 0.871372401714325

 $00:09:13.380 \longrightarrow 00:09:15.736$ ultimate impacting cancer care in their

NOTE Confidence: 0.871372401714325

 $00:09:15.736 \rightarrow 00:09:18.305$ presentations and in part of the comments.

NOTE Confidence: 0.871372401714325

 $00:09:18.310 \longrightarrow 00:09:20.270$ Again, they also talk about.

NOTE Confidence: 0.871372401714325

 $00:09:20.270 \rightarrow 00:09:22.958$ Some of the ways they have collaborated,

NOTE Confidence: 0.871372401714325

00:09:22.960 --> 00:09:23.728 you know,

NOTE Confidence: 0.871372401714325

 $00:09:23.728 \longrightarrow 00:09:25.648$ to to accomplish what they've

NOTE Confidence: 0.871372401714325

 $00:09:25.648 \rightarrow 00:09:26.800$ accomplished thus far,

NOTE Confidence: 0.871372401714325

 $00:09:26.800 \longrightarrow 00:09:29.026$ but also set up the stage for

NOTE Confidence: 0.871372401714325

 $00{:}09{:}29{.}026 \dashrightarrow 00{:}09{:}30{.}550$ additional ideas about collaboration

NOTE Confidence: 0.871372401714325

00:09:30.550 - 00:09:32.558 with the broader community.

NOTE Confidence: 0.871372401714325

 $00:09:32.560 \dashrightarrow 00:09:35.624$ So the chat room will be open throughout.

NOTE Confidence: 0.871372401714325

00:09:35.630 -> 00:09:36.366 Please again,

NOTE Confidence: 0.871372401714325

 $00{:}09{:}36{.}366 \dashrightarrow 00{:}09{:}38{.}942$ feel free to put your questions into

NOTE Confidence: 0.871372401714325

 $00:09:38.942 \rightarrow 00:09:41.595$ the chat room and will be monitoring

00:09:41.595 - > 00:09:43.690 those and bring those forward.

NOTE Confidence: 0.871372401714325

00:09:43.690 --> 00:09:45.634 And again all speakers will start

NOTE Confidence: 0.871372401714325

 $00:09:45.634 \rightarrow 00:09:47.986$ with about a 5 minute presentation

NOTE Confidence: 0.871372401714325

 $00:09:47.986 \dashrightarrow 00:09:50.446$ before we move into discussion.

NOTE Confidence: 0.871372401714325

 $00:09:50.450 \dashrightarrow 00:09:54.098$ And the question and answer session.

NOTE Confidence: 0.871372401714325

 $00{:}09{:}54{.}100 \dashrightarrow 00{:}09{:}55{.}363$ So with that,

NOTE Confidence: 0.871372401714325

00:09:55.363 --> 00:09:58.310 I'd like to welcome our first presenter,

NOTE Confidence: 0.871372401714325

00:09:58.310 --> 00:10:00.983 Ranji Vendra. Angie.

NOTE Confidence: 0.871372401714325

 $00:10:00.983 \longrightarrow 00:10:01.616$ Great,

NOTE Confidence: 0.871372401714325

00:10:01.616 --> 00:10:02.249 thanks

NOTE Confidence: 0.859063804149628

 $00{:}10{:}02{.}250 \dashrightarrow 00{:}10{:}04{.}175$ so much for having me today and

NOTE Confidence: 0.859063804149628

 $00{:}10{:}04{.}175 \dashrightarrow 00{:}10{:}06{.}129$ thanks every one for joining and I'm

NOTE Confidence: 0.859063804149628

 $00:10:06.129 \rightarrow 00:10:07.914$ a professor of the rapeutic radiology,

NOTE Confidence: 0.859063804149628

 $00{:}10{:}07{.}920 \dashrightarrow 00{:}10{:}10{.}440$ the Yale School of Medicine and also Co.

NOTE Confidence: 0.859063804149628

00:10:10.440 --> 00:10:12.335 Director of Yale's Brain Tumor

NOTE Confidence: 0.859063804149628

 $00:10:12.335 \rightarrow 00:10:15.429$ Center will go on to the next slide.

 $00:10:15.430 \longrightarrow 00:10:17.886$ So one thing I'd like to start with

NOTE Confidence: 0.859063804149628

00:10:17.886 --> 00:10:19.612 this Doctor, Fuchs mentioned is is.

NOTE Confidence: 0.859063804149628

 $00:10:19.612 \longrightarrow 00:10:21.002$ We have quite a presence

NOTE Confidence: 0.859063804149628

 $00:10:21.002 \rightarrow 00:10:22.179$ along the translation.

NOTE Confidence: 0.859063804149628

00:10:22.180 --> 00:10:23.720 ULL research spectrum at yeah,

NOTE Confidence: 0.859063804149628

 $00{:}10{:}23.720 \dashrightarrow 00{:}10{:}26.555$ and it's I've been here both as a medical

NOTE Confidence: 0.859063804149628

 $00:10:26.555 \rightarrow 00:10:28.924$ student and is a 9th year into faculty

NOTE Confidence: 0.859063804149628

 $00:10:28.924 \rightarrow 00:10:31.388$ and it's just a wonderful place to be.

NOTE Confidence: 0.859063804149628

 $00:10:31.390 \rightarrow 00:10:33.567$ On one end we have disruptive cutting

NOTE Confidence: 0.859063804149628

 $00:10:33.567 \rightarrow 00:10:35.997$ edge science and just just a few examples

NOTE Confidence: 0.859063804149628

00:10:35.997 -> 00:10:37.840 that you won't hear about today,

NOTE Confidence: 0.859063804149628

 $00{:}10{:}37{.}840 \dashrightarrow 00{:}10{:}39{.}375$ but I wanted to highlight

NOTE Confidence: 0.859063804149628

 $00{:}10{:}39{.}375 \dashrightarrow 00{:}10{:}40{.}910$ Jason Crawford and Seth Herzon.

NOTE Confidence: 0.859063804149628

 $00{:}10{:}40{.}910 \dashrightarrow 00{:}10{:}42{.}866$ Finding gut bacteria that produce entirely

NOTE Confidence: 0.859063804149628

 $00{:}10{:}42.866 \dashrightarrow 00{:}10{:}45.209$ new DNA damaging agents in the middle there.

00:10:45.210 --> 00:10:46.526 Mark Saltzman, Dawn Engelmann.

NOTE Confidence: 0.859063804149628

 $00:10:46.526 \longrightarrow 00:10:47.842$ Peter Glaser with nanoparticles

NOTE Confidence: 0.859063804149628

 $00:10:47.842 \longrightarrow 00:10:49.419$ and tumor targeting peptides.

NOTE Confidence: 0.859063804149628

 $00:10:49.420 \longrightarrow 00:10:51.652$ At the bottom there we have

NOTE Confidence: 0.859063804149628

 $00{:}10{:}51.652 \dashrightarrow 00{:}10{:}53.140$ from Aaron Rings lab,

NOTE Confidence: 0.859063804149628

 $00{:}10{:}53{.}140 \dashrightarrow 00{:}10{:}55{.}930$ an entirely new secrete immune checkpoint.

NOTE Confidence: 0.859063804149628

 $00:10:55.930 \rightarrow 00:10:58.270$ But on the other side of the spectrum we

NOTE Confidence: 0.859063804149628

 $00:10:58.270 \rightarrow 00:11:00.777$ also have we're known for pivotal studies

NOTE Confidence: 0.859063804149628

 $00{:}11{:}00{.}777 \dashrightarrow 00{:}11{:}02{.}820$ and excellence in clinical research.

NOTE Confidence: 0.859063804149628

 $00:11:02.820 \longrightarrow 00:11:04.136$ Here is the study.

NOTE Confidence: 0.859063804149628

00:11:04.136 --> 00:11:05.781 Two studies showing Biden Patrylak

NOTE Confidence: 0.859063804149628

 $00:11:05.781 \longrightarrow 00:11:06.750$ and Roy herbs,

NOTE Confidence: 0.859063804149628

 $00{:}11{:}06.750 \dashrightarrow 00{:}11{:}08.788$ and also work from Pat Larusso,

NOTE Confidence: 0.859063804149628

 $00:11:08.788 \rightarrow 00:11:10.778$ really defining high level clinical

NOTE Confidence: 0.859063804149628

 $00:11:10.778 \longrightarrow 00:11:11.574$ trial designs.

NOTE Confidence: 0.859063804149628

 $00:11:11.580 \longrightarrow 00:11:13.900$ And behind and in parallel to all that,

 $00:11:13.900 \longrightarrow 00:11:15.832$ we have a very vibrant and active

NOTE Confidence: 0.859063804149628

00:11:15.832 --> 00:11:17.379 biotech and form a community.

NOTE Confidence: 0.859063804149628

 $00:11:17.380 \rightarrow 00:11:19.990$ And it's really driven by the heart of it,

NOTE Confidence: 0.859063804149628

 $00{:}11{:}19{.}990 \dashrightarrow 00{:}11{:}22{.}318$ of at the at the Yale Office of

NOTE Confidence: 0.859063804149628

00:11:22.318 --> 00:11:23.534 Collaborative Research and certainly

NOTE Confidence: 0.859063804149628

 $00{:}11{:}23{.}534 \dashrightarrow 00{:}11{:}25{.}536$ can check out their website and you

NOTE Confidence: 0.859063804149628

 $00{:}11{:}25{.}536 \dashrightarrow 00{:}11{:}27{.}847$ can see there just some logos of the

NOTE Confidence: 0.859063804149628

 $00:11:27.847 \longrightarrow 00:11:29.332$ companies that have been recently

NOTE Confidence: 0.859063804149628

 $00{:}11{:}29{.}332 \dashrightarrow 00{:}11{:}31{.}258$ started and notable that some of

NOTE Confidence: 0.859063804149628

 $00:11:31.258 \rightarrow 00:11:32.501$ these companies are associated

NOTE Confidence: 0.859063804149628

 $00:11:32.501 \longrightarrow 00:11:34.419$ with the papers that I just showed

NOTE Confidence: 0.859063804149628

 $00{:}11{:}34{.}419 \dashrightarrow 00{:}11{:}36{.}069$ you earlier and will be talking

NOTE Confidence: 0.859063804149628

 $00{:}11{:}36.069 \dashrightarrow 00{:}11{:}37.823$ about some of this work throughout

NOTE Confidence: 0.859063804149628

 $00{:}11{:}37{.}823 \dashrightarrow 00{:}11{:}40{.}421$ the sessions today and then we'll

NOTE Confidence: 0.859063804149628

 $00{:}11{:}40{.}421 \dashrightarrow 00{:}11{:}42{.}989$ move on to the next slide.

00:11:42.990 --> 00:11:45.645 So just a little bit of background about me,

NOTE Confidence: 0.859063804149628

 $00{:}11{:}45.650 \dashrightarrow 00{:}11{:}47.621$ so I sort of also live in multiple nodes

NOTE Confidence: 0.859063804149628

 $00{:}11{:}47.621 \dashrightarrow 00{:}11{:}49.777$ of that research translational spectrum.

NOTE Confidence: 0.859063804149628

00:11:49.780 --> 00:11:52.426 I'm P of an NIH funded DNA repair lab,

NOTE Confidence: 0.859063804149628

 $00:11:52.430 \rightarrow 00:11:54.790$ and our lab is mainly focused on oncology,

NOTE Confidence: 0.859063804149628

 $00{:}11{:}54{.}790 \dashrightarrow 00{:}11{:}56{.}135$ synthetic lethal drug screening with

NOTE Confidence: 0.859063804149628

00:11:56.135 --> 00:11:58.040 a focus on DNA repair metabolism,

NOTE Confidence: 0.859063804149628

 $00{:}11{:}58{.}040 \dashrightarrow 00{:}11{:}59{.}846$ and we've been fortunate to publish a

NOTE Confidence: 0.859063804149628

 $00:11:59.846 \rightarrow 00:12:01.870$ number of high impact stories recently.

NOTE Confidence: 0.859063804149628

 $00{:}12{:}01{.}870 \dashrightarrow 00{:}12{:}03{.}935$ In some of those journals shown there.

NOTE Confidence: 0.859063804149628

 $00{:}12{:}03{.}940 \dashrightarrow 00{:}12{:}05{.}970$ I'm also a radiation on cologist and is

NOTE Confidence: 0.859063804149628

 $00{:}12{:}05{.}970 \dashrightarrow 00{:}12{:}08{.}360$ a Co director of the Brain Tumor Center.

NOTE Confidence: 0.859063804149628

 $00:12:08.360 \longrightarrow 00:12:10.425$ I'm involved in a lot of glioma

NOTE Confidence: 0.859063804149628

 $00:12:10.425 \longrightarrow 00:12:11.015$ clinical trials.

NOTE Confidence: 0.859063804149628

 $00{:}12{:}11{.}020 \dashrightarrow 00{:}12{:}12{.}766$ These are some of the cooperative

NOTE Confidence: 0.859063804149628

 $00:12:12.766 \longrightarrow 00:12:14.260$ groups that we work with.

 $00:12:14.260 \longrightarrow 00:12:16.100$ Here at Yale and then sort of on

NOTE Confidence: 0.859063804149628

 $00:12:16.100 \rightarrow 00:12:17.768$ the evenings and weekends and very

NOTE Confidence: 0.859063804149628

 $00{:}12{:}17.768 \dashrightarrow 00{:}12{:}19.490$ much involved in the biotech world

NOTE Confidence: 0.859063804149628

 $00:12:19.544 \rightarrow 00:12:21.339$ and an active biotech entrepreneur.

NOTE Confidence: 0.859063804149628

 $00:12:21.340 \rightarrow 00:12:23.139$ Most notably some accompany you may be

NOTE Confidence: 0.859063804149628

 $00:12:23.139 \longrightarrow 00:12:24.865$ aware of a Cybex therapeutics which

NOTE Confidence: 0.859063804149628

 $00:12:24.865 \rightarrow 00:12:27.280$ will be in the clinic early next year,

NOTE Confidence: 0.859063804149628

 $00:12:27.280 \longrightarrow 00:12:28.978$ will go to the next slide.

NOTE Confidence: 0.814541399478912

 $00{:}12{:}31{.}310 \dashrightarrow 00{:}12{:}33.678$ So just wanted to give you really just

NOTE Confidence: 0.814541399478912

 $00{:}12{:}33.678 \dashrightarrow 00{:}12{:}36.044$ two case studies of some of the work

NOTE Confidence: 0.814541399478912

 $00:12:36.044 \rightarrow 00:12:38.819$ that we are doing and how we've been able

NOTE Confidence: 0.814541399478912

 $00{:}12{:}38.819 \dashrightarrow 00{:}12{:}41.004$ to translate that from the bench into

NOTE Confidence: 0.814541399478912

 $00{:}12{:}41.004 \dashrightarrow 00{:}12{:}42.816$ the bedside and really into biotech.

NOTE Confidence: 0.814541399478912

 $00:12:42.820 \longrightarrow 00:12:44.745$ This is a story that we recently

NOTE Confidence: 0.814541399478912

 $00{:}12{:}44.745 \dashrightarrow 00{:}12{:}45.967$ published in Science Translational

 $00:12:45.967 \rightarrow 00:12:48.019$ Medicine and then more recently in

NOTE Confidence: 0.814541399478912

 $00{:}12{:}48.019 \dashrightarrow 00{:}12{:}49.945$ nature and Nature Genetics where we

NOTE Confidence: 0.814541399478912

 $00:12:49.945 \rightarrow 00:12:51.905$ found that algama tablets like ID H1

NOTE Confidence: 0.814541399478912

 $00:12:51.910 \rightarrow 00:12:53.728$ mutations that induce two HG unexpectedly,

NOTE Confidence: 0.814541399478912

 $00{:}12{:}53{.}730 \dashrightarrow 00{:}12{:}54{.}850$ causing our defector Bracken.

NOTE Confidence: 0.814541399478912

 $00{:}12{:}54{.}850 \dashrightarrow 00{:}12{:}56{.}250$ This defect that causes PARP

NOTE Confidence: 0.814541399478912

 $00:12:56.250 \rightarrow 00:12:57.979$ inhibitor sensitivity, and we made

NOTE Confidence: 0.814541399478912

 $00:12:57.979 \rightarrow 00:13:00.100$ that discovery just a few years ago,

NOTE Confidence: 0.814541399478912

 $00{:}13{:}00{.}100 \dashrightarrow 00{:}13{:}01{.}670$ and it's really collaborative effort.

NOTE Confidence: 0.814541399478912

00:13:01.670 --> 00:13:03.398 Across multiple labs here at Yale,

NOTE Confidence: 0.814541399478912

 $00:13:03.400 \longrightarrow 00:13:04.261$ including Peter Glaser,

NOTE Confidence: 0.814541399478912

 $00{:}13{:}04{.}261 \dashrightarrow 00{:}13{:}05{.}409$ Moroccan Alan Stuffing Helene.

NOTE Confidence: 0.814541399478912

00:13:05.410 --> 00:13:07.730 But we've been fortunate to be able to

NOTE Confidence: 0.814541399478912

 $00:13:07.730 \longrightarrow 00:13:09.450$ rapidly translate that into the clinic,

NOTE Confidence: 0.814541399478912

 $00:13:09.450 \longrightarrow 00:13:11.410$ and these are some of the trials

NOTE Confidence: 0.814541399478912

 $00:13:11.410 \longrightarrow 00:13:12.610$ that are shown here.

- NOTE Confidence: 0.814541399478912
- 00:13:12.610 --> 00:13:13.474 But most importantly,
- NOTE Confidence: 0.814541399478912
- $00:13:13.474 \rightarrow 00:13:14.626$ in the bottom right,
- NOTE Confidence: 0.814541399478912
- $00:13:14.630 \longrightarrow 00:13:15.875$ those are the clinical trials
- NOTE Confidence: 0.814541399478912
- $00:13:15.875 \longrightarrow 00:13:17.525$ that yell that really made these
- NOTE Confidence: 0.814541399478912
- $00:13:17.525 \rightarrow 00:13:18.949$ these clinical protocols possible,
- NOTE Confidence: 0.814541399478912
- $00{:}13{:}18{.}950 \dashrightarrow 00{:}13{:}20{.}816$ and we're now taking specimens from
- NOTE Confidence: 0.814541399478912
- $00:13:20.816 \rightarrow 00:13:22.600$ these trials and bringing them back
- NOTE Confidence: 0.814541399478912
- $00:13:22.600 \longrightarrow 00:13:24.520$ into the lab to try to understand who
- NOTE Confidence: 0.814541399478912
- $00{:}13{:}24{.}574 \dashrightarrow 00{:}13{:}26{.}380$ responds and who doesn't and what's
- NOTE Confidence: 0.814541399478912
- $00:13:26.380 \longrightarrow 00:13:28.724$ the molecular basis for that response.
- NOTE Confidence: 0.814541399478912
- $00:13:28.724 \longrightarrow 00:13:31.559$ Patterns on the next slide.
- NOTE Confidence: 0.814541399478912
- $00{:}13{:}31{.}560 \dashrightarrow 00{:}13{:}33{.}438$ And just a second more recent
- NOTE Confidence: 0.814541399478912
- $00:13:33.438 \longrightarrow 00:13:35.350$ story that we published in Nature,
- NOTE Confidence: 0.814541399478912
- $00{:}13{:}35{.}350 \dashrightarrow 00{:}13{:}36{.}930$ Communications on the metabolic front,
- NOTE Confidence: 0.814541399478912
- $00{:}13{:}36{.}930 \dashrightarrow 00{:}13{:}39{.}121$ we found that a phosphatase which is
- NOTE Confidence: 0.814541399478912

00:13:39.121 --> 00:13:41.367 up regulated or mutated in a number

NOTE Confidence: 0.814541399478912

00:13:41.367 --> 00:13:42.953 of cancers, including brain tumors,

NOTE Confidence: 0.814541399478912

 $00:13:42.953 \rightarrow 00:13:44.237$ actually has an epigenetic

NOTE Confidence: 0.814541399478912

 $00:13:44.237 \longrightarrow 00:13:45.841$ silencing function that had not

NOTE Confidence: 0.814541399478912

00:13:45.841 --> 00:13:46.726 been described previously.

NOTE Confidence: 0.814541399478912

 $00{:}13{:}46{.}730 \dashrightarrow 00{:}13{:}48{.}837$ And this leads to silencing of Aki

NOTE Confidence: 0.814541399478912

 $00:13:48.837 \rightarrow 00:13:50.519$ nad metabolism gene called NAPER,

NOTE Confidence: 0.814541399478912

 $00:13:50.520 \rightarrow 00:13:52.235$ which essentially inactivates the press

NOTE Confidence: 0.814541399478912

00:13:52.235 --> 00:13:53.950 handlers salvage pathway shown there

NOTE Confidence: 0.814541399478912

 $00{:}13{:}53{.}995 \dashrightarrow 00{:}13{:}55{.}591$ and leads to exquisite sensitivity to

NOTE Confidence: 0.814541399478912

 $00{:}13{:}55{.}591 \dashrightarrow 00{:}13{:}57{.}469$ class of drugs called nampt inhibitors.

NOTE Confidence: 0.814541399478912

 $00:13:57.470 \longrightarrow 00:13:59.324$ Now these drugs have actually been

NOTE Confidence: 0.814541399478912

 $00:13:59.324 \rightarrow 00:14:00.950$ tested extensively in clinical trials,

NOTE Confidence: 0.814541399478912

 $00:14:00.950 \longrightarrow 00:14:02.046$ and many of them.

NOTE Confidence: 0.814541399478912

00:14:02.046 --> 00:14:03.416 Have been shelved or stymied

NOTE Confidence: 0.814541399478912

00:14:03.416 --> 00:14:05.117 because of lack of good biomarkers,

- NOTE Confidence: 0.814541399478912
- $00:14:05.120 \longrightarrow 00:14:06.662$ and we actually believe we have
- NOTE Confidence: 0.814541399478912
- $00:14:06.662 \rightarrow 00:14:08.020$ those biomarkers now and again.
- NOTE Confidence: 0.814541399478912
- 00:14:08.020 --> 00:14:10.116 Leveraging the yellow CR in the Blatnik Fund,
- NOTE Confidence: 0.814541399478912
- $00:14:10.120 \longrightarrow 00:14:11.698$ which we can get to later
- NOTE Confidence: 0.814541399478912
- $00{:}14{:}11.698 \dashrightarrow 00{:}14{:}12.487$ in Connecticut innovations.
- NOTE Confidence: 0.814541399478912
- $00{:}14{:}12.490 \dashrightarrow 00{:}14{:}14.634$ A local state backed VC and the pitch
- NOTE Confidence: 0.814541399478912
- 00:14:14.634 --> 00:14:15.910 program developed by Craig Cruz,
- NOTE Confidence: 0.814541399478912
- $00:14:15.910 \longrightarrow 00:14:17.744$ we've been able to start a company,
- NOTE Confidence: 0.814541399478912
- $00:14:17.750 \longrightarrow 00:14:19.298$ developed a new class of nampt
- NOTE Confidence: 0.814541399478912
- $00:14:19.298 \longrightarrow 00:14:20.907$ inhibitors and we hope to bring
- NOTE Confidence: 0.814541399478912
- $00:14:20.907 \longrightarrow 00:14:22.479$ those in the clinical trials soon.
- NOTE Confidence: 0.814541399478912
- $00{:}14{:}22{.}480 \dashrightarrow 00{:}14{:}23{.}182$ So with that,
- NOTE Confidence: 0.814541399478912
- $00:14:23.182 \longrightarrow 00:14:24.820$ that's just the flavor of what we
- NOTE Confidence: 0.814541399478912
- $00{:}14{:}24.876 \dashrightarrow 00{:}14{:}26.580$ do and really looking forward to
- NOTE Confidence: 0.814541399478912
- $00{:}14{:}26{.}580 \dashrightarrow 00{:}14{:}28{.}269$ the discussion today and thank you.
- NOTE Confidence: 0.777699947357178

00:14:36.790 --> 00:14:41.100 Thanks, Ron G much appreciated.

NOTE Confidence: 0.777699947357178

 $00{:}14{:}41{.}100 \dashrightarrow 00{:}14{:}42.850$ Will save again. Collect questions

NOTE Confidence: 0.777699947357178

 $00:14:42.850 \longrightarrow 00:14:43.900$ throughout the presentation.

NOTE Confidence: 0.777699947357178

 $00:14:43.900 \longrightarrow 00:14:46.796$ So now we'd like to move on to

NOTE Confidence: 0.777699947357178

 $00:14:46.796 \longrightarrow 00:14:48.448$ the presentation of CD10 CD.

NOTE Confidence: 0.904331922531128

00:15:21.070 --> 00:15:22.074 Can you please turn on

NOTE Confidence: 0.904331922531128

00:15:22.074 --> 00:15:23.080 your video if you're able.

NOTE Confidence: 0.849910497665405

00:15:47.120 --> 00:15:51.090 Siri, can you unmute and open your video?

NOTE Confidence: 0.842703580856323

 $00:15:53.680 \rightarrow 00:15:55.182$ Tim, maybe we could advance

NOTE Confidence: 0.842703580856323

 $00:15:55.182 \rightarrow 00:15:57.030$ to Craig slides and give City

NOTE Confidence: 0.842703580856323

00:15:57.096 --> 00:15:59.530 a chance and we can come back a city in a

NOTE Confidence: 0.842703580856323

 $00:15:59.530 \dashrightarrow 00:16:01.828$ moment. Sounds like a good idea.

NOTE Confidence: 0.842703580856323

 $00{:}16{:}01{.}830 \dashrightarrow 00{:}16{:}04{.}974$ So again, we'll come back to see Chan,

NOTE Confidence: 0.842703580856323

00:16:04.980 --> 00:16:08.868 but let's move on to Craig Cruise while

NOTE Confidence: 0.842703580856323

00:16:08.868 --> 00:16:12.730 we try to workout CDs kinks. Great

NOTE Confidence: 0.783548891544342

 $00:16:12.730 \longrightarrow 00:16:17.093$ by the way I go. Thanks Tim.

 $00{:}16{:}17.093 \dashrightarrow 00{:}16{:}19.837$ So I am the John C Malone professor

NOTE Confidence: 0.783548891544342

00:16:19.837 --> 00:16:22.084 of Emccd and joint appointment

NOTE Confidence: 0.783548891544342

 $00:16:22.084 \longrightarrow 00:16:24.814$ in pharmacology as well as in

NOTE Confidence: 0.783548891544342

 $00:16:24.896 \rightarrow 00:16:27.242$ chemistry and I'll be talking a

NOTE Confidence: 0.783548891544342

 $00:16:27.242 \rightarrow 00:16:30.016$ bit about my role in running the

NOTE Confidence: 0.783548891544342

00:16:30.016 --> 00:16:32.026 Yale Center for Electro Discovery,

NOTE Confidence: 0.783548891544342

 $00{:}16{:}32.030 \dashrightarrow 00{:}16{:}35.806$ which is the small molecule an RNA eye

NOTE Confidence: 0.783548891544342

 $00:16:35.806 \rightarrow 00:16:38.637$ screening center that is here at yeah.

NOTE Confidence: 0.783548891544342

 $00:16:38.640 \longrightarrow 00:16:40.700$ Excite please.

NOTE Confidence: 0.783548891544342

 $00{:}16{:}40.700 \dashrightarrow 00{:}16{:}43.724$ So I've been here for 25 years working at

NOTE Confidence: 0.783548891544342

 $00:16:43.724 \rightarrow 00:16:46.746$ the interface of chemistry and biology.

NOTE Confidence: 0.783548891544342

00:16:46.750 --> 00:16:48.362 When I started here,

NOTE Confidence: 0.783548891544342

00:16:48.362 --> 00:16:50.780 it was primarily focused on motive,

NOTE Confidence: 0.783548891544342

 $00{:}16{:}50.780 \dashrightarrow 00{:}16{:}52.790$ action studies of natural products,

NOTE Confidence: 0.783548891544342

 $00{:}16{:}52{.}790 \dashrightarrow 00{:}16{:}55{.}208$ and this is 1 molecule that

 $00:16:55.208 \longrightarrow 00:16:56.820$ came from those efforts.

NOTE Confidence: 0.783548891544342

 $00:16:56.820 \rightarrow 00:17:00.036$ It is a derivative of a microbial Organism,

NOTE Confidence: 0.783548891544342

00:17:00.040 --> 00:17:01.772 derived Organism, excuse me,

NOTE Confidence: 0.783548891544342

 $00:17:01.772 \longrightarrow 00:17:03.937$ compound that is a antitumor

NOTE Confidence: 0.783548891544342

 $00:17:03.937 \longrightarrow 00:17:05.690$ compound that is a producer,

NOTE Confidence: 0.783548891544342

 $00:17:05.690 \rightarrow 00:17:08.371$ monitor and so my lab identify the

NOTE Confidence: 0.783548891544342

 $00{:}17{:}08{.}371 \dashrightarrow 00{:}17{:}10{.}929$ mode of action of this molecule,

NOTE Confidence: 0.783548891544342

 $00{:}17{:}10{.}930 \dashrightarrow 00{:}17{:}12{.}554$ did some additional chemistry.

NOTE Confidence: 0.783548891544342

00:17:12.554 --> 00:17:14.990 I found it my first company.

NOTE Confidence: 0.783548891544342

 $00:17:14.990 \dashrightarrow 00:17:21.406$ Pretty Alex 17 years ago that turned this.

NOTE Confidence: 0.783548891544342

00:17:21.410 $\operatorname{-->}$ 00:17:24.679 Yale finding into a drug candidate and

NOTE Confidence: 0.783548891544342

 $00:17:24.679 \rightarrow 00:17:27.808$ this was approved for relapsed refractory

NOTE Confidence: 0.783548891544342

 $00:17:27.808 \longrightarrow 00:17:31.090$ multiple myeloma in 20 twenty 2012.

NOTE Confidence: 0.783548891544342

00:17:31.090 --> 00:17:31.481 Pretty,

NOTE Confidence: 0.783548891544342

 $00{:}17{:}31{.}481 \dashrightarrow 00{:}17{:}33{.}827$ Alex was purchased by Onyx and

NOTE Confidence: 0.783548891544342

00:17:33.827 --> 00:17:35.787 ultimately by Amgen and Kyprolis

00:17:35.787 -> 00:17:38.286 now does over a billion dollars in

NOTE Confidence: 0.783548891544342

00:17:38.286 --> 00:17:40.838 sales for again refract refractory

NOTE Confidence: 0.783548891544342

00:17:40.838 --> 00:17:42.428 relapsed multiple myeloma,

NOTE Confidence: 0.783548891544342

 $00:17:42.430 \longrightarrow 00:17:45.412$ but since then next slide I've been

NOTE Confidence: 0.783548891544342

 $00:17:45.412 \longrightarrow 00:17:48.308$ working on the flip side of that.

NOTE Confidence: 0.783548891544342

00:17:48.310 --> 00:17:49.990 Not blocking degradation but

NOTE Confidence: 0.783548891544342

00:17:49.990 --> 00:17:51.250 actually inducing degradation,

NOTE Confidence: 0.783548891544342

 $00:17:51.250 \rightarrow 00:17:54.220$ and so my last played a key role in

NOTE Confidence: 0.783548891544342

 $00:17:54.220 \longrightarrow 00:17:56.738$ developing this new field of targeted

NOTE Confidence: 0.783548891544342

 $00:17:56.738 \rightarrow 00:17:58.853$ protein degradation where we can

NOTE Confidence: 0.783548891544342

 $00:17:58.929 \rightarrow 00:18:01.799$ through induced proximity drag proteins.

NOTE Confidence: 0.783548891544342

 $00:18:01.800 \longrightarrow 00:18:04.920$ To the quality control machinery of the cell,

NOTE Confidence: 0.783548891544342

 $00{:}18{:}04{.}920 \dashrightarrow 00{:}18{:}06{.}456$ inducing its degradation.

NOTE Confidence: 0.783548891544342

00:18:06.456 --> 00:18:11.299 And I've been working on it for 20 years now,

NOTE Confidence: 0.783548891544342

 $00{:}18{:}11{.}300 \dashrightarrow 00{:}18{:}13{.}939$ but a key part of this transition

 $00:18:13.939 \longrightarrow 00:18:16.142$ in terms of translational impact

NOTE Confidence: 0.783548891544342

 $00:18:16.142 \longrightarrow 00:18:19.106$ was the founding of our Venice

NOTE Confidence: 0.783548891544342

00:18:19.106 - 00:18:21.690 here in New Haven in 2013.

NOTE Confidence: 0.783548891544342

 $00:18:21.690 \rightarrow 00:18:24.714$ This is from their IPO in 2018.

NOTE Confidence: 0.783548891544342

00:18:24.720 --> 00:18:26.885 They now have two clinical

NOTE Confidence: 0.783548891544342

00:18:26.885 --> 00:18:28.184 candidates in trials,

NOTE Confidence: 0.783548891544342

 $00:18:28.190 \longrightarrow 00:18:31.214$ one for breast and went for prostate,

NOTE Confidence: 0.783548891544342

 $00:18:31.220 \rightarrow 00:18:32.084$ and Moreover,

NOTE Confidence: 0.783548891544342

 $00:18:32.084 \rightarrow 00:18:34.676$ at least for their leading one,

NOTE Confidence: 0.783548891544342

 $00:18:34.680 \longrightarrow 00:18:37.320$ the prostate enable been able to

NOTE Confidence: 0.783548891544342

 $00{:}18{:}37{.}320 \dashrightarrow 00{:}18{:}39{.}080$ demonstrate that this technology.

NOTE Confidence: 0.783548891544342

 $00:18:39.080 \longrightarrow 00:18:41.642$ Works in humans with respect to

NOTE Confidence: 0.783548891544342

 $00:18:41.642 \rightarrow 00:18:43.350$ actually targeting and decreasing

NOTE Confidence: 0.783548891544342

 $00:18:43.421 \rightarrow 00:18:45.457$ surrogate markers for prostate,

NOTE Confidence: 0.783548891544342

 $00:18:45.460 \rightarrow 00:18:48.718$ and so those quite quite exciting.

NOTE Confidence: 0.783548891544342

 $00:18:48.720 \longrightarrow 00:18:51.072$ And I continue to play a role

- NOTE Confidence: 0.783548891544342
- 00:18:51.072 --> 00:18:52.830 in advising our business,
- NOTE Confidence: 0.783548891544342
- $00:18:52.830 \rightarrow 00:18:55.486$ but I wanted to spend just a little
- NOTE Confidence: 0.783548891544342
- $00:18:55.486 \rightarrow 00:18:57.781$ bit of time talking about another
- NOTE Confidence: 0.783548891544342
- $00{:}18{:}57{.}781 \dashrightarrow 00{:}19{:}01{.}060$ hat that I wear on the next slide.
- NOTE Confidence: 0.783548891544342
- $00:19:01.060 \longrightarrow 00:19:03.304$ And that is the Yale Center
- NOTE Confidence: 0.783548891544342
- $00:19:03.304 \rightarrow 00:19:04.426$ for Molecular Discovery,
- NOTE Confidence: 0.783548891544342
- $00:19:04.430 \longrightarrow 00:19:06.300$ founded in 17 years ago.
- NOTE Confidence: 0.783548891544342
- $00{:}19{:}06{.}300 \dashrightarrow 00{:}19{:}08{.}680$ And this is the really the nexos
- NOTE Confidence: 0.783548891544342
- $00{:}19{:}08.680 \dashrightarrow 00{:}19{:}10.166$ of translational research at
- NOTE Confidence: 0.783548891544342
- $00:19:10.166 \rightarrow 00:19:12.186$ Yale with respect to developing
- NOTE Confidence: 0.783548891544342
- 00:19:12.186 --> 00:19:13.398 assays screening compounds,
- NOTE Confidence: 0.783548891544342
- $00:19:13.400 \longrightarrow 00:19:16.920$ you can go on to the next slide.
- NOTE Confidence: 0.783548891544342
- 00:19:16.920 --> 00:19:19.167 And so we have the resources where
- NOTE Confidence: 0.783548891544342
- $00{:}19{:}19{.}167 \dashrightarrow 00{:}19{:}21{.}480$ we have small molecule compounds.
- NOTE Confidence: 0.783548891544342
- 00:19:21.480 --> 00:19:24.140 We have RNA Sir and a collection,
- NOTE Confidence: 0.783548891544342

 $00:19:24.140 \longrightarrow 00:19:27.808$ so you can go back to sleep.

NOTE Confidence: 0.783548891544342

00:19:27.810 --> 00:19:31.670 Now forward and so we have a

NOTE Confidence: 0.783548891544342

 $00:19:31.670 \longrightarrow 00:19:34.424$ team of professionals that are

NOTE Confidence: 0.783548891544342

 $00:19:34.424 \rightarrow 00:19:37.179$ helping the Yale researchers to

NOTE Confidence: 0.783548891544342

 $00{:}19{:}37{.}179 \dashrightarrow 00{:}19{:}39{.}381$ translate their academic findings

NOTE Confidence: 0.783548891544342

 $00:19:39.381 \dashrightarrow 00:19:42.136$ into assay and thin screening.

NOTE Confidence: 0.783548891544342

 $00:19:42.140 \longrightarrow 00:19:43.210$ Small molecules.

NOTE Confidence: 0.783548891544342

 $00:19:43.210 \rightarrow 00:19:46.420$ As I using robotics and then

NOTE Confidence: 0.783548891544342

 $00:19:46.420 \rightarrow 00:19:49.340$ helping to interpret those assays

NOTE Confidence: 0.783548891544342

 $00{:}19{:}49{.}340 \dashrightarrow 00{:}19{:}52{.}838$ and those results with the whole

NOTE Confidence: 0.783548891544342

 $00{:}19{:}52{.}838 \dashrightarrow 00{:}19{:}55{.}909$ point of coming up with impact.

NOTE Confidence: 0.844229400157928

 $00:19:55.910 \longrightarrow 00:19:58.700$ And that is defined by

NOTE Confidence: 0.844229400157928

 $00:19:58.700 \longrightarrow 00:20:01.490$ papers as defined by grants.

NOTE Confidence: 0.844229400157928

00:20:01.490 --> 00:20:04.094 But it's also defined by starting companies,

NOTE Confidence: 0.844229400157928

 $00:20:04.100 \longrightarrow 00:20:06.158$ so where we stand now is that

NOTE Confidence: 0.844229400157928

 $00:20:06.158 \longrightarrow 00:20:08.200$ we have the infrastructure.

 $00:20:08.200 \rightarrow 00:20:11.184$ We have the network, we have the resources,

NOTE Confidence: 0.844229400157928

 $00{:}20{:}11.190 \dashrightarrow 00{:}20{:}14.150$ but we want to reach out to establish

NOTE Confidence: 0.844229400157928

 $00:20:14.150 \rightarrow 00:20:16.778$ more industrial partners to help guide us.

NOTE Confidence: 0.844229400157928

 $00:20:16.780 \rightarrow 00:20:18.994$ Help prioritize, help help direct where

NOTE Confidence: 0.844229400157928

 $00:20:18.994 \rightarrow 00:20:21.260$ we should be focusing our efforts.

NOTE Confidence: 0.844229400157928

 $00{:}20{:}21{.}260 \dashrightarrow 00{:}20{:}23{.}498$ You know what are the unmet

NOTE Confidence: 0.844229400157928

 $00:20:23.498 \longrightarrow 00:20:24.617$ needs an industry?

NOTE Confidence: 0.844229400157928

 $00{:}20{:}24.620 \dashrightarrow 00{:}20{:}26.485$ What are the new indications

NOTE Confidence: 0.844229400157928

 $00:20:26.485 \longrightarrow 00:20:28.350$ that we're not aware of,

NOTE Confidence: 0.844229400157928

 $00:20:28.350 \longrightarrow 00:20:30.588$ and so we're really like to

NOTE Confidence: 0.844229400157928

 $00:20:30.588 \rightarrow 00:20:32.080$ serve as a bridge?

NOTE Confidence: 0.844229400157928

00:20:32.080 --> 00:20:33.968 If you will, between?

NOTE Confidence: 0.844229400157928

 $00{:}20{:}33{.}968 \dashrightarrow 00{:}20{:}36{.}328$ The diverse collection of cancer

NOTE Confidence: 0.844229400157928

 $00{:}20{:}36{.}328 \dashrightarrow 00{:}20{:}39{.}016$ researchers at Yale and the greater World.

NOTE Confidence: 0.844229400157928

 $00:20:39.020 \longrightarrow 00:20:39.938$ And so.

- 00:20:39.938 --> 00:20:40.856 With that,
- NOTE Confidence: 0.844229400157928
- 00:20:40.856 --> 00:20:44.429 I'll stop and turn it back to Tim.
- NOTE Confidence: 0.760839998722076
- $00{:}20{:}49{.}540 \dashrightarrow 00{:}20{:}50{.}742$ Thanks Greg.
- NOTE Confidence: 0.760839998722076
- $00:20:50.742 \longrightarrow 00:20:54.949$ So I think we have City chance.
- NOTE Confidence: 0.760839998722076
- $00{:}20{:}54.950 \dashrightarrow 00{:}20{:}56.174$ Logistics worked out.
- NOTE Confidence: 0.760839998722076
- 00:20:56.174 --> 00:20:58.622 An will go back to City
- NOTE Confidence: 0.760839998722076
- 00:20:58.622 --> 00:21:00.610 Chance Presentation, City.
- NOTE Confidence: 0.847268036433628
- $00:21:01.180 \longrightarrow 00:21:05.808$ Can everyone hear me?
- NOTE Confidence: 0.847268036433628
- 00:21:05.808 --> 00:21:11.740 Good OK thanks. Next slide.
- NOTE Confidence: 0.847268036433628
- $00:21:11.740 \longrightarrow 00:21:16.770$ So are my laps focus by Mary.
- NOTE Confidence: 0.847268036433628
- $00{:}21{:}16.770 \dashrightarrow 00{:}21{:}19.642$ Is cancer email the rapy and we are trying
- NOTE Confidence: 0.847268036433628
- $00:21:19.642 \longrightarrow 00:21:22.737$ to use multiple approach to improve
- NOTE Confidence: 0.847268036433628
- $00:21:22.737 \rightarrow 00:21:25.607$ cancer immunotherapy which is currently.
- NOTE Confidence: 0.847268036433628
- $00{:}21{:}25.610 \dashrightarrow 00{:}21{:}28.014$ A transformative the rapeutic modality,
- NOTE Confidence: 0.847268036433628
- $00:21:28.014 \rightarrow 00:21:32.594$ but still made a having major setbacks by
- NOTE Confidence: 0.847268036433628
- $00:21:32.594 \rightarrow 00:21:36.004$ more than 70% of patients not responding.

 $00:21:36.004 \rightarrow 00:21:40.369$ So the first program for us is to

NOTE Confidence: 0.847268036433628

 $00:21:40.369 \longrightarrow 00:21:42.645$ discover novel immune checkpoints

NOTE Confidence: 0.847268036433628

 $00{:}21{:}42.645 \dashrightarrow 00{:}21{:}45.870$ or T cell regulators that are.

NOTE Confidence: 0.847268036433628

 $00{:}21{:}45.870 \dashrightarrow 00{:}21{:}48.691$ Are important for the team might be

NOTE Confidence: 0.847268036433628

 $00{:}21{:}48.691 \dashrightarrow 00{:}21{:}51.548$ environment and in order to overcome

NOTE Confidence: 0.847268036433628

 $00{:}21{:}51{.}548 \dashrightarrow 00{:}21{:}53{.}640$ the current the rapy resistance.

NOTE Confidence: 0.847268036433628

 $00{:}21{:}53.640 \dashrightarrow 00{:}21{:}56.250$ An once those new molecules will

NOTE Confidence: 0.847268036433628

 $00:21:56.250 \rightarrow 00:21:59.555$ discover we will be able to identify

NOTE Confidence: 0.847268036433628

 $00{:}21{:}59{.}555 \dashrightarrow 00{:}22{:}02{.}513$ the the rapeutic strategy for them and

NOTE Confidence: 0.847268036433628

 $00{:}22{:}02{.}513 \dashrightarrow 00{:}22{:}05{.}732$ then the second program to engineer

NOTE Confidence: 0.847268036433628

 $00{:}22{:}05{.}732 \dashrightarrow 00{:}22{:}08{.}921$ immune cells themselves like car T

NOTE Confidence: 0.847268036433628

 $00{:}22{:}08{.}921 \dashrightarrow 00{:}22{:}11.676$ cells and develop the rapeutic strategy

NOTE Confidence: 0.847268036433628

00:22:11.676 --> 00:22:15.394 to infuse those cells back to patients

NOTE Confidence: 0.847268036433628

 $00{:}22{:}15{.}394 \dashrightarrow 00{:}22{:}18{.}238$ and as a cell therapy modality.

NOTE Confidence: 0.847268036433628

 $00{:}22{:}18{.}240 \dashrightarrow 00{:}22{:}20{.}816$ In the final one would be program

00:22:20.816 --> 00:22:23.338 based on cell and gene therapy,

NOTE Confidence: 0.847268036433628

 $00:22:23.340 \longrightarrow 00:22:26.468$ and in this case we call it Meiji,

NOTE Confidence: 0.847268036433628

 $00{:}22{:}26.470 \dashrightarrow 00{:}22{:}31.160$ which I'll elaborate later on next slide.

NOTE Confidence: 0.847268036433628

00:22:31.160 --> 00:22:34.758 So Major is a new class of

NOTE Confidence: 0.847268036433628

 $00:22:34.758 \longrightarrow 00:22:35.786$ cancer immunotherapy.

NOTE Confidence: 0.847268036433628

 $00:22:35.790 \rightarrow 00:22:39.894$ We believe even though he said early stage,

NOTE Confidence: 0.847268036433628

 $00{:}22{:}39{.}900 \dashrightarrow 00{:}22{:}42{.}465$ it is coin as Multiplex

NOTE Confidence: 0.847268036433628

 $00:22:42.465 \rightarrow 00:22:44.517$ activation of endogenous genes,

NOTE Confidence: 0.847268036433628

00:22:44.520 - 00:22:47.915 as immunotherapy may I maging so we

NOTE Confidence: 0.847268036433628

 $00:22:47.915 \rightarrow 00:22:52.099$ think this is a new strategy as compared

NOTE Confidence: 0.847268036433628

 $00:22:52.099 \rightarrow 00:22:55.320$ to order over the existing ones,

NOTE Confidence: 0.847268036433628

 $00:22:55.320 \longrightarrow 00:22:56.748$ because cancer cells.

NOTE Confidence: 0.847268036433628

 $00:22:56.748 \longrightarrow 00:23:00.080$ They have a lot of signals that

NOTE Confidence: 0.847268036433628

 $00:23:00.174 \rightarrow 00:23:03.049$ are considered non self meaning.

NOTE Confidence: 0.847268036433628

 $00:23:03.050 \rightarrow 00:23:04.638$ Mutations that distinguish them

NOTE Confidence: 0.847268036433628

 $00:23:04.638 \longrightarrow 00:23:06.226$ from the normal cells.

 $00:23:06.230 \longrightarrow 00:23:09.009$ But in order to find and kill

NOTE Confidence: 0.847268036433628

 $00:23:09.009 \rightarrow 00:23:10.200$ the cancer cells,

NOTE Confidence: 0.847268036433628

 $00:23:10.200 \rightarrow 00:23:12.874$ we better off amplify such signals in

NOTE Confidence: 0.847268036433628

 $00:23:12.874 \rightarrow 00:23:16.177$ one of the most efficient way we did.

NOTE Confidence: 0.847268036433628

 $00:23:16.180 \rightarrow 00:23:18.406$ Figure out is by crisper activation,

NOTE Confidence: 0.847268036433628

 $00{:}23{:}18{.}410 \dashrightarrow 00{:}23{:}21{.}018$ just crank up all the non self signal

NOTE Confidence: 0.847268036433628

 $00:23:21.018 \rightarrow 00:23:23.789$ so the immune system can see the

NOTE Confidence: 0.847268036433628

 $00:23:23.789 \rightarrow 00:23:26.267$ cancer cells clearly and then come

NOTE Confidence: 0.847268036433628

 $00{:}23{:}26{.}267 \dashrightarrow 00{:}23{:}28{.}445$ to destroy the cancer cells and

NOTE Confidence: 0.847268036433628

 $00{:}23{:}28{.}445 \dashrightarrow 00{:}23{:}32{.}248$ take off the new cycle next slide.

NOTE Confidence: 0.847268036433628

 $00:23:32.250 \longrightarrow 00:23:34.658$ And then we have done a few proof

NOTE Confidence: 0.847268036433628

 $00{:}23{:}34.658 \dashrightarrow 00{:}23{:}36.376$ of principle experiments and so

NOTE Confidence: 0.847268036433628

 $00{:}23{:}36{.}376 \dashrightarrow 00{:}23{:}38{.}805$ that these works quite well in the

NOTE Confidence: 0.847268036433628

00:23:38.879 --> 00:23:40.979 preclinical models across multiple

NOTE Confidence: 0.847268036433628

 $00{:}23{:}40.979 \dashrightarrow 00{:}23{:}43.395$ cancer types, including a pressman,

- $00:23:43.395 \rightarrow 00:23:45.215$ normal pancreatic cancer types.
- NOTE Confidence: 0.847268036433628
- $00{:}23{:}45{.}220 \dashrightarrow 00{:}23{:}45{.}700$ And.
- NOTE Confidence: 0.847268036433628
- 00:23:45.700 00:23:48.580 We hope to continue to translate
- NOTE Confidence: 0.847268036433628
- $00:23:48.580 \rightarrow 00:23:51.277$ these knew fair treatment modalities
- NOTE Confidence: 0.847268036433628
- $00{:}23{:}51{.}277 \dashrightarrow 00{:}23{:}55{.}337$ and use them either alone or in
- NOTE Confidence: 0.847268036433628
- $00:23:55.337 \rightarrow 00:23:58.547$ combination with what already available.
- NOTE Confidence: 0.847268036433628
- $00:23:58.550 \longrightarrow 00:23:59.080$ Thanks.
- NOTE Confidence: 0.882630407810211
- $00:24:04.870 \longrightarrow 00:24:07.420$ I guess that he. Next,
- NOTE Confidence: 0.882630407810211
- $00:24:07.420 \longrightarrow 00:24:10.300$ we'll go to Offei Rogers and
- NOTE Confidence: 0.859200593303232
- $00:24:10.404 \longrightarrow 00:24:12.588$ listen to the presentation
- NOTE Confidence: 0.859200593303232
- 00:24:12.588 --> 00:24:14.710 of her work, right?
- NOTE Confidence: 0.888866543769836
- 00:24:16.750 --> 00:24:18.736 Thank you Tim. So I am an
- NOTE Confidence: 0.888866543769836
- $00:24:18.736 \longrightarrow 00:24:19.840$ associate professor in the
- NOTE Confidence: 0.888866543769836
- 00:24:19.909 --> 00:24:22.044 Department of Therapeutic Radiology and
- NOTE Confidence: 0.888866543769836
- $00:24:22.044 \rightarrow 00:24:24.512$ my lab focuses on understanding DNA
- NOTE Confidence: 0.888866543769836
- $00:24:24.512 \rightarrow 00:24:26.672$ damage response and so I like to tell

- NOTE Confidence: 0.888866543769836
- $00{:}24{:}26.672 \dashrightarrow 00{:}24{:}29.351$ you a little bit about how we've been
- NOTE Confidence: 0.888866543769836
- $00:24:29.351 \rightarrow 00:24:31.560$ using that interest to develop a novel.
- NOTE Confidence: 0.906250298023224
- $00{:}24{:}34{.}340 \dashrightarrow 00{:}24{:}35{.}620$ Next slide, please.
- NOTE Confidence: 0.842569947242737
- 00:24:37.900 --> 00:24:39.985 So Uncle Gene Amplification is
- NOTE Confidence: 0.842569947242737
- $00{:}24{:}39{.}985 \dashrightarrow 00{:}24{:}42{.}501$ considered to play major roles not
- NOTE Confidence: 0.842569947242737
- $00:24:42.501 \rightarrow 00:24:44.667$ only in the formation of cancers.
- NOTE Confidence: 0.842569947242737
- $00:24:44.670 \longrightarrow 00:24:46.258$ By amplifying genes that
- NOTE Confidence: 0.842569947242737
- 00:24:46.258 --> 00:24:47.449 provide glued advantages,
- NOTE Confidence: 0.842569947242737
- $00:24:47.450 \rightarrow 00:24:49.440$ such as increased cell proliferation,
- NOTE Confidence: 0.842569947242737
- $00:24:49.440 \rightarrow 00:24:51.044$ angiogenesis, and decreased apoptosis,
- NOTE Confidence: 0.842569947242737
- $00:24:51.044 \rightarrow 00:24:53.899$ but also in later progression to states
- NOTE Confidence: 0.842569947242737
- $00:24:53.899 \rightarrow 00:24:56.239$ of that accesses by amplifying genes
- NOTE Confidence: 0.842569947242737
- $00:24:56.239 \rightarrow 00:24:58.199$ that facilitate migration and invasion.
- NOTE Confidence: 0.842569947242737
- $00{:}24{:}58{.}200 \dashrightarrow 00{:}25{:}00{.}622$ So it's not a surprise that gene
- NOTE Confidence: 0.842569947242737
- $00{:}25{:}00{.}622 \dashrightarrow 00{:}25{:}02{.}167$ amplification has become an
- NOTE Confidence: 0.842569947242737

 $00:25:02.167 \rightarrow 00:25:04.382$ important therapeutic target in the

NOTE Confidence: 0.842569947242737

00:25:04.382 --> 00:25:06.154 development of precision medicine,

NOTE Confidence: 0.842569947242737

 $00:25:06.160 \longrightarrow 00:25:08.165$ and so the current drug

NOTE Confidence: 0.842569947242737

00:25:08.165 - 00:25:10.170 development strategy has been to.

NOTE Confidence: 0.842569947242737

00:25:10.170 --> 00:25:12.035 Target the overexpress protein products

NOTE Confidence: 0.842569947242737

 $00:25:12.035 \rightarrow 00:25:15.070$ that are produced due to gene amplification,

NOTE Confidence: 0.842569947242737

00:25:15.070 -> 00:25:17.506 which has resulted in major drug

NOTE Confidence: 0.842569947242737

 $00{:}25{:}17.510 \dashrightarrow 00{:}25{:}19.556$ break throughs such as Herceptin and

NOTE Confidence: 0.842569947242737

 $00:25:19.556 \rightarrow 00:25:21.188$ other tyrosine kinase inhibitors,

NOTE Confidence: 0.842569947242737

 $00{:}25{:}21{.}190 \dashrightarrow 00{:}25{:}25{.}270$ and so our lab as I said to you before,

NOTE Confidence: 0.842569947242737

 $00{:}25{:}25{.}270 \dashrightarrow 00{:}25{:}27{.}305$ is really interested in understanding

NOTE Confidence: 0.842569947242737

00:25:27.305 --> 00:25:28.526 DNA damage response,

NOTE Confidence: 0.842569947242737

 $00{:}25{:}28{.}530 \dashrightarrow 00{:}25{:}31{.}372$ and we have taken an approach to

NOTE Confidence: 0.842569947242737

 $00{:}25{:}31{.}372 \dashrightarrow 00{:}25{:}33{.}501$ manipulate the DNA damage response

NOTE Confidence: 0.842569947242737

 $00:25:33.501 \rightarrow 00:25:37.284$ network in order to find a novel way to

NOTE Confidence: 0.842569947242737

 $00:25:37.284 \rightarrow 00:25:40.396$ treat these types of cancers so the cell.

00:25:40.400 --> 00:25:45.125 Has already in place DNA damage response.

NOTE Confidence: 0.842569947242737

 $00{:}25{:}45{.}130 \dashrightarrow 00{:}25{:}48{.}034$ Mechanisms in order to conserve genomic

NOTE Confidence: 0.842569947242737

 $00:25:48.034 \rightarrow 00:25:51.777$ integrity and our goal is to hope to

NOTE Confidence: 0.842569947242737

 $00:25:51.777 \rightarrow 00:25:53.927$ manipulate this network by forcing

NOTE Confidence: 0.842569947242737

 $00{:}25{:}53{.}927 \dashrightarrow 00{:}25{:}56{.}352$ cancer cells to go towards pathway

NOTE Confidence: 0.842569947242737

 $00{:}25{:}56{.}352 \dashrightarrow 00{:}25{:}59{.}200$ on the pathway on the right following

NOTE Confidence: 0.842569947242737

 $00{:}25{:}59{.}200 \dashrightarrow 00{:}26{:}01{.}990$ excessive DNA damage to activate a

NOTE Confidence: 0.842569947242737

 $00:26:01.990 \rightarrow 00:26:05.025$ pop ptosis as opposed to normal cells

NOTE Confidence: 0.842569947242737

 $00{:}26{:}05{.}025 \dashrightarrow 00{:}26{:}07{.}970$ which can choose to repair DNA damage.

NOTE Confidence: 0.842569947242737

 $00:26:07.970 \longrightarrow 00:26:11.098$ And so by hijacking the cell zone machinery,

NOTE Confidence: 0.842569947242737

 $00:26:11.100 \longrightarrow 00:26:13.683$ our goal is to reduce the normal

NOTE Confidence: 0.842569947242737

 $00{:}26{:}13.683 \dashrightarrow 00{:}26{:}15.629$ tissue toxicity that might be

NOTE Confidence: 0.842569947242737

 $00:26:15.629 \rightarrow 00:26:17.927$ experienced by these kind of drugs

NOTE Confidence: 0.842569947242737

 $00{:}26{:}17{.}927 \dashrightarrow 00{:}26{:}20{.}089$ and prevent off target effects.

NOTE Confidence: 0.842569947242737

 $00:26:20.090 \longrightarrow 00:26:23.590$ So next slide please.

 $00:26:23.590 \longrightarrow 00:26:24.622$ So our.

NOTE Confidence: 0.842569947242737

 $00{:}26{:}24.622 \dashrightarrow 00{:}26{:}27.718$ Focus has been to directly convert

NOTE Confidence: 0.842569947242737

 $00{:}26{:}27.718$ --> $00{:}26{:}30.351$ the amplified DNA into DNA damage

NOTE Confidence: 0.842569947242737

 $00:26:30.351 \rightarrow 00:26:34.057$ and so by doing so we have designed

NOTE Confidence: 0.842569947242737

 $00{:}26{:}34.057 \dashrightarrow 00{:}26{:}37.417$ oligonucleotides that can bind to

NOTE Confidence: 0.842569947242737

 $00{:}26{:}37{.}417 \dashrightarrow 00{:}26{:}40{.}799$ specific sequences within the amplified gene,

NOTE Confidence: 0.842569947242737

 $00{:}26{:}40.799 \dashrightarrow 00{:}26{:}43.970$ which is then forms a triplex structure

NOTE Confidence: 0.842569947242737

 $00{:}26{:}44.055 \dashrightarrow 00{:}26{:}46.593$ that is recognized by the cell's

NOTE Confidence: 0.842569947242737

 $00{:}26{:}46{.}593 \dashrightarrow 00{:}26{:}48{.}899$ DNA damage and through replication

NOTE Confidence: 0.842569947242737

 $00:26:48.899 \rightarrow 00:26:52.127$ stress leads to excessive DNA damage,

NOTE Confidence: 0.842569947242737

 $00:26:52.130 \longrightarrow 00:26:52.606$ specifically,

NOTE Confidence: 0.842569947242737

 $00{:}26{:}52.606 \dashrightarrow 00{:}26{:}54.986$ at the amplified regions this

NOTE Confidence: 0.842569947242737

 $00:26:54.986 \longrightarrow 00:26:56.414$ excessive DNA damage.

NOTE Confidence: 0.842569947242737

 $00:26:56.420 \rightarrow 00:26:58.928$ Then can activate a DNA damage

NOTE Confidence: 0.842569947242737

 $00{:}26{:}58{.}928 \dashrightarrow 00{:}27{:}01{.}897$ response as a result of all this

NOTE Confidence: 0.842569947242737

 $00:27:01.897 \rightarrow 00:27:03.907$ damage leading to the activation

00:27:03.907 --> 00:27:06.770 of a P53 independent pathway,

NOTE Confidence: 0.842569947242737

 $00:27:06.770 \longrightarrow 00:27:09.451$ and so we believe that this drug

NOTE Confidence: 0.842569947242737

 $00:27:09.451 \longrightarrow 00:27:11.534$ design platform can actually have

NOTE Confidence: 0.842569947242737

 $00:27:11.534 \rightarrow 00:27:14.096$ far reaching approaches due to the

NOTE Confidence: 0.842569947242737

 $00{:}27{:}14.096 \dashrightarrow 00{:}27{:}17.124$ fact that there are over 500,000

NOTE Confidence: 0.842569947242737

 $00{:}27{:}17{.}124 \dashrightarrow 00{:}27{:}19{.}216$ unique triplex targeted sequences

NOTE Confidence: 0.842569947242737

00:27:19.216 --> 00:27:21.030 throughout the human genome,

NOTE Confidence: 0.842569947242737

 $00{:}27{:}21.030 \dashrightarrow 00{:}27{:}23.690$ and in fact there are more than

NOTE Confidence: 0.842569947242737

 $00{:}27{:}23.690 \dashrightarrow 00{:}27{:}26.292$ 460 amplified genes are cross

NOTE Confidence: 0.842569947242737

 $00:27:26.292 \longrightarrow 00:27:28.428$ 14 different cancer subtypes.

NOTE Confidence: 0.842569947242737

 $00:27:28.430 \longrightarrow 00:27:31.069$ So we believe that we can specifically

NOTE Confidence: 0.842569947242737

00:27:31.069 --> 00:27:34.079 use this drug design platform to target

NOTE Confidence: 0.842569947242737

 $00{:}27{:}34.079 \dashrightarrow 00{:}27{:}36.779$ many different types of cancers that

NOTE Confidence: 0.842569947242737

 $00{:}27{:}36.855 \dashrightarrow 00{:}27{:}39.760$ are characterized by gene amplification.

NOTE Confidence: 0.842569947242737

 $00:27:39.760 \longrightarrow 00:27:40.768$ And thank you.

00:27:46.620 --> 00:27:48.560 Thanks very, very interesting.

NOTE Confidence: 0.839542080055584

 $00{:}27{:}48.560 \dashrightarrow 00{:}27{:}52.655$ So now we move on to the final

NOTE Confidence: 0.839542080055584

00:27:52.655 --> 00:27:55.365 speaker who's joined our panel

NOTE Confidence: 0.839542080055584

 $00:27:55.365 \rightarrow 00:27:58.330$ today and that's Josh Blinker.

NOTE Confidence: 0.839542080055584

00:27:58.330 --> 00:28:01.246 Josh comes from outside of Yale,

NOTE Confidence: 0.839542080055584

 $00:28:01.250 \rightarrow 00:28:04.618$ but he certainly is part of the community NOTE Confidence: 0.839542080055584

 $00:28:04.618 \rightarrow 00:28:07.718$ living in Connecticut Ann and starting

NOTE Confidence: 0.839542080055584

 $00:28:07.718 \rightarrow 00:28:10.982$ his last company here in Connecticut.

NOTE Confidence: 0.839542080055584

00:28:10.990 --> 00:28:14.399 So we're thrilled to have him here.

NOTE Confidence: 0.839542080055584

 $00:28:14.400 \longrightarrow 00:28:17.292$ Josh can really speak to today's

NOTE Confidence: 0.839542080055584

 $00:28:17.292 \longrightarrow 00:28:20.249$ topic from a number of angles.

NOTE Confidence: 0.839542080055584

00:28:20.250 --> 00:28:22.680 You know, given his background,

NOTE Confidence: 0.839542080055584

 $00{:}28{:}22{.}680 \dashrightarrow 00{:}28{:}25{.}590$ so he's a trained medical on cologist.

NOTE Confidence: 0.839542080055584

 $00:28:25.590 \longrightarrow 00:28:28.010$ He's worked at the FDA.

NOTE Confidence: 0.839542080055584

 $00:28:28.010 \rightarrow 00:28:30.692$ He's worked in venture capital and

NOTE Confidence: 0.839542080055584

 $00:28:30.692 \rightarrow 00:28:33.567$ then most recently he's started his

- NOTE Confidence: 0.839542080055584
- 00:28:33.567 --> 00:28:35.571 own incredibly highly successful
- NOTE Confidence: 0.839542080055584
- 00:28:35.571 --> 00:28:38.200 company locks in one Cology,
- NOTE Confidence: 0.839542080055584
- $00:28:38.200 \rightarrow 00:28:41.110$ which recently was acquired by Lily.
- NOTE Confidence: 0.839542080055584
- 00:28:41.110 --> 00:28:44.274 So now he sits inside Eli Lilly
- NOTE Confidence: 0.839542080055584
- $00:28:44.274 \longrightarrow 00:28:47.787$ and is really one of the senior
- NOTE Confidence: 0.839542080055584
- $00:28:47.787 \longrightarrow 00:28:50.352$ managers there in charge of.
- NOTE Confidence: 0.839542080055584
- 00:28:50.360 --> 00:28:53.120 Well, is strategy and oncology,
- NOTE Confidence: 0.839542080055584
- $00:28:53.120 \longrightarrow 00:28:54.102$ so again,
- NOTE Confidence: 0.839542080055584
- $00{:}28{:}54{.}102 \dashrightarrow 00{:}28{:}57{.}048$ we're really pleased to have Josh
- NOTE Confidence: 0.839542080055584
- $00:28:57.048 \rightarrow 00:28:59.944$ here today and he'll just offer
- NOTE Confidence: 0.839542080055584
- $00:28:59.944 \rightarrow 00:29:04.147$ some comments on what he sees is the
- NOTE Confidence: 0.839542080055584
- $00{:}29{:}04{.}147 \dashrightarrow 00{:}29{:}06{.}911$ challenges and opportunities and
- NOTE Confidence: 0.839542080055584
- $00:29:06.911 \rightarrow 00:29:09.675$ developing novel cancer Therapeutics
- NOTE Confidence: 0.839542080055584
- $00{:}29{:}09{.}680 \dashrightarrow 00{:}29{:}12{.}440$ an in regard to collaborations
- NOTE Confidence: 0.839542080055584
- 00:29:12.440 --> 00:29:14.648 of companies and academia,
- NOTE Confidence: 0.839542080055584

 $00:29:14.650 \rightarrow 00:29:15.610$ Josh?

NOTE Confidence: 0.839542080055584

00:29:15.610 --> 00:29:16.570 Thanks

NOTE Confidence: 0.753304362297058

 $00:29:16.570 \longrightarrow 00:29:18.715$ Tim for the con introduction

NOTE Confidence: 0.753304362297058

 $00:29:18.715 \longrightarrow 00:29:20.860$ and having me here I.

NOTE Confidence: 0.753304362297058

00:29:20.860 --> 00:29:24.759 Prepared, prepared like two sets of remarks.

NOTE Confidence: 0.753304362297058

 $00{:}29{:}24.760 \dashrightarrow 00{:}29{:}27.192$ And I think one of them may be

NOTE Confidence: 0.753304362297058

 $00:29:27.192 \longrightarrow 00:29:28.730$ appropriate for this session.

NOTE Confidence: 0.753304362297058

 $00:29:28.730 \longrightarrow 00:29:30.390$ I might save the other,

NOTE Confidence: 0.753304362297058

 $00:29:30.390 \rightarrow 00:29:33.369$ but I'll try to get them to quickly Tim.

NOTE Confidence: 0.753304362297058

 $00:29:33.370 \rightarrow 00:29:36.349$ And if you want me to elaborate on anything,

NOTE Confidence: 0.753304362297058

 $00:29:36.350 \longrightarrow 00:29:39.320$ please interrupt me or come back at the end.

NOTE Confidence: 0.753304362297058

 $00{:}29{:}39{.}320 \dashrightarrow 00{:}29{:}41{.}602$ But one set of remarks I thought

NOTE Confidence: 0.753304362297058

 $00:29:41.602 \longrightarrow 00:29:43.575$ might be interesting and relevant to

NOTE Confidence: 0.753304362297058

 $00{:}29{:}43.575 \dashrightarrow 00{:}29{:}45.731$ the attendees is the topic of what

NOTE Confidence: 0.753304362297058

 $00:29:45.796 \rightarrow 00:29:47.866$ are the types of relationships and

NOTE Confidence: 0.753304362297058

 $00:29:47.866 \rightarrow 00:29:49.804$ academic lab can have with industry?

- NOTE Confidence: 0.753304362297058
- $00{:}29{:}49{.}804 \dashrightarrow 00{:}29{:}52{.}020$ And what are the sort of risk rewards
- NOTE Confidence: 0.753304362297058
- $00:29:52.082 \rightarrow 00:29:54.217$ and implications of those relationships?
- NOTE Confidence: 0.753304362297058
- $00{:}29{:}54{.}220 \dashrightarrow 00{:}29{:}55{.}162$ And I really.
- NOTE Confidence: 0.753304362297058
- $00{:}29{:}55{.}162 \dashrightarrow 00{:}29{:}58{.}343$ Break them into sort of 3 three buckets with
- NOTE Confidence: 0.753304362297058
- $00:29:58.343 \rightarrow 00:30:01.067$ sort of increasing levels of intensity.
- NOTE Confidence: 0.753304362297058
- $00{:}30{:}01{.}070 \dashrightarrow 00{:}30{:}03{.}702$ I think at the in the sort of
- NOTE Confidence: 0.753304362297058
- $00:30:03.702 \rightarrow 00:30:05.320$ lightest intensity relationship,
- NOTE Confidence: 0.753304362297058
- $00:30:05.320 \longrightarrow 00:30:06.094$ said is,
- NOTE Confidence: 0.753304362297058
- $00:30:06.094 \rightarrow 00:30:08.803$ I'll call it the advisor expert model,
- NOTE Confidence: 0.753304362297058
- $00{:}30{:}08{.}810 \dashrightarrow 00{:}30{:}11.736$ where the goal of the relationship with
- NOTE Confidence: 0.753304362297058
- $00:30:11.736 \longrightarrow 00:30:14.298$ industry is really to raise awareness
- NOTE Confidence: 0.753304362297058
- $00{:}30{:}14.298 \dashrightarrow 00{:}30{:}17.175$ or detract resources in a global sense
- NOTE Confidence: 0.753304362297058
- $00{:}30{:}17{.}247 \dashrightarrow 00{:}30{:}20{.}100$ to a problem set that you or your lab
- NOTE Confidence: 0.753304362297058
- $00{:}30{:}20{.}100 \dashrightarrow 00{:}30{:}22{.}350$ thinks is important to human disease.
- NOTE Confidence: 0.753304362297058
- $00:30:22.350 \rightarrow 00:30:25.510$ And you can have this influenced by say.
- NOTE Confidence: 0.753304362297058

00:30:25.510 --> 00:30:26.406 Riding free,

NOTE Confidence: 0.753304362297058

00:30:26.406 --> 00:30:29.094 free advice even or providing paid

NOTE Confidence: 0.753304362297058

 $00{:}30{:}29{.}094 \dashrightarrow 00{:}30{:}31{.}907$ expert advice as a retained consultant.

NOTE Confidence: 0.753304362297058

00:30:31.910 --> 00:30:34.712 Or maybe being a scientific advisory

NOTE Confidence: 0.753304362297058

 $00{:}30{:}34{.}712 \dashrightarrow 00{:}30{:}37{.}925$ member to accompany or small company or

NOTE Confidence: 0.753304362297058

 $00{:}30{:}37{.}925 \dashrightarrow 00{:}30{:}40.865$ large company or guest lecturer in a

NOTE Confidence: 0.753304362297058

 $00{:}30{:}40{.}944 \dashrightarrow 00{:}30{:}43{.}746$ large pharma setting is another example

NOTE Confidence: 0.753304362297058

 $00{:}30{:}43.746 \dashrightarrow 00{:}30{:}46.536$ and the output that you're expected

NOTE Confidence: 0.753304362297058

 $00:30:46.536 \longrightarrow 00:30:49.742$ to supply whether there is sort of.

NOTE Confidence: 0.753304362297058

 $00{:}30{:}49{.}750 \dashrightarrow 00{:}30{:}51{.}278$ Compensation return or not

NOTE Confidence: 0.753304362297058

 $00{:}30{:}51{.}278 \dashrightarrow 00{:}30{:}52{.}806$ is basically your ideas.

NOTE Confidence: 0.753304362297058

 $00:30:52.810 \rightarrow 00:30:55.378$ Alot of your remarks are going to likely

NOTE Confidence: 0.753304362297058

 $00:30:55.378 \longrightarrow 00:30:57.790$ refer to public domain information,

NOTE Confidence: 0.753304362297058

 $00:30:57.790 \rightarrow 00:30:59.962$ but it's really your expertise and

NOTE Confidence: 0.753304362297058

 $00:30:59.962 \longrightarrow 00:31:02.934$ again the goal from both sides is just

NOTE Confidence: 0.753304362297058

 $00:31:02.934 \rightarrow 00:31:05.106$ to bring awareness and education to

- NOTE Confidence: 0.753304362297058
- 00:31:05.181 --> 00:31:07.635 perhaps a biology set of questions
- NOTE Confidence: 0.753304362297058
- $00{:}31{:}07.635 \dashrightarrow 00{:}31{:}09.663$ that needs your particular input,
- NOTE Confidence: 0.753304362297058
- $00:31:09.663 \longrightarrow 00:31:12.344$ so that's that's level one that's light.
- NOTE Confidence: 0.753304362297058
- $00{:}31{:}12{.}350 \dashrightarrow 00{:}31{:}13{.}517$ That's no strings.
- NOTE Confidence: 0.753304362297058
- $00:31:13.517 \dashrightarrow 00:31:16.940$ That's kind of easy to come and go with,
- NOTE Confidence: 0.753304362297058
- $00{:}31{:}16{.}940 \dashrightarrow 00{:}31{:}19{.}677$ and I suspect many of you have
- NOTE Confidence: 0.753304362297058
- 00:31:19.677 00:31:20.459 already engaged.
- NOTE Confidence: 0.753304362297058
- $00:31:20.460 \longrightarrow 00:31:22.880$ In that type of relationship.
- NOTE Confidence: 0.753304362297058
- $00:31:22.880 \longrightarrow 00:31:24.950$ One level up from that.
- NOTE Confidence: 0.753304362297058
- $00:31:24.950 \longrightarrow 00:31:26.614$ Is probably the media's,
- NOTE Confidence: 0.753304362297058
- $00:31:26.614 \rightarrow 00:31:29.575$ then I'll just call it for lack
- NOTE Confidence: 0.753304362297058
- $00{:}31{:}29{.}575 \dashrightarrow 00{:}31{:}32{.}214$ of a better sort of bucket term,
- NOTE Confidence: 0.753304362297058
- $00:31:32.220 \rightarrow 00:31:35.300$ let's call it some kind of sponsored
- NOTE Confidence: 0.753304362297058
- $00{:}31{:}35{.}300 \dashrightarrow 00{:}31{:}37{.}047$ research agreement that covers
- NOTE Confidence: 0.753304362297058
- 00:31:37.047 --> 00:31:39.483 you and your lab or your group.
- NOTE Confidence: 0.753304362297058

00:31:39.490 --> 00:31:41.510 And in probably involves your,

NOTE Confidence: 0.753304362297058

00:31:41.510 --> 00:31:43.425 you know your University signing

NOTE Confidence: 0.753304362297058

 $00:31:43.425 \rightarrow 00:31:46.359$ off and in this type of agreement,

NOTE Confidence: 0.753304362297058

 $00:31:46.360 \longrightarrow 00:31:48.340$ the expectation is that your lab

NOTE Confidence: 0.753304362297058

 $00:31:48.340 \dashrightarrow 00:31:50.983$ or know how is providing some kind

NOTE Confidence: 0.753304362297058

 $00{:}31{:}50{.}983 \dashrightarrow 00{:}31{:}53{.}058$ of assay expertise where there's

NOTE Confidence: 0.753304362297058

 $00{:}31{:}53.058 \dashrightarrow 00{:}31{:}55.719$ a data readout expectation that.

NOTE Confidence: 0.753304362297058

 $00:31:55.720 \longrightarrow 00:31:56.692$ That is a we some.

NOTE Confidence: 0.753304362297058

00:31:56.692 --> 00:31:58.312 What's proprietary you know between

NOTE Confidence: 0.753304362297058

 $00:31:58.312 \dashrightarrow 00:32:00.259$ you and the industrial partner.

NOTE Confidence: 0.753304362297058

 $00:32:00.260 \dashrightarrow 00:32:02.696$ And I've seen this transpire in both.

NOTE Confidence: 0.753304362297058

 $00{:}32{:}02{.}700 \dashrightarrow 00{:}32{:}05{.}143$ What I'll call an external model and

NOTE Confidence: 0.753304362297058

 $00:32:05.143 \longrightarrow 00:32:07.240$ an internal model, the external model.

NOTE Confidence: 0.753304362297058

 $00:32:07.240 \longrightarrow 00:32:07.940$ There's a,

NOTE Confidence: 0.753304362297058

 $00{:}32{:}07{.}940 \dashrightarrow 00{:}32{:}09{.}680$ there's a transference of the

NOTE Confidence: 0.753304362297058

 $00:32:09.680 \rightarrow 00:32:11.788$ assay to the partner, they run,

 $00:32:11.788 \longrightarrow 00:32:12.496$ the assay,

NOTE Confidence: 0.753304362297058

 $00{:}32{:}12{.}496 \dashrightarrow 00{:}32{:}15{.}260$ they perhaps share the results back with you,

NOTE Confidence: 0.753304362297058

 $00{:}32{:}15{.}260 \dashrightarrow 00{:}32{:}17{.}570$ but your academic lab mission is not

NOTE Confidence: 0.753304362297058

 $00:32:17.570 \rightarrow 00:32:20.498$ asked to be amended to supply the data.

NOTE Confidence: 0.753304362297058

00:32:20.500 --> 00:32:23.111 Ultimately it sits on the part of

NOTE Confidence: 0.753304362297058

00:32:23.111 -> 00:32:25.038 the industrial sponsor to do that,

NOTE Confidence: 0.753304362297058

 $00:32:25.040 \dashrightarrow 00:32:27.128$ but you've enabled the tech transfer

NOTE Confidence: 0.753304362297058

 $00:32:27.128 \longrightarrow 00:32:28.172$ of that assay.

NOTE Confidence: 0.753304362297058

 $00{:}32{:}28.180 \dashrightarrow 00{:}32{:}32.555$ And then on the internal relationship your.

NOTE Confidence: 0.8607497215271

 $00:32:32.560 \rightarrow 00:32:34.814$ You're really the one running the assay,

NOTE Confidence: 0.8607497215271

 $00:32:34.820 \longrightarrow 00:32:37.179$ and therefore you're kind of on the

NOTE Confidence: 0.8607497215271

 $00{:}32{:}37{.}179 \dashrightarrow 00{:}32{:}39{.}192$ hook for deliverables and you have

NOTE Confidence: 0.8607497215271

 $00{:}32{:}39{.}192 \dashrightarrow 00{:}32{:}40{.}757$ to balance the academic mission

NOTE Confidence: 0.8607497215271

 $00{:}32{:}40{.}757 \dashrightarrow 00{:}32{:}42{.}532$ with the Industrial Partnership and

NOTE Confidence: 0.8607497215271

 $00{:}32{:}42{.}532 \dashrightarrow 00{:}32{:}45{.}059$ how to staff that and resource it.

 $00:32:45.060 \longrightarrow 00:32:47.544$ But either way that the goal

NOTE Confidence: 0.8607497215271

 $00{:}32{:}47{.}544 \dashrightarrow 00{:}32{:}49{.}750$ here is to create data,

NOTE Confidence: 0.8607497215271

 $00:32:49.750 \longrightarrow 00:32:52.725$ not just your ideas and those data.

NOTE Confidence: 0.8607497215271

00:32:52.730 --> 00:32:55.280 Again, our internal or externally generated,

NOTE Confidence: 0.8607497215271

 $00:32:55.280 \longrightarrow 00:32:58.664$ and then the third level is probably the most

NOTE Confidence: 0.8607497215271

00:32:58.664 --> 00:33:01.669 intense that's co-founder or cofounder role,

NOTE Confidence: 0.8607497215271

 $00:33:01.670 \longrightarrow 00:33:03.374$ where it might subsume

NOTE Confidence: 0.8607497215271

 $00:33:03.374 \longrightarrow 00:33:05.078$ the other two categories.

NOTE Confidence: 0.8607497215271

 $00{:}33{:}05{.}080 \dashrightarrow 00{:}33{:}07{.}205$ There might be a sponsored

NOTE Confidence: 0.8607497215271

00:33:07.205 --> 00:33:08.055 research component.

NOTE Confidence: 0.8607497215271

 $00:33:08.060 \dashrightarrow 00:33:10.616$ There might be an advice component,

NOTE Confidence: 0.8607497215271

 $00:33:10.620 \longrightarrow 00:33:11.470$ but really,

NOTE Confidence: 0.8607497215271

 $00:33:11.470 \rightarrow 00:33:14.445$ you're really putting your kind of currency,

NOTE Confidence: 0.8607497215271

00:33:14.450 --> 00:33:15.749 your personal currency,

NOTE Confidence: 0.8607497215271

 $00{:}33{:}15{.}749 \dashrightarrow 00{:}33{:}17{.}914$ behind a set of ideas.

NOTE Confidence: 0.8607497215271

 $00:33:17.920 \longrightarrow 00:33:21.004$ And there's some expectation

- NOTE Confidence: 0.8607497215271
- $00:33:21.004 \rightarrow 00:33:23.317$ that that commitment.
- NOTE Confidence: 0.8607497215271
- $00:33:23.320 \rightarrow 00:33:26.001$ With all its conflicts and my next
- NOTE Confidence: 0.8607497215271
- 00:33:26.001 --> 00:33:28.587 set of remarks tries to handle
- NOTE Confidence: 0.8607497215271
- $00{:}33{:}28{.}587 \dashrightarrow 00{:}33{:}30{.}837$ some of those conflict issues.
- NOTE Confidence: 0.8607497215271
- $00{:}33{:}30{.}840 \dashrightarrow 00{:}33{:}31{.}740$ But really,
- NOTE Confidence: 0.8607497215271
- $00{:}33{:}31{.}740 \dashrightarrow 00{:}33{:}34{.}440$ the behavior involves you know your
- NOTE Confidence: 0.8607497215271
- $00:33:34.440 \longrightarrow 00:33:37.108$ personal sort of stake in this thing,
- NOTE Confidence: 0.8607497215271
- 00:33:37.110 --> 00:33:39.618 and you might be involved in
- NOTE Confidence: 0.8607497215271
- $00{:}33{:}39{.}618$ --> $00{:}33{:}41{.}290$ mediating conversations with check,
- NOTE Confidence: 0.8607497215271
- $00:33:41.290 \longrightarrow 00:33:42.962$ transfer or investors or
- NOTE Confidence: 0.8607497215271
- $00:33:42.962 \rightarrow 00:33:45.052$ entrepreneurs as they come around.
- NOTE Confidence: 0.8607497215271
- $00{:}33{:}45{.}060 \dashrightarrow 00{:}33{:}47{.}150$ That idea or pharma executives.
- NOTE Confidence: 0.8607497215271
- 00:33:47.150 --> 00:33:49.235 If it's a big pharma
- NOTE Confidence: 0.8607497215271
- 00:33:49.235 --> 00:33:50.486 relationship or subsidiary,
- NOTE Confidence: 0.8607497215271
- $00{:}33{:}50{.}490 \dashrightarrow 00{:}33{:}52{.}590$ so I think that's the
- NOTE Confidence: 0.8607497215271

 $00:33:52.590 \rightarrow 00:33:54.690$ most intense and I think.

NOTE Confidence: 0.8607497215271

 $00{:}33{:}54{.}690 \dashrightarrow 00{:}33{:}56{.}766$ It it has its own tradeoffs,

NOTE Confidence: 0.8607497215271

 $00{:}33{:}56{.}770 \dashrightarrow 00{:}33{:}58{.}690$ but but with that I'll pause

NOTE Confidence: 0.8607497215271

00:33:58.690 - 00:34:00.789 and see if Tim you'd like

NOTE Confidence: 0.8607497215271

 $00{:}34{:}00{.}789 \dashrightarrow 00{:}34{:}02{.}649$ me to stop or elaborate.

NOTE Confidence: 0.831209242343903

00:34:04.960 --> 00:34:06.796 Josh, I think you're gonna run.

NOTE Confidence: 0.831209242343903

 $00:34:06.800 \rightarrow 00:34:08.990$ Why don't you spend another minute

NOTE Confidence: 0.831209242343903

 $00:34:08.990 \rightarrow 00:34:11.174$ or two elaborating and then will

NOTE Confidence: 0.831209242343903

 $00:34:11.174 \longrightarrow 00:34:13.136$ then next look for some panel

NOTE Confidence: 0.831209242343903

 $00{:}34{:}13.136 \dashrightarrow 00{:}34{:}15.059$ reaction to your comments so can

NOTE Confidence: 0.831209242343903

 $00{:}34{:}15{.}059 \dashrightarrow 00{:}34{:}18{.}100$ tune on a little bit more. Al right.

NOTE Confidence: 0.840795814990997

 $00:34:18.610 \longrightarrow 00:34:22.075$ It might be too much to handle

NOTE Confidence: 0.840795814990997

 $00:34:22.075 \longrightarrow 00:34:24.560$ the complexities of you know.

NOTE Confidence: 0.840795814990997

 $00:34:24.560 \longrightarrow 00:34:28.408$ I'd like to have sort of a dedicated

NOTE Confidence: 0.840795814990997

 $00:34:28.408 \longrightarrow 00:34:31.720$ sensor set of remarks about the

NOTE Confidence: 0.840795814990997

 $00:34:31.720 \dashrightarrow 00:34:35.092$ frictions that I see as academics.

- NOTE Confidence: 0.840795814990997
- $00:34:35.100 \longrightarrow 00:34:36.930$ Uh. Is academics?
- NOTE Confidence: 0.840795814990997
- $00:34:36.930 \longrightarrow 00:34:41.200$ Really set up one of these three
- NOTE Confidence: 0.840795814990997
- $00:34:41.327 \rightarrow 00:34:44.987$ relationships and how do they?
- NOTE Confidence: 0.840795814990997
- $00{:}34{:}44{.}990 \dashrightarrow 00{:}34{:}47{.}954$ I'm just being distracted by some
- NOTE Confidence: 0.840795814990997
- $00{:}34{:}47{.}954 \dashrightarrow 00{:}34{:}49{.}930$ in appropriate comments on my.
- NOTE Confidence: 0.840795814990997
- $00{:}34{:}49{.}930 \dashrightarrow 00{:}34{:}51{.}805$ Screen, maybe I'll ask the
- NOTE Confidence: 0.840795814990997
- $00:34:51.805 \longrightarrow 00:34:53.680$ moderator to look into that.
- NOTE Confidence: 0.840795814990997
- 00:34:53.680 --> 00:34:55.184 My apologies were taking
- NOTE Confidence: 0.840795814990997
- $00:34:55.184 \rightarrow 00:34:58.580$ care of that now, OK.
- NOTE Confidence: 0.840795814990997
- 00:34:58.580 --> 00:35:00.505 You know, I think I think it
- NOTE Confidence: 0.840795814990997
- $00:35:00.505 \longrightarrow 00:35:02.454$ all of these relationships sets
- NOTE Confidence: 0.840795814990997
- $00{:}35{:}02{.}454 \dashrightarrow 00{:}35{:}04{.}558$ involve some soul searching,
- NOTE Confidence: 0.840795814990997
- $00:35:04.560 \dashrightarrow 00:35:07.178$ which I think happens at 2 levels.
- NOTE Confidence: 0.840795814990997
- $00{:}35{:}07{.}180 \dashrightarrow 00{:}35{:}09{.}430$ That happens at the personal level.
- NOTE Confidence: 0.840795814990997
- $00:35:09.430 \longrightarrow 00:35:11.668$ Like what am I comfortable with?
- NOTE Confidence: 0.840795814990997

00:35:11.670 - 00:35:14.654 How do I want to use my time?

NOTE Confidence: 0.840795814990997

00:35:14.660 --> 00:35:16.530 How do I feel comfortable,

NOTE Confidence: 0.840795814990997

 $00:35:16.530 \rightarrow 00:35:18.564$ uncomfortable with the idea of industry

NOTE Confidence: 0.840795814990997

 $00:35:18.564 \rightarrow 00:35:21.019$ being part of my academic mission?

NOTE Confidence: 0.840795814990997

 $00{:}35{:}21.020 \dashrightarrow 00{:}35{:}23.264$ And then I think there's also

NOTE Confidence: 0.840795814990997

00:35:23.264 --> 00:35:25.136 a time management, you know,

NOTE Confidence: 0.840795814990997

 $00{:}35{:}25{.}136 \dashrightarrow 00{:}35{:}27{.}747$ sort of implication to some of this.

NOTE Confidence: 0.840795814990997

00:35:27.750 --> 00:35:31.925 How do how do I want to? Spend my time.

NOTE Confidence: 0.840795814990997

 $00:35:31.925 \rightarrow 00:35:35.149$ Do I like the idea of being around a company?

NOTE Confidence: 0.840795814990997

00:35:35.150 -> 00:35:37.778 Do I like the idea of being in the

NOTE Confidence: 0.840795814990997

 $00:35:37.778 \longrightarrow 00:35:40.416$ halls of a large pharma periodically?

NOTE Confidence: 0.840795814990997

00:35:40.420 --> 00:35:43.760 So you know, I think.

NOTE Confidence: 0.840795814990997

 $00:35:43.760 \longrightarrow 00:35:46.315$ I think it all looks like roses.

NOTE Confidence: 0.840795814990997

 $00{:}35{:}46{.}320 \dashrightarrow 00{:}35{:}47{.}020$ I think.

NOTE Confidence: 0.840795814990997

 $00:35:47.020 \dashrightarrow 00:35:49.470$ I think the the worst assumption set

NOTE Confidence: 0.840795814990997

 $00:35:49.470 \rightarrow 00:35:52.088$ to go in with is like OH industry

- NOTE Confidence: 0.840795814990997
- 00:35:52.088 --> 00:35:54.349 is this sort of undisciplined,
- NOTE Confidence: 0.840795814990997
- $00:35:54.350 \longrightarrow 00:35:55.842$ unlimited source of capital
- NOTE Confidence: 0.840795814990997
- $00:35:55.842 \rightarrow 00:35:57.707$ that's just going to augment
- NOTE Confidence: 0.840795814990997
- 00:35:57.707 > 00:35:59.817 the academic mission of my lab.
- NOTE Confidence: 0.840795814990997
- $00{:}35{:}59{.}820 \dashrightarrow 00{:}36{:}01{.}938$ I think that's the most simplistic
- NOTE Confidence: 0.840795814990997
- $00{:}36{:}01{.}938 \dashrightarrow 00{:}36{:}03{.}350$ and quite honestly unhelpful
- NOTE Confidence: 0.840795814990997
- $00:36:03.414 \rightarrow 00:36:04.930$ for both parties mentality,
- NOTE Confidence: 0.840795814990997
- $00:36:04.930 \rightarrow 00:36:07.120$ and it's a very common mentality.
- NOTE Confidence: 0.840795814990997
- 00:36:07.120 --> 00:36:09.680 I encounter an I don't, I don't.
- NOTE Confidence: 0.840795814990997
- $00:36:09.680 \longrightarrow 00:36:12.600$ I think it's sort of a dishonest partnership.
- NOTE Confidence: 0.840795814990997
- $00:36:12.600 \longrightarrow 00:36:14.080$ If that's the thesis,
- NOTE Confidence: 0.840795814990997
- $00{:}36{:}14.080 \dashrightarrow 00{:}36{:}15.190$ because it misunderstands.
- NOTE Confidence: 0.840795814990997
- $00{:}36{:}15{.}190 \dashrightarrow 00{:}36{:}17{.}710$ What I think the true value of the
- NOTE Confidence: 0.840795814990997
- 00:36:17.710 --> 00:36:19.360 partnership was intended to be,
- NOTE Confidence: 0.840795814990997
- $00:36:19.360 \dashrightarrow 00:36:22.249$ and so happy to unpack that a little more.
- NOTE Confidence: 0.840795814990997

00:36:22.250 --> 00:36:24.818 But I want to say it out loud,

NOTE Confidence: 0.840795814990997

 $00{:}36{:}24.820 \dashrightarrow 00{:}36{:}26.425$ because if one list ening to

NOTE Confidence: 0.840795814990997

 $00:36:26.425 \longrightarrow 00:36:27.709$ this had that expectation,

NOTE Confidence: 0.840795814990997

 $00:36:27.710 \longrightarrow 00:36:29.660$ I think it's really worth another

NOTE Confidence: 0.840795814990997

 $00:36:29.660 \longrightarrow 00:36:31.326$ set of discussions that maybe

NOTE Confidence: 0.840795814990997

 $00:36:31.326 \longrightarrow 00:36:32.846$ the panel wants to unpack.

NOTE Confidence: 0.776738524436951

00:36:39.640 --> 00:36:44.476 Great thanks Josh. So that's yeah.

NOTE Confidence: 0.776738524436951

 $00:36:44.480 \rightarrow 00:36:47.469$ A great entry into our panel discussion

NOTE Confidence: 0.776738524436951

 $00:36:47.469 \rightarrow 00:36:51.097$ so we could just ask all the panelists,

NOTE Confidence: 0.776738524436951

00:36:51.100 - 00:36:54.670 open up their mikes and turn on

NOTE Confidence: 0.776738524436951

 $00{:}36{:}54.670 \dashrightarrow 00{:}36{:}58.915$ their videos and. Will move into.

NOTE Confidence: 0.776738524436951

 $00:36:58.915 \rightarrow 00:37:03.160$ The discussion session. Of the meeting.

NOTE Confidence: 0.776738524436951

 $00{:}37{:}03.160 \dashrightarrow 00{:}37{:}06.730$ So again reminder to the audience it.

NOTE Confidence: 0.776738524436951

 $00:37:06.730 \rightarrow 00:37:09.265$ Please bring forward any questions

NOTE Confidence: 0.776738524436951

 $00:37:09.265 \longrightarrow 00:37:12.340$ you want into the chat room.

NOTE Confidence: 0.776738524436951

 $00:37:12.340 \longrightarrow 00:37:16.420$ Again, we'd very much like to hear those,

 $00:37:16.420 \longrightarrow 00:37:19.972$ so let me maybe just start out by

NOTE Confidence: 0.776738524436951

00:37:19.972 --> 00:37:23.225 asking the panelists just to react

NOTE Confidence: 0.776738524436951

 $00:37:23.225 \longrightarrow 00:37:26.615$ a little bit to Josh's comments.

NOTE Confidence: 0.776738524436951

 $00:37:26.620 \rightarrow 00:37:30.516$ And in terms of your experiences in terms

NOTE Confidence: 0.776738524436951

 $00{:}37{:}30{.}516 \dashrightarrow 00{:}37{:}33{.}798$ of interactions with investors about tech.

NOTE Confidence: 0.776738524436951

 $00{:}37{:}33{.}800 \dashrightarrow 00{:}37{:}36{.}348$ For Pharma and maybe comment a little

NOTE Confidence: 0.776738524436951

 $00:37:36.348 \rightarrow 00:37:39.267$ bit on how you thought about that.

NOTE Confidence: 0.776738524436951

00:37:39.270 --> 00:37:42.000 As you've sort of entered into those

NOTE Confidence: 0.776738524436951

 $00{:}37{:}42.000 \dashrightarrow 00{:}37{:}44.316$ relationships and how you've managed some

NOTE Confidence: 0.776738524436951

 $00{:}37{:}44{.}316$ --> $00{:}37{:}47{.}490$ of those issues and some of those tensions.

NOTE Confidence: 0.815146148204803

 $00{:}37{:}51{.}350 \dashrightarrow 00{:}37{:}53{.}419$ I I, I think that

NOTE Confidence: 0.815146148204803

 $00{:}37{:}53{.}420 \dashrightarrow 00{:}37{:}55{.}891$ Josh should bring up a good point

NOTE Confidence: 0.815146148204803

00:37:55.891 -> 00:37:58.797 in terms of just expectations on the

NOTE Confidence: 0.815146148204803

 $00{:}37{:}58.797 \dashrightarrow 00{:}38{:}01.952$ faculty's part in terms of what they

NOTE Confidence: 0.815146148204803

 $00{:}38{:}01{.}952 \dashrightarrow 00{:}38{:}04{.}976$ hope to get out of these relationships.

 $00:38:04.980 \longrightarrow 00:38:08.020$ I like to think that isn't that

NOTE Confidence: 0.815146148204803

 $00{:}38{:}08{.}020 \dashrightarrow 00{:}38{:}11{.}166$ big of a problem with these days.

NOTE Confidence: 0.815146148204803

 $00:38:11.170 \longrightarrow 00:38:14.474$ It has been a problem in the past,

NOTE Confidence: 0.815146148204803

 $00:38:14.480 \longrightarrow 00:38:16.560$ but OCR and the entrepreneurial

NOTE Confidence: 0.815146148204803

 $00:38:16.560 \rightarrow 00:38:19.850$ ecosystem at Yale does a really good job.

NOTE Confidence: 0.815146148204803

00:38:19.850 --> 00:38:22.769 I feel in terms of educating faculty.

NOTE Confidence: 0.815146148204803

 $00:38:22.770 \rightarrow 00:38:24.840$ And helping them set expectations,

NOTE Confidence: 0.815146148204803

 $00{:}38{:}24.840 \dashrightarrow 00{:}38{:}26.906$ figure out what's possible and

NOTE Confidence: 0.815146148204803

 $00{:}38{:}26{.}906 \dashrightarrow 00{:}38{:}29{.}804$ so at least compared to when I

NOTE Confidence: 0.815146148204803

 $00:38:29.804 \rightarrow 00:38:31.880$ started again 25 years ago,

NOTE Confidence: 0.815146148204803

 $00:38:31.880 \rightarrow 00:38:34.638$ I find that the younger faculty that

NOTE Confidence: 0.815146148204803

 $00{:}38{:}34{.}638 \dashrightarrow 00{:}38{:}37{.}800$ are now thinking about these types of

NOTE Confidence: 0.815146148204803

 $00{:}38{:}37{.}800 \dashrightarrow 00{:}38{:}40{.}180$ partnerships are much more sophisticated

NOTE Confidence: 0.815146148204803

 $00{:}38{:}40{.}180 \dashrightarrow 00{:}38{:}43{.}586$ in terms of what they need to prove with

NOTE Confidence: 0.815146148204803

 $00:38:43.586 \rightarrow 00:38:46.778$ respect to what they bring to the table,

NOTE Confidence: 0.815146148204803

 $00:38:46.780 \longrightarrow 00:38:49.264$ so I'm sure that there will

- NOTE Confidence: 0.815146148204803
- $00:38:49.264 \longrightarrow 00:38:50.506$ always be exceptions,
- NOTE Confidence: 0.815146148204803
- $00:38:50.510 \longrightarrow 00:38:52.158$ but I've been impressed.
- NOTE Confidence: 0.77983535528183
- 00:38:53.880 --> 00:38:56.790 Thanks Greg. And Elsa Ranjit,
- NOTE Confidence: 0.77983535528183
- $00:38:56.790 \rightarrow 00:38:59.022$ any comments in a youth? Sort of.
- NOTE Confidence: 0.77983535528183
- $00{:}38{:}59{.}022 \dashrightarrow 00{:}39{:}01{.}488$ Been involved in some of these
- NOTE Confidence: 0.77983535528183
- $00:39:01.488 \longrightarrow 00:39:02.869$ situations, so yeah, it's
- NOTE Confidence: 0.862630367279053
- $00:39:02.870 \longrightarrow 00:39:05.138$ a really great great question and I've
- NOTE Confidence: 0.862630367279053
- $00:39:05.138 \rightarrow 00:39:07.699$ been involved in a lot of different levels,
- NOTE Confidence: 0.862630367279053
- $00:39:07.700 \dashrightarrow 00:39:09.625$ including the companies that I've
- NOTE Confidence: 0.862630367279053
- $00:39:09.625 \rightarrow 00:39:11.550$ started and also companies have
- NOTE Confidence: 0.862630367279053
- $00:39:11.612 \rightarrow 00:39:13.474$ reached out to me and there really
- NOTE Confidence: 0.862630367279053
- $00{:}39{:}13{.}474 \dashrightarrow 00{:}39{:}15{.}666$ is a sweet spot I found. I'm I've.
- NOTE Confidence: 0.862630367279053
- $00:39:15.666 \rightarrow 00:39:17.334$ I've found that some smaller companies
- NOTE Confidence: 0.862630367279053
- 00:39:17.334 --> 00:39:19.289 in larger companies really understand,
- NOTE Confidence: 0.862630367279053
- $00{:}39{:}19{.}290 \dashrightarrow 00{:}39{:}20{.}900$ as does the academic side.
- NOTE Confidence: 0.862630367279053

 $00:39:20.900 \rightarrow 00:39:23.329$ You know, the balance in the symbiosis

NOTE Confidence: 0.862630367279053

 $00{:}39{:}23{.}329 \dashrightarrow 00{:}39{:}25{.}589$ of what each party can offer an

NOTE Confidence: 0.862630367279053

00:39:25.589 --> 00:39:27.990 you know if you can get it right,

NOTE Confidence: 0.862630367279053

00:39:27.990 --> 00:39:29.660 you can, really, you know.

NOTE Confidence: 0.862630367279053

 $00{:}39{:}29.660 \dashrightarrow 00{:}39{:}31.616$ The academic and offer expertise or

NOTE Confidence: 0.862630367279053

 $00:39:31.616 \rightarrow 00:39:33.828$ think about things the way the farmer,

NOTE Confidence: 0.862630367279053

00:39:33.830 --> 00:39:35.114 farmer, biotech side wouldn't

NOTE Confidence: 0.862630367279053

 $00:39:35.114 \dashrightarrow 00:39:36.719$ necessarily an really vice versa.

NOTE Confidence: 0.862630367279053

00:39:36.720 --> 00:39:39.609 So I think it's there's an art to it,

NOTE Confidence: 0.862630367279053

 $00:39:39.610 \longrightarrow 00:39:41.536$ and I think it's actually quite

NOTE Confidence: 0.862630367279053

 $00:39:41.536 \rightarrow 00:39:42.820$ important to recognize really.

NOTE Confidence: 0.862630367279053

 $00{:}39{:}42.820 \dashrightarrow 00{:}39{:}45.388$ A lot of comments that Josh said so.

NOTE Confidence: 0.750617980957031

 $00{:}39{:}47{.}980 \dashrightarrow 00{:}39{:}50{.}325$ But my Sanji, who said that anyone

NOTE Confidence: 0.750617980957031

 $00:39:50.325 \rightarrow 00:39:52.870$ else with any comments or thoughts?

NOTE Confidence: 0.750617980957031

00:39:52.870 --> 00:39:55.450 I mean, I think it's important

NOTE Confidence: 0.750617980957031

 $00:39:55.450 \rightarrow 00:39:58.250$ guidance and really these interactions,

- NOTE Confidence: 0.750617980957031
- 00:39:58.250 --> 00:39:59.699 like all interactions,
- NOTE Confidence: 0.750617980957031
- $00{:}39{:}59{.}699 \dashrightarrow 00{:}40{:}02{.}597$ require trust and familiarity and and
- NOTE Confidence: 0.750617980957031
- $00:40:02.597 \rightarrow 00:40:05.097$ really are based on relationships.
- NOTE Confidence: 0.750617980957031
- $00{:}40{:}05{.}100 \dashrightarrow 00{:}40{:}07{.}956$ That was a part of the
- NOTE Confidence: 0.750617980957031
- $00:40:07.956 \longrightarrow 00:40:10.470$ purpose of meetings like this.
- NOTE Confidence: 0.750617980957031
- $00{:}40{:}10.470 \dashrightarrow 00{:}40{:}13.194$ Again, is to build those relationships
- NOTE Confidence: 0.750617980957031
- 00:40:13.194 --> 00:40:16.340 again to sort of navigate those.
- NOTE Confidence: 0.750617980957031
- $00:40:16.340 \longrightarrow 00:40:18.512$ Those inherently or potentially
- NOTE Confidence: 0.750617980957031
- 00:40:18.512 --> 00:40:21.227 tricky issues between an academic
- NOTE Confidence: 0.750617980957031
- $00{:}40{:}21.227 \dashrightarrow 00{:}40{:}23.220$ scientist and an investor or.
- NOTE Confidence: 0.750617980957031
- $00:40:23.220 \longrightarrow 00:40:27.036$ Industry. Um? Let me say so.
- NOTE Confidence: 0.750617980957031
- $00{:}40{:}27.040 \dashrightarrow 00{:}40{:}28.948$ We have some questions coming in,
- NOTE Confidence: 0.750617980957031
- 00:40:28.950 --> 00:40:30.565 so let's move to some
- NOTE Confidence: 0.750617980957031
- $00{:}40{:}30{.}565 \dashrightarrow 00{:}40{:}31{.}857$ questions from the audience.
- NOTE Confidence: 0.750617980957031
- $00:40:31.860 \longrightarrow 00:40:36.207$ The first one I'll just read out.
- NOTE Confidence: 0.750617980957031

- $00:40:36.210 \longrightarrow 00:40:37.635$ As an investor,
- NOTE Confidence: 0.750617980957031
- 00:40:37.635 --> 00:40:40.010 I'm intrigued by the YMCD.
- NOTE Confidence: 0.750617980957031
- $00:40:40.010 \rightarrow 00:40:43.628$ Is this facility and the professionals
- NOTE Confidence: 0.750617980957031
- $00:40:43.628 \rightarrow 00:40:46.680$ working there accessible to people
- NOTE Confidence: 0.750617980957031
- 00:40:46.680 --> 00:40:49.968 start up companies outside of Yale?
- NOTE Confidence: 0.750617980957031
- 00:40:49.970 --> 00:40:50.570 Yeah,
- NOTE Confidence: 0.853338360786438
- 00:40:50.570 00:40:55.370 no I can. So the answer is yes,
- NOTE Confidence: 0.853338360786438
- $00{:}40{:}55{.}370 \dashrightarrow 00{:}40{:}59{.}570$ we have mechanisms in place that allow
- NOTE Confidence: 0.853338360786438
- $00:40:59.570 \rightarrow 00:41:01.973$ the screening technology, robotics,
- NOTE Confidence: 0.853338360786438
- $00:41:01.973 \rightarrow 00:41:04.988$ the compounds they actually development.
- NOTE Confidence: 0.853338360786438
- $00:41:04.990 \longrightarrow 00:41:08.118$ At at at prices that are of course
- NOTE Confidence: 0.853338360786438
- $00:41:08.118 \longrightarrow 00:41:09.919$ consistent with hail policy.
- NOTE Confidence: 0.853338360786438
- 00:41:09.920 --> 00:41:11.980 But yes, it is possible.
- NOTE Confidence: 0.853338360786438
- $00{:}41{:}11{.}980 \dashrightarrow 00{:}41{:}14{.}638$ In fact, several startups Yale based
- NOTE Confidence: 0.853338360786438
- $00:41:14.638 \rightarrow 00:41:18.081$ startups use this as a way to augment in
- NOTE Confidence: 0.853338360786438
- $00:41:18.081 \rightarrow 00:41:20.689$ a virtual way some of their challenges

- NOTE Confidence: 0.853338360786438
- $00:41:20.689 \rightarrow 00:41:23.485$ of just getting off the ground.
- NOTE Confidence: 0.853338360786438
- 00:41:23.490 --> 00:41:27.183 And so it really I think, is nice bridge
- NOTE Confidence: 0.853338360786438
- $00:41:27.183 \rightarrow 00:41:29.649$ again to translational work from you.
- NOTE Confidence: 0.878869962692261
- $00{:}41{:}31{.}840 \dashrightarrow 00{:}41{:}34{.}780$ Thanks Greg. Another question, can
- NOTE Confidence: 0.878588080406189
- 00:41:34.780 --> 00:41:36.988 I interrupt one second I I want to
- NOTE Confidence: 0.878588080406189
- $00:41:36.988 \rightarrow 00:41:39.187$ apologize to the panel and the audience.
- NOTE Confidence: 0.878588080406189
- $00:41:39.190 \longrightarrow 00:41:40.570$ There was obviously some individuals
- NOTE Confidence: 0.878588080406189
- $00:41:40.570 \longrightarrow 00:41:41.950$ who are disruptive and posting
- NOTE Confidence: 0.878588080406189
- 00:41:41.992 --> 00:41:43.308 it totally inappropriate things,
- NOTE Confidence: 0.878588080406189
- 00:41:43.310 --> 00:41:45.207 and I know the Kathy Lynch and
- NOTE Confidence: 0.878588080406189
- 00:41:45.207 --> 00:41:47.420 her team are working to remove it,
- NOTE Confidence: 0.878588080406189
- $00:41:47.420 \longrightarrow 00:41:49.697$ so I just want to apologize for what is
- NOTE Confidence: 0.878588080406189
- 00:41:49.697 --> 00:41:52.414 a great forum and I'm sorry to interrupt,
- NOTE Confidence: 0.878588080406189
- $00{:}41{:}52{.}420 \dashrightarrow 00{:}41{:}54{.}478$ but I just wanted to explain that.
- NOTE Confidence: 0.870635986328125
- 00:41:55.500 --> 00:41:57.520 Appreciated Charlie and and
- NOTE Confidence: 0.870635986328125

 $00:41:57.520 \longrightarrow 00:42:00.550$ we will carry on for sure.

NOTE Confidence: 0.870635986328125

 $00:42:00.550 \longrightarrow 00:42:03.413$ Make sure we pick up the the

NOTE Confidence: 0.870635986328125

 $00:42:03.413 \longrightarrow 00:42:05.363$ appropriate questions from the chat

NOTE Confidence: 0.870635986328125

 $00:42:05.363 \longrightarrow 00:42:07.923$ room so one of these phase was for

NOTE Confidence: 0.870635986328125

00:42:08.002 --> 00:42:10.603 you and I don't know if you saw it,

NOTE Confidence: 0.870635986328125

 $00:42:10.610 \longrightarrow 00:42:11.834$ but I think again,

NOTE Confidence: 0.870635986328125

 $00:42:11.834 \longrightarrow 00:42:14.456$ people find you know the basis of your

NOTE Confidence: 0.870635986328125

 $00:42:14.456 \rightarrow 00:42:16.598$ approach and the potential scale of

NOTE Confidence: 0.870635986328125

 $00:42:16.598 \rightarrow 00:42:18.938$ your approach to be really interesting.

NOTE Confidence: 0.870635986328125

 $00:42:18.940 \rightarrow 00:42:21.369$ So the question really was framed around,

NOTE Confidence: 0.870635986328125

 $00{:}42{:}21{.}370 \dashrightarrow 00{:}42{:}23{.}320$ you know, potential downsides of

NOTE Confidence: 0.870635986328125

 $00:42:23.320 \rightarrow 00:42:25.919$ this in regard to toxicities and how

NOTE Confidence: 0.870635986328125

 $00:42:25.919 \longrightarrow 00:42:27.956$ that might be able to be managed,

NOTE Confidence: 0.870635986328125

 $00:42:27.960 \rightarrow 00:42:30.512$ but maybe could you just how you think

NOTE Confidence: 0.870635986328125

 $00:42:30.512 \rightarrow 00:42:32.719$ about that in terms of measuring

NOTE Confidence: 0.870635986328125

 $00:42:32.719 \longrightarrow 00:42:34.599$ the toxicities and also maybe.

- NOTE Confidence: 0.870635986328125
- $00:42:34.600 \longrightarrow 00:42:35.364$ On delivery,
- NOTE Confidence: 0.870635986328125
- $00:42:35.364 \rightarrow 00:42:38.038$ so how would you think about delivering
- NOTE Confidence: 0.870635986328125
- $00:42:38.038 \rightarrow 00:42:40.538$ these therapeutics to target tissues?
- NOTE Confidence: 0.870635986328125
- 00:42:40.540 --> 00:42:40.870 Yes,
- NOTE Confidence: 0.882716655731201
- $00{:}42{:}40.870 \dashrightarrow 00{:}42{:}43.310$ I think the beauty of our approach is
- NOTE Confidence: 0.882716655731201
- $00{:}42{:}43{.}310 \dashrightarrow 00{:}42{:}45{.}219$ the limitation of having toxicities.
- NOTE Confidence: 0.882716655731201
- $00:42:45.220 \longrightarrow 00:42:48.156$ So you might imagine if we decide on
- NOTE Confidence: 0.882716655731201
- $00{:}42{:}48.156 \dashrightarrow 00{:}42{:}50.269$ oligonucleotide to bind to a specific
- NOTE Confidence: 0.882716655731201
- $00{:}42{:}50{.}269 \dashrightarrow 00{:}42{:}52{.}887$ sequence within a gene that in a normal
- NOTE Confidence: 0.882716655731201
- 00:42:52.887 --> 00:42:55.573 cell you would only have one or two copies,
- NOTE Confidence: 0.882716655731201
- 00:42:55.573 --> 00:42:58.290 and I'll use her too. As an example,
- NOTE Confidence: 0.882716655731201
- $00{:}42{:}58{.}290 \dashrightarrow 00{:}43{:}01{.}124$ a normal cell you would only have one
- NOTE Confidence: 0.882716655731201
- $00:43:01.124 \longrightarrow 00:43:03.588$ or two copies of the her two gene,
- NOTE Confidence: 0.882716655731201
- $00:43:03.590 \rightarrow 00:43:06.040$ meaning there would be only two binding
- NOTE Confidence: 0.882716655731201
- $00:43:06.040 \rightarrow 00:43:08.596$ events within that normal cell at the most,
- NOTE Confidence: 0.882716655731201

 $00:43:08.600 \rightarrow 00:43:10.676$ and that this kind of DNA.

NOTE Confidence: 0.882716655731201

00:43:10.680 --> 00:43:12.955 Damage would be effectively repaired

NOTE Confidence: 0.882716655731201

 $00{:}43{:}12.955 \dashrightarrow 00{:}43{:}15.640$ by DNA damage response pathways that

NOTE Confidence: 0.882716655731201

 $00:43:15.640 \rightarrow 00:43:17.650$ we know can recognize and repair

NOTE Confidence: 0.882716655731201

 $00:43:17.650 \longrightarrow 00:43:19.459$ this type of DNA damage.

NOTE Confidence: 0.882716655731201

00:43:19.460 --> 00:43:19.858 Conversely,

NOTE Confidence: 0.882716655731201

 $00:43:19.858 \longrightarrow 00:43:22.644$ in a cell that has gene amplification,

NOTE Confidence: 0.882716655731201

 $00:43:22.650 \rightarrow 00:43:25.038$ there would be multiple binding events.

NOTE Confidence: 0.882716655731201

 $00:43:25.040 \rightarrow 00:43:27.784$ The induction of excessive DNA damage that

NOTE Confidence: 0.882716655731201

 $00:43:27.784 \rightarrow 00:43:30.229$ would then overwhelmed the repair capacity,

NOTE Confidence: 0.882716655731201

 $00{:}43{:}30{.}230 \dashrightarrow 00{:}43{:}33{.}776$ and so the cell will then choose as an

NOTE Confidence: 0.882716655731201

 $00{:}43{:}33.776 \dashrightarrow 00{:}43{:}36.220$ alternative to activate a pop ptosis.

NOTE Confidence: 0.882716655731201

 $00:43:36.220 \longrightarrow 00:43:38.916$ So I think that is the beauty

NOTE Confidence: 0.882716655731201

 $00:43:38.916 \longrightarrow 00:43:41.069$ of our approach because.

NOTE Confidence: 0.882716655731201

00:43:41.070 - 00:43:43.290 It takes advantage of the cells

NOTE Confidence: 0.882716655731201

 $00:43:43.290 \longrightarrow 00:43:45.172$ genomic integrity and those pathways

 $00:43:45.172 \longrightarrow 00:43:47.503$ that put in place to maintain that

NOTE Confidence: 0.882716655731201

 $00:43:47.503 \longrightarrow 00:43:49.300$ so normal cells can repair.

NOTE Confidence: 0.882716655731201

00:43:49.300 - 00:43:52.164 They will survive and they will be fine,

NOTE Confidence: 0.882716655731201

 $00:43:52.170 \longrightarrow 00:43:54.200$ while the amplified cancer genes

NOTE Confidence: 0.882716655731201

 $00{:}43{:}54{.}200 \dashrightarrow 00{:}43{:}56{.}230$ would have excessive DNA damage

NOTE Confidence: 0.882716655731201

 $00{:}43{:}56{.}300 \dashrightarrow 00{:}43{:}58{.}394$ and they would should choose to

NOTE Confidence: 0.882716655731201

 $00:43:58.394 \longrightarrow 00:44:00.240$ activate their own cell death.

NOTE Confidence: 0.882716655731201

 $00:44:00.240 \rightarrow 00:44:03.216$ In regards with regards to delivery,

NOTE Confidence: 0.882716655731201

 $00{:}44{:}03{.}220 \dashrightarrow 00{:}44{:}05{.}632$ we have been working with Doctor

NOTE Confidence: 0.882716655731201

 $00{:}44{:}05{.}632 \dashrightarrow 00{:}44{:}09{.}054$ Mark Salzman an have been able to

NOTE Confidence: 0.882716655731201

00:44:09.054 --> 00:44:11.362 use nanoparticles to affectively

NOTE Confidence: 0.882716655731201

 $00{:}44{:}11{.}362 \dashrightarrow 00{:}44{:}13{.}093$ deliver these oligonucleotides

NOTE Confidence: 0.882716655731201

 $00{:}44{:}13.174 \dashrightarrow 00{:}44{:}15.150$ to specifically to tumors,

NOTE Confidence: 0.882716655731201

 $00{:}44{:}15{.}150 \dashrightarrow 00{:}44{:}18{.}629$ and we've been very successful with this.

NOTE Confidence: 0.882716655731201

 $00:44:18.630 \rightarrow 00:44:19.920$ Using the nanoparticles,

00:44:19.920 --> 00:44:22.500 we have very good uptake of

NOTE Confidence: 0.882716655731201

00:44:22.500 --> 00:44:25.090 our oligonucleotides to tumors.

NOTE Confidence: 0.876111924648285

00:44:27.320 --> 00:44:29.124 Alright, thanks very much,

NOTE Confidence: 0.876111924648285

00:44:29.124 --> 00:44:30.888 I appreciate that. Yeah,

NOTE Confidence: 0.876111924648285

 $00{:}44{:}30{.}888 \dashrightarrow 00{:}44{:}33{.}336$ next question comes from the inside.

NOTE Confidence: 0.876111924648285

00:44:33.340 - 00:44:37.840 Think is is again a bit of a follow up on.

NOTE Confidence: 0.876111924648285

 $00:44:37.840 \longrightarrow 00:44:39.808$ You know, the potential

NOTE Confidence: 0.876111924648285

 $00:44:39.808 \longrightarrow 00:44:41.284$ academia industry tensions.

NOTE Confidence: 0.876111924648285

 $00:44:41.290 \rightarrow 00:44:43.906$ So you know, maybe the question we go

NOTE Confidence: 0.876111924648285

 $00:44:43.906 \rightarrow 00:44:46.795$ to out to each of the academic pies.

NOTE Confidence: 0.876111924648285

00:44:46.800 --> 00:44:50.040 How do you manage? You know,

NOTE Confidence: 0.876111924648285

 $00:44:50.040 \rightarrow 00:44:51.925$ sort of euryale responsibilities of

NOTE Confidence: 0.876111924648285

 $00{:}44{:}51{.}925 \dashrightarrow 00{:}44{:}53{.}433$ training and developing students.

NOTE Confidence: 0.876111924648285

 $00:44:53.440 \rightarrow 00:44:55.624$ PHD's post docs, you know with issues

NOTE Confidence: 0.876111924648285

 $00:44:55.624 \rightarrow 00:44:58.338$ that pertain to your corporate relationships.

NOTE Confidence: 0.876111924648285

 $00:44:58.340 \longrightarrow 00:45:00.699$ Maybe talk a little bit about how

 $00{:}45{:}00{.}699 \dashrightarrow 00{:}45{:}02{.}914$ you all just manage those issues

NOTE Confidence: 0.876111924648285

 $00{:}45{:}02{.}914 \dashrightarrow 00{:}45{:}05{.}532$ within your lab in terms of who

NOTE Confidence: 0.876111924648285

 $00{:}45{:}05{.}611 \dashrightarrow 00{:}45{:}07{.}626$ you know isn't my pretentious

NOTE Confidence: 0.876111924648285

00:45:07.626 --> 00:45:10.019 sort of who's involved in purely

NOTE Confidence: 0.876111924648285

 $00{:}45{:}10.019 \dashrightarrow 00{:}45{:}12.233$ or academic work versus who might

NOTE Confidence: 0.876111924648285

 $00:45:12.233 \longrightarrow 00:45:14.549$ be involved in an industry work.

NOTE Confidence: 0.876111924648285

00:45:14.550 - 00:45:17.934 So let me just open that up for anyone.

NOTE Confidence: 0.819121718406677

00:45:20.740 --> 00:45:22.929 Great, I'll jump in first. You

NOTE Confidence: 0.819121718406677

 $00:45:22.930 \longrightarrow 00:45:25.184$ know, actually 1 one thing that I've

NOTE Confidence: 0.819121718406677

 $00{:}45{:}25{.}184 \dashrightarrow 00{:}45{:}27{.}705$ learned in the recent years is that you

NOTE Confidence: 0.819121718406677

 $00{:}45{:}27.705 \dashrightarrow 00{:}45{:}30.311$ know a lot of trainees have different

NOTE Confidence: 0.819121718406677

 $00{:}45{:}30{.}311 \dashrightarrow 00{:}45{:}32{.}419$ as pirations in different interests,

NOTE Confidence: 0.819121718406677

 $00{:}45{:}32{.}420 \dashrightarrow 00{:}45{:}34{.}250$ and you know it's not.

NOTE Confidence: 0.819121718406677

00:45:34.250 --> 00:45:36.075 You know you'll have graduate

NOTE Confidence: 0.819121718406677

00:45:36.075 - 00:45:37.170 students and postdocs,

 $00:45:37.170 \rightarrow 00:45:39.360$ especially in these times that aren't.

NOTE Confidence: 0.819121718406677

00:45:39.360 --> 00:45:41.915 You know, may have an academic focus

NOTE Confidence: 0.819121718406677

00:45:41.915 --> 00:45:44.105 for their career, may have pharma,

NOTE Confidence: 0.819121718406677

00:45:44.105 --> 00:45:45.200 biotech, startup consulting,

NOTE Confidence: 0.819121718406677

 $00:45:45.200 \rightarrow 00:45:47.748$ venture capital and actually now often will.

NOTE Confidence: 0.819121718406677

 $00:45:47.750 \rightarrow 00:45:49.940$ When I have career development discussions,

NOTE Confidence: 0.819121718406677

00:45:49.940 --> 00:45:52.166 I actually first ask my trainees.

NOTE Confidence: 0.819121718406677

 $00:45:52.170 \longrightarrow 00:45:53.886$ Where do you want to be?

NOTE Confidence: 0.819121718406677

00:45:53.890 --> 00:45:55.801 And you know there's no no judgment

NOTE Confidence: 0.819121718406677

 $00:45:55.801 \rightarrow 00:45:58.259$ about where you know every part of this

NOTE Confidence: 0.819121718406677

 $00:45:58.259 \rightarrow 00:45:59.839$ life science development process is

NOTE Confidence: 0.819121718406677

 $00{:}45{:}59.896 \dashrightarrow 00{:}46{:}01.952$ very important and it will help me know

NOTE Confidence: 0.819121718406677

 $00:46:01.952 \rightarrow 00:46:04.180$ what you want to do in your career,

NOTE Confidence: 0.819121718406677

 $00:46:04.180 \longrightarrow 00:46:05.896$ because that actually also helps me.

NOTE Confidence: 0.819121718406677

 $00:46:05.900 \longrightarrow 00:46:07.616$ How much to involve some of

NOTE Confidence: 0.819121718406677

 $00:46:07.616 \longrightarrow 00:46:08.760$ our trainees when appropriate?

- NOTE Confidence: 0.819121718406677
- 00:46:08.760 --> 00:46:10.470 Obviously, in some of some of
- NOTE Confidence: 0.819121718406677
- $00:46:10.470 \longrightarrow 00:46:12.474$ the work that we do outside of,
- NOTE Confidence: 0.819121718406677
- 00:46:12.474 --> 00:46:13.904 you know outside of Yale,
- NOTE Confidence: 0.819121718406677
- $00:46:13.910 \longrightarrow 00:46:15.863$ I think that that you know I'll
- NOTE Confidence: 0.819121718406677
- 00:46:15.863 --> 00:46:18.200 leave it at that as a first comma,
- NOTE Confidence: 0.819121718406677
- $00{:}46{:}18.200 \dashrightarrow 00{:}46{:}19.340$ but let some other
- NOTE Confidence: 0.853162527084351
- $00:46:19.340 \longrightarrow 00:46:20.480$ folks comment as well.
- NOTE Confidence: 0.878905236721039
- 00:46:22.210 --> 00:46:23.898 Anyone else wanna add?
- NOTE Confidence: 0.837155401706696
- 00:46:28.560 --> 00:46:32.181 I can simply say that way I enter
- NOTE Confidence: 0.837155401706696
- $00:46:32.181 \rightarrow 00:46:33.540$ these collaborations partnerships.
- NOTE Confidence: 0.837155401706696
- 00:46:33.540 --> 00:46:35.810 I always make it clear.
- NOTE Confidence: 0.837155401706696
- $00{:}46{:}35{.}810 \dashrightarrow 00{:}46{:}39{.}128$ And of course, Yale requires that work
- NOTE Confidence: 0.837155401706696
- $00{:}46{:}39{.}128 \dashrightarrow 00{:}46{:}43.055$ that's done in my lab has to be published.
- NOTE Confidence: 0.837155401706696
- $00{:}46{:}43.060 \dashrightarrow 00{:}46{:}45.320$ A bowl with. Of course.
- NOTE Confidence: 0.837155401706696
- $00{:}46{:}45{.}320 \dashrightarrow 00{:}46{:}48{.}491$ The write write reviews and checks and
- NOTE Confidence: 0.837155401706696

 $00:46:48.491 \longrightarrow 00:46:52.114$ balances, but it has to be in theory,

NOTE Confidence: 0.837155401706696

00:46:52.120 --> 00:46:54.380 publishable. But to Rungis point,

NOTE Confidence: 0.837155401706696

00:46:54.380 --> 00:46:56.954 you know, I find that there's

NOTE Confidence: 0.837155401706696

 $00:46:56.954 \rightarrow 00:46:59.390$ a wide spectrum of people.

NOTE Confidence: 0.837155401706696

 $00:46:59.390 \longrightarrow 00:47:01.802$ Wanting to sample industry and in

NOTE Confidence: 0.837155401706696

 $00{:}47{:}01{.}802 \dashrightarrow 00{:}47{:}04{.}611$ fact I think that's a big knock

NOTE Confidence: 0.837155401706696

 $00{:}47{:}04.611 \dashrightarrow 00{:}47{:}06.843$ against academia right now is that

NOTE Confidence: 0.837155401706696

 $00:47:06.843 \longrightarrow 00:47:09.983$ we are don't do enough to offer

NOTE Confidence: 0.837155401706696

 $00{:}47{:}09{.}983 \dashrightarrow 00{:}47{:}11{.}775$ them real world opportunities,

NOTE Confidence: 0.837155401706696

 $00{:}47{:}11.780 \dashrightarrow 00{:}47{:}14.440$ so I find that these relationships that

NOTE Confidence: 0.837155401706696

 $00{:}47{:}14.440 \dashrightarrow 00{:}47{:}17.174$ I have with the private sector actually

NOTE Confidence: 0.837155401706696

 $00{:}47{:}17{.}174 \dashrightarrow 00{:}47{:}20{.}869$ help my lab in terms of recruiting people,

NOTE Confidence: 0.837155401706696

 $00{:}47{:}20.870 \dashrightarrow 00{:}47{:}24.419$ people that want to learn how industry

NOTE Confidence: 0.837155401706696

 $00{:}47{:}24.419 \dashrightarrow 00{:}47{:}26.779$ works and specifically you know

NOTE Confidence: 0.837155401706696

 $00:47:26.779 \rightarrow 00:47:29.397$ what type of skill sets they need

NOTE Confidence: 0.837155401706696

 $00:47:29.397 \rightarrow 00:47:32.436$ to or can pick up while in my lab.

 $00:47:32.440 \longrightarrow 00:47:35.167$ And so I find that it is a really

NOTE Confidence: 0.837155401706696

 $00:47:35.167 \longrightarrow 00:47:36.190$ nice balance,

NOTE Confidence: 0.837155401706696

 $00:47:36.190 \longrightarrow 00:47:38.577$ but I haven't had a problem in

NOTE Confidence: 0.837155401706696

 $00{:}47{:}38.577 \dashrightarrow 00{:}47{:}39.600$ terms of students.

NOTE Confidence: 0.837155401706696

 $00{:}47{:}39{.}600 \dashrightarrow 00{:}47{:}41{.}293$ And maybe it's because there's

NOTE Confidence: 0.837155401706696

 $00{:}47{:}41.293 \dashrightarrow 00{:}47{:}42.262$ a selection there.

NOTE Confidence: 0.837155401706696

 $00:47:42.262 \longrightarrow 00:47:44.200$ They come to my lab wanting

NOTE Confidence: 0.837155401706696

 $00:47:44.264 \rightarrow 00:47:46.418$ specifically to gain that skill set.

NOTE Confidence: 0.787414908409119

 $00{:}47{:}47{.}820 \dashrightarrow 00{:}47{:}51{.}600$ Yeah, great anyway I'll just add.

NOTE Confidence: 0.787414908409119

 $00{:}47{:}51.600 \dashrightarrow 00{:}47{:}53.816$ You know local here in involved a bit

NOTE Confidence: 0.787414908409119

 $00:47:53.816 \dashrightarrow 00:47:56.129$ to speak to that hunger and interest.

NOTE Confidence: 0.787414908409119

 $00{:}47{:}56.130 \dashrightarrow 00{:}47{:}58.314$ You know we had came in with both

NOTE Confidence: 0.787414908409119

 $00{:}47{:}58{.}314$ --> $00{:}48{:}00{.}360$ Yale and UConn have started at.

NOTE Confidence: 0.787414908409119

00:48:00.360 --> 00:48:02.265 Yeah, what's called the Yale

NOTE Confidence: 0.787414908409119

00:48:02.265 --> 00:48:03.408 Canaan Fellowship program.

 $00:48:03.410 \longrightarrow 00:48:05.881$ Which really you know is open to

NOTE Confidence: 0.787414908409119

00:48:05.881 --> 00:48:09.015 MD or PhD students who are really

NOTE Confidence: 0.787414908409119

00:48:09.015 --> 00:48:11.991 interested in in the more corporate

NOTE Confidence: 0.787414908409119

 $00:48:12.083 \longrightarrow 00:48:14.453$ side of this bit and startup

NOTE Confidence: 0.787414908409119

 $00{:}48{:}14{.}453 \dashrightarrow 00{:}48{:}16{.}890$ biotechs or on the investment side.

NOTE Confidence: 0.787414908409119

 $00:48:16.890 \longrightarrow 00:48:19.440$ And again the interest in that

NOTE Confidence: 0.787414908409119

 $00:48:19.440 \longrightarrow 00:48:21.803$ program is exquisite and that

NOTE Confidence: 0.787414908409119

 $00:48:21.803 \rightarrow 00:48:24.188$ the talent is frankly outrageous.

NOTE Confidence: 0.787414908409119

 $00:48:24.190 \longrightarrow 00:48:27.662$ So again, I think there are certainly

NOTE Confidence: 0.787414908409119

 $00:48:27.662 \longrightarrow 00:48:30.623$ are large segments of the new

NOTE Confidence: 0.787414908409119

00:48:30.623 --> 00:48:33.383 world of Chinese who overly Archana

NOTE Confidence: 0.787414908409119

 $00{:}48{:}33{.}383 \dashrightarrow 00{:}48{:}35{.}976$ learn this other side of the.

NOTE Confidence: 0.787414908409119

 $00{:}48{:}35{.}980 \dashrightarrow 00{:}48{:}38{.}204$ Up the universe early on in their careers,

NOTE Confidence: 0.787414908409119

 $00{:}48{:}38{.}210 \dashrightarrow 00{:}48{:}40{.}219$ and I think it's great because I

NOTE Confidence: 0.787414908409119

 $00{:}48{:}40{.}219 \dashrightarrow 00{:}48{:}42{.}535$ think the less this is sort of a 2

NOTE Confidence: 0.787414908409119

 $00:48:42.535 \rightarrow 00:48:44.440$ sided game and the more it's just

- NOTE Confidence: 0.787414908409119
- $00:48:44.440 \longrightarrow 00:48:46.270$ the continuum and I think that
- NOTE Confidence: 0.787414908409119
- $00:48:46.270 \longrightarrow 00:48:48.164$ much more productive it will be in
- NOTE Confidence: 0.787414908409119
- $00{:}48{:}48{.}164 \dashrightarrow 00{:}48{:}49{.}930$ frankly needs to be a continuum.
- NOTE Confidence: 0.787414908409119
- $00:48:49.930 \longrightarrow 00:48:51.073$ Obviously with appropriate
- NOTE Confidence: 0.787414908409119
- $00:48:51.073 \longrightarrow 00:48:52.216$ precautions to protect.
- NOTE Confidence: 0.787414908409119
- 00:48:52.220 --> 00:48:53.540 You know academic integrity,
- NOTE Confidence: 0.787414908409119
- 00:48:53.540 --> 00:48:54.530 but you know,
- NOTE Confidence: 0.787414908409119
- $00:48:54.530 \longrightarrow 00:48:56.180$ I think the world would
- NOTE Confidence: 0.787414908409119
- $00{:}48{:}56{.}180 \dashrightarrow 00{:}48{:}57{.}830$ be a far better place.
- NOTE Confidence: 0.787414908409119
- $00:48:57.830 \longrightarrow 00:48:59.382$ You know more seamless.
- NOTE Confidence: 0.787414908409119
- $00{:}48{:}59{.}382 \dashrightarrow 00{:}49{:}03{.}088$ We can sort of make make this for people.
- NOTE Confidence: 0.787414908409119
- 00:49:03.090 --> 00:49:04.380 Throwback to you,
- NOTE Confidence: 0.807492434978485
- 00:49:04.380 --> 00:49:05.679 I mean you
- NOTE Confidence: 0.807492434978485
- $00{:}49{:}05{.}680 \dashrightarrow 00{:}49{:}06{.}970$ can you as
- NOTE Confidence: 0.807492434978485
- $00:49:06.970 \longrightarrow 00:49:07.956$ I've mentioned,
- NOTE Confidence: 0.807492434978485

00:49:07.956 --> 00:49:11.407 have you know real wide aperture and?

NOTE Confidence: 0.807492434978485

 $00:49:11.410 \longrightarrow 00:49:14.695$ In terms of what you know what you've gone,

NOTE Confidence: 0.807492434978485

00:49:14.700 --> 00:49:16.932 you know your work experiences and

NOTE Confidence: 0.807492434978485

00:49:16.932 --> 00:49:19.177 your success is I'm just curious

NOTE Confidence: 0.807492434978485

 $00{:}49{:}19{.}177 \dashrightarrow 00{:}49{:}20{.}897$ now as you sit inside,

NOTE Confidence: 0.807492434978485

 $00:49:20.900 \longrightarrow 00:49:23.192$ you know one of the largest

NOTE Confidence: 0.807492434978485

00:49:23.192 --> 00:49:25.215 pharma companies and you really

NOTE Confidence: 0.807492434978485

 $00:49:25.215 \longrightarrow 00:49:27.295$ have oversight in terms of.

NOTE Confidence: 0.807492434978485

 $00{:}49{:}27{.}300 \dashrightarrow 00{:}49{:}29{.}484$ In a lot of their strategic

NOTE Confidence: 0.807492434978485

 $00:49:29.484 \rightarrow 00:49:30.576$ thinking around oncology,

NOTE Confidence: 0.807492434978485

00:49:30.580 --> 00:49:33.513 maybe just share you know with the

NOTE Confidence: 0.807492434978485

 $00{:}49{:}33{.}513 \dashrightarrow 00{:}49{:}36{.}169$ panelist as well as the audience.

NOTE Confidence: 0.807492434978485

 $00{:}49{:}36{.}170 \dashrightarrow 00{:}49{:}38{.}697$ You know how will is thinking about

NOTE Confidence: 0.807492434978485

 $00:49:38.697 \rightarrow 00:49:40.421$ their oncologist strategy and what

NOTE Confidence: 0.807492434978485

 $00:49:40.421 \longrightarrow 00:49:42.451$ might be similar in in regards to

NOTE Confidence: 0.807492434978485

 $00:49:42.451 \rightarrow 00:49:44.397$ Lillie with other major companies.

00:49:44.400 --> 00:49:47.144 But also, you know what might be different,

NOTE Confidence: 0.807492434978485

00:49:47.150 --> 00:49:47.768 you know,

NOTE Confidence: 0.807492434978485

 $00:49:47.768 \longrightarrow 00:49:49.931$ sort of with a focus on where

NOTE Confidence: 0.807492434978485

 $00:49:49.931 \rightarrow 00:49:52.008$ you see the ball moving and

NOTE Confidence: 0.807492434978485

00:49:52.008 --> 00:49:54.350 back to sort of Craig's opening,

NOTE Confidence: 0.807492434978485

 $00:49:54.350 \longrightarrow 00:49:56.135$ comments are really trying to

NOTE Confidence: 0.807492434978485

 $00:49:56.135 \rightarrow 00:49:57.920$ give people an understanding of

NOTE Confidence: 0.807492434978485

 $00:49:57.979 \rightarrow 00:49:59.614$ what the big oncology franchises

NOTE Confidence: 0.807492434978485

 $00:49:59.614 \rightarrow 00:50:01.550$ are going to be looking for.

NOTE Confidence: 0.807492434978485

00:50:01.550 --> 00:50:03.774 You know five and 10 years down the

NOTE Confidence: 0.807492434978485

 $00:50:03.774 \rightarrow 00:50:06.010$ road when investigators work starts.

NOTE Confidence: 0.807492434978485

00:50:06.010 --> 00:50:07.039 Starts coming online.

NOTE Confidence: 0.804287970066071

00:50:09.160 --> 00:50:12.484 Yeah, I mean big formal environments

NOTE Confidence: 0.804287970066071

 $00{:}50{:}12.484 \dashrightarrow 00{:}50{:}14.146$ are complicated places.

NOTE Confidence: 0.804287970066071

 $00{:}50{:}14.150 \dashrightarrow 00{:}50{:}16.000$ I think they're they're confusing

 $00:50:16.000 \rightarrow 00:50:18.558$ from the outside to try to interpret

NOTE Confidence: 0.804287970066071

 $00:50:18.558 \rightarrow 00:50:20.784$ that were confusing to me when I

NOTE Confidence: 0.804287970066071

00:50:20.784 --> 00:50:22.929 was working at a small company,

NOTE Confidence: 0.804287970066071

 $00:50:22.930 \rightarrow 00:50:26.080$ and they must be confusing to many of you.

NOTE Confidence: 0.804287970066071

 $00:50:26.080 \longrightarrow 00:50:27.190$ Is sometime collaborators,

NOTE Confidence: 0.804287970066071

 $00{:}50{:}27{.}190 \dashrightarrow 00{:}50{:}29{.}410$ and I think there's like three

NOTE Confidence: 0.804287970066071

 $00{:}50{:}29{.}410 \dashrightarrow 00{:}50{:}31{.}695$ or two or three reasons for that.

NOTE Confidence: 0.804287970066071

00:50:31.700 -> 00:50:33.842 One reason is large farmers are

NOTE Confidence: 0.804287970066071

 $00{:}50{:}33.842 \dashrightarrow 00{:}50{:}36.007$ constructed and what they'll call most

NOTE Confidence: 0.804287970066071

 $00{:}50{:}36{.}007 \dashrightarrow 00{:}50{:}38{.}017$ of them as a matrixed organization.

NOTE Confidence: 0.804287970066071

 $00{:}50{:}38{.}020 \dashrightarrow 00{:}50{:}39{.}988$ So that means there are these

NOTE Confidence: 0.804287970066071

 $00{:}50{:}39{.}988 \dashrightarrow 00{:}50{:}41{.}300$ technical disciplines that are

NOTE Confidence: 0.804287970066071

 $00:50:41.362 \rightarrow 00:50:43.277$ somewhat independent of each other.

NOTE Confidence: 0.804287970066071

 $00:50:43.280 \longrightarrow 00:50:44.560$ So the commercial group.

NOTE Confidence: 0.804287970066071

 $00:50:44.560 \rightarrow 00:50:46.160$ Is the commercial group the

NOTE Confidence: 0.804287970066071

00:50:46.160 --> 00:50:47.390 Biology discovery group?

- NOTE Confidence: 0.804287970066071
- $00:50:47.390 \longrightarrow 00:50:49.400$ Is the biology discovery of the
- NOTE Confidence: 0.804287970066071
- 00:50:49.400 --> 00:50:51.339 pharmaceutics people are their own group?
- NOTE Confidence: 0.804287970066071
- $00{:}50{:}51{.}340 \dashrightarrow 00{:}50{:}52{.}895$ The business development or their
- NOTE Confidence: 0.804287970066071
- $00{:}50{:}52{.}895 \dashrightarrow 00{:}50{:}54{.}862$ own group and they might report
- NOTE Confidence: 0.804287970066071
- $00:50:54.862 \longrightarrow 00:50:56.278$ up into common structures,
- NOTE Confidence: 0.804287970066071
- $00:50:56.280 \longrightarrow 00:50:58.583$ but if you as an outsider or
- NOTE Confidence: 0.804287970066071
- $00:50:58.583 \rightarrow 00:50:59.570$ interacting with somebody,
- NOTE Confidence: 0.804287970066071
- $00:50:59.570 \rightarrow 00:51:02.194$ it's really hard to from their business card.
- NOTE Confidence: 0.804287970066071
- $00:51:02.200 \rightarrow 00:51:04.042$ Sort of know what political entity
- NOTE Confidence: 0.804287970066071
- $00:51:04.042 \rightarrow 00:51:06.149$ they represent in the larger company,
- NOTE Confidence: 0.804287970066071
- 00:51:06.150 00:51:08.383 so you may think that you have
- NOTE Confidence: 0.804287970066071
- $00:51:08.383 \longrightarrow 00:51:10.749$ the ear of a company or not,
- NOTE Confidence: 0.804287970066071
- $00:51:10.750 \longrightarrow 00:51:12.634$ but it's really hard to know
- NOTE Confidence: 0.804287970066071
- $00{:}51{:}12.634 \dashrightarrow 00{:}51{:}14.312$ what political sort of dynamics
- NOTE Confidence: 0.804287970066071
- $00:51:14.312 \longrightarrow 00:51:16.424$ are going on behind the scenes.
- NOTE Confidence: 0.804287970066071

 $00{:}51{:}16{.}430 \dashrightarrow 00{:}51{:}19{.}062$ That may or may not allow that person

NOTE Confidence: 0.804287970066071

 $00:51:19.062 \rightarrow 00:51:21.714$ to deliver on what you're talking about

NOTE Confidence: 0.804287970066071

00:51:21.714 --> 00:51:24.050 or delivering the way you'd hope,

NOTE Confidence: 0.804287970066071

 $00:51:24.050 \rightarrow 00:51:28.050$ and so one of the things I've tried to do it.

NOTE Confidence: 0.804287970066071

 $00{:}51{:}28.050 \dashrightarrow 00{:}51{:}30.706$ Lily is break that down as much as

NOTE Confidence: 0.804287970066071

 $00{:}51{:}30.706 \dashrightarrow 00{:}51{:}32.968$ possible and make our portfolio is

NOTE Confidence: 0.804287970066071

 $00:51:32.968 \rightarrow 00:51:35.254$ coherent as possible all the way

NOTE Confidence: 0.804287970066071

 $00:51:35.334 \rightarrow 00:51:37.494$ from target ID to first approval

NOTE Confidence: 0.804287970066071

 $00:51:37.494 \rightarrow 00:51:39.646$ and not have these gating technical

NOTE Confidence: 0.804287970066071

00:51:39.646 --> 00:51:42.470 go no goes where at any moment the

NOTE Confidence: 0.804287970066071

 $00{:}51{:}42{.}541 \dashrightarrow 00{:}51{:}45{.}012$ rug could be pulled out and that's

NOTE Confidence: 0.804287970066071

 $00:51:45.012 \rightarrow 00:51:47.319$ the problem with the matrix model.

NOTE Confidence: 0.804287970066071

 $00:51:47.320 \longrightarrow 00:51:50.575$ Is that they often can lead to

NOTE Confidence: 0.804287970066071

 $00{:}51{:}50{.}575 \dashrightarrow 00{:}51{:}53{.}022$ incoherent decision making, I think.

NOTE Confidence: 0.804287970066071

 $00:51:53.022 \rightarrow 00:51:55.126$ A second so I,

NOTE Confidence: 0.804287970066071

 $00:51:55.130 \longrightarrow 00:51:57.176$ I think two other themes worth

- NOTE Confidence: 0.804287970066071
- $00:51:57.176 \longrightarrow 00:51:58.540$ mentioning is the commercial
- NOTE Confidence: 0.804287970066071
- $00:51:58.600 \longrightarrow 00:52:00.220$ entities at these companies.
- NOTE Confidence: 0.804287970066071
- $00:52:00.220 \longrightarrow 00:52:02.365$ The ones who are marketing
- NOTE Confidence: 0.804287970066071
- $00:52:02.365 \longrightarrow 00:52:04.510$ approved products have a lot
- NOTE Confidence: 0.804287970066071
- $00:52:04.596 \rightarrow 00:52:06.934$ of say on what happens in R&D.
- NOTE Confidence: 0.804287970066071
- $00:52:06.940 \longrightarrow 00:52:09.572$ They have this idea of what moves
- NOTE Confidence: 0.804287970066071
- $00:52:09.572 \longrightarrow 00:52:12.175$ the needle and they still see
- NOTE Confidence: 0.804287970066071
- $00:52:12.175 \longrightarrow 00:52:14.953$ the world through the lens of
- NOTE Confidence: 0.804287970066071
- $00:52:14.953 \dashrightarrow 00:52:16.750$ conventionally defined markets.
- NOTE Confidence: 0.804287970066071
- 00:52:16.750 --> 00:52:19.249 Lung cancer is bigger than you know,
- NOTE Confidence: 0.804287970066071
- 00:52:19.250 --> 00:52:21.035 Melanoma and Melanoma is bigger
- NOTE Confidence: 0.804287970066071
- $00{:}52{:}21.035 \dashrightarrow 00{:}52{:}22.106$ than you know.
- NOTE Confidence: 0.804287970066071
- $00{:}52{:}22{.}110 \dashrightarrow 00{:}52{:}23{.}178$ Neuroendocrine tumors an urans
- NOTE Confidence: 0.804287970066071
- $00{:}52{:}23.178 \dashrightarrow 00{:}52{:}25.314$ bigger than some even rare or phan,
- NOTE Confidence: 0.804287970066071
- $00:52:25.320 \longrightarrow 00:52:27.462$ so they're going to see the
- NOTE Confidence: 0.804287970066071

 $00:52:27.462 \longrightarrow 00:52:28.890$ world commercially an like.

NOTE Confidence: 0.804287970066071

 $00:52:28.890 \rightarrow 00:52:31.026$ They'll use this like troubling phrase.

NOTE Confidence: 0.804287970066071

 $00:52:31.030 \longrightarrow 00:52:33.166$ You know what moves the needle?

NOTE Confidence: 0.804287970066071

 $00:52:33.170 \longrightarrow 00:52:35.240$ Can we make a billion dollars

NOTE Confidence: 0.804287970066071

 $00:52:35.240 \longrightarrow 00:52:37.100$ on this drug a year?

NOTE Confidence: 0.804287970066071

 $00{:}52{:}37{.}100 \dashrightarrow 00{:}52{:}39{.}780$ Can we make 5 billion dollars a year

NOTE Confidence: 0.804287970066071

00:52:39.780 --> 00:52:42.806 on this drug if it's just 200 million?

NOTE Confidence: 0.804287970066071

 $00{:}52{:}42.810 \dashrightarrow 00{:}52{:}45.666$ We don't even want to hear about it,

NOTE Confidence: 0.804287970066071

 $00{:}52{:}45.670 \dashrightarrow 00{:}52{:}46.765$ so there's this.

NOTE Confidence: 0.804287970066071

00:52:46.765 --> 00:52:48.225 In many large farmers,

NOTE Confidence: 0.804287970066071

 $00:52:48.230 \rightarrow 00:52:49.376$ this disproportionate commercial

NOTE Confidence: 0.804287970066071

 $00{:}52{:}49{.}376 \dashrightarrow 00{:}52{:}51{.}286$ voice that affects strategic thinking

NOTE Confidence: 0.804287970066071

 $00{:}52{:}51{.}286 \dashrightarrow 00{:}52{:}53{.}267$ and that voice is not futuristic,

NOTE Confidence: 0.804287970066071

 $00{:}52{:}53{.}270 \dashrightarrow 00{:}52{:}55{.}790$ it's backward looking at sort of water,

NOTE Confidence: 0.804287970066071

 $00:52:55.790 \rightarrow 00:52:57.590$ the franchises that already exist

NOTE Confidence: 0.804287970066071

 $00:52:57.590 \longrightarrow 00:52:58.670$ and are proven.

- NOTE Confidence: 0.804287970066071
- $00{:}52{:}58{.}670 \dashrightarrow 00{:}53{:}01{.}514$ And can we can we Bolt on to those
- NOTE Confidence: 0.804287970066071
- $00:53:01.514 \rightarrow 00:53:03.410$ existing franchises in ways that
- NOTE Confidence: 0.804287970066071
- $00{:}53{:}03{.}410 \dashrightarrow 00{:}53{:}06{.}117$ sort of feel familiar so as to
- NOTE Confidence: 0.804287970066071
- $00:53:06.117 \rightarrow 00:53:08.385$ fill in holes from patent cliffs.
- NOTE Confidence: 0.804287970066071
- 00:53:08.390 --> 00:53:09.443 And that's not,
- NOTE Confidence: 0.804287970066071
- $00:53:09.443 \longrightarrow 00:53:11.900$ in my opinion the right way to
- NOTE Confidence: 0.851582586765289
- $00:53:11.979 \longrightarrow 00:53:14.854$ look to the future, and then the third.
- NOTE Confidence: 0.851582586765289
- 00:53:14.854 --> 00:53:16.990 I think in companies that have
- NOTE Confidence: 0.851582586765289
- $00:53:17.063 \longrightarrow 00:53:19.199$ more R&D influence at the top.
- NOTE Confidence: 0.851582586765289
- 00:53:19.200 --> 00:53:21.708 They are thinking about futuristic platforms.
- NOTE Confidence: 0.851582586765289
- $00:53:21.710 \rightarrow 00:53:23.885$ They are thinking about thematic
- NOTE Confidence: 0.851582586765289
- $00:53:23.885 \rightarrow 00:53:26.918$ bets that they feel they don't want
- NOTE Confidence: 0.851582586765289
- $00:53:26.918 \dashrightarrow 00:53:29.648$ to feel like they've missed out on.
- NOTE Confidence: 0.851582586765289
- $00{:}53{:}29{.}650 \dashrightarrow 00{:}53{:}32{.}968$ Things like gene therapy, self therapy.
- NOTE Confidence: 0.851582586765289
- 00:53:32.970 00:53:35.560 Or an AI crisper like big delivery,
- NOTE Confidence: 0.851582586765289

00:53:35.560 --> 00:53:38.150 big idea, new modality, kind of thinking.

NOTE Confidence: 0.851582586765289

 $00{:}53{:}38{.}150 \dashrightarrow 00{:}53{:}40{.}974$ And then there are a handful of companies

NOTE Confidence: 0.851582586765289

 $00:53:40.974 \rightarrow 00:53:43.565$ that are willing to risk capital it

NOTE Confidence: 0.851582586765289

 $00:53:43.565 \rightarrow 00:53:46.289$ just not missing fear of missing out.

NOTE Confidence: 0.851582586765289

 $00:53:46.290 \rightarrow 00:53:48.510$ They're not going to quote over

NOTE Confidence: 0.851582586765289

 $00:53:48.510 \longrightarrow 00:53:49.990$ pay for that optionality.

NOTE Confidence: 0.851582586765289

 $00:53:49.990 \longrightarrow 00:53:51.362$ But in other words,

NOTE Confidence: 0.851582586765289

 $00:53:51.362 \rightarrow 00:53:54.060$ in the absence of an approved product,

NOTE Confidence: 0.851582586765289

00:53:54.060 --> 00:53:57.119 but they'll place some bets and I

NOTE Confidence: 0.851582586765289

 $00:53:57.119 \rightarrow 00:54:00.400$ think that's sort of 1/3 theme that

NOTE Confidence: 0.851582586765289

 $00{:}54{:}00{.}400 \dashrightarrow 00{:}54{:}03{.}226$ I think can drive some collaboration.

NOTE Confidence: 0.851582586765289

 $00{:}54{:}03{.}230 \dashrightarrow 00{:}54{:}03{.}660$ So

NOTE Confidence: 0.851492524147034

00:54:03.660 --> 00:54:06.680 can I just ask follow up questions?

NOTE Confidence: 0.851492524147034

 $00:54:06.680 \longrightarrow 00:54:07.954$ Josh, you say.

NOTE Confidence: 0.851492524147034

 $00:54:07.954 \rightarrow 00:54:10.486$ Some companies have a greater appetite

NOTE Confidence: 0.851492524147034

 $00:54:10.486 \longrightarrow 00:54:13.138$ for that type of early platform.

 $00:54:13.140 \longrightarrow 00:54:15.726$ They don't want to miss out

NOTE Confidence: 0.851492524147034

 $00:54:15.726 \rightarrow 00:54:17.019$ type of approach.

NOTE Confidence: 0.851492524147034

 $00:54:17.020 \longrightarrow 00:54:18.313$ What distinguishes those

NOTE Confidence: 0.851492524147034

 $00:54:18.313 \rightarrow 00:54:20.037$ companies from their peers?

NOTE Confidence: 0.839808404445648

 $00:54:21.050 \longrightarrow 00:54:22.538$ Some of its corporate

NOTE Confidence: 0.839808404445648

 $00:54:22.538 \longrightarrow 00:54:24.026$ structure and an individual.

NOTE Confidence: 0.839808404445648

 $00:54:24.030 \rightarrow 00:54:25.900$ The force of individual personality,

NOTE Confidence: 0.839808404445648

 $00{:}54{:}25{.}900 \dashrightarrow 00{:}54{:}28{.}240$ which is the most surprising and

NOTE Confidence: 0.839808404445648

 $00{:}54{:}28{.}240 \dashrightarrow 00{:}54{:}30{.}435$ Lee satisfies ING answer and give

NOTE Confidence: 0.839808404445648

 $00:54:30.435 \longrightarrow 00:54:32.675$ you so you know you've been in a

NOTE Confidence: 0.839808404445648

 $00:54:32.753 \rightarrow 00:54:35.218$ complicated room of decision makers.

NOTE Confidence: 0.839808404445648

 $00{:}54{:}35{.}220 \dashrightarrow 00{:}54{:}37{.}866$ There are some rooms that are dominated

NOTE Confidence: 0.839808404445648

 $00{:}54{:}37.866 \dashrightarrow 00{:}54{:}40.069$ by certain voices that and those,

NOTE Confidence: 0.839808404445648

 $00{:}54{:}40{.}070 \dashrightarrow 00{:}54{:}42{.}308$ and that's separate from their title.

NOTE Confidence: 0.839808404445648

 $00{:}54{:}42{.}310 \dashrightarrow 00{:}54{:}44{.}605$ Sometimes an some others have

00:54:44.605 -> 00:54:46.441 org structures that represent

NOTE Confidence: 0.839808404445648

 $00:54:46.441 \rightarrow 00:54:48.983$ that you know who's at the top is

NOTE Confidence: 0.839808404445648

00:54:48.983 - 00:54:51.277 that is the CEO of the company.

NOTE Confidence: 0.839808404445648

 $00:54:51.280 \rightarrow 00:54:53.464$ Does he come out of commercial or

NOTE Confidence: 0.839808404445648

 $00{:}54{:}53{.}464 \dashrightarrow 00{:}54{:}56{.}029$ does he come out of research or she?

NOTE Confidence: 0.839808404445648

 $00:54:56.030 \rightarrow 00:54:58.277$ It's a very what is the last

NOTE Confidence: 0.839808404445648

00:54:58.277 -> 00:55:00.476 board meeting they had and what

NOTE Confidence: 0.839808404445648

 $00{:}55{:}00{.}476 \dashrightarrow 00{:}55{:}02{.}421$ pressures did the executive team

NOTE Confidence: 0.839808404445648

 $00:55:02.421 \longrightarrow 00:55:04.498$ feel coming out of that board?

NOTE Confidence: 0.839808404445648

 $00:55:04.500 \rightarrow 00:55:04.838$ Meeting?

NOTE Confidence: 0.839808404445648

 $00{:}55{:}04.838 \dashrightarrow 00{:}55{:}06.528$ Was the board feeling like

NOTE Confidence: 0.839808404445648

 $00:55:06.528 \rightarrow 00:55:08.390$ cash poor and risk averse?

NOTE Confidence: 0.839808404445648

 $00:55:08.390 \longrightarrow 00:55:10.370$ Or was the where they fear

NOTE Confidence: 0.839808404445648

 $00:55:10.370 \longrightarrow 00:55:12.107$ of missing out because their

NOTE Confidence: 0.839808404445648

 $00:55:12.107 \dashrightarrow 00:55:14.515$ competitor just did a big deal that

NOTE Confidence: 0.839808404445648

00:55:14.515 - 00:55:16.383 they feel embarrassed that they

- NOTE Confidence: 0.839808404445648
- 00:55:16.383 --> 00:55:18.980 didn't get to look at like these?
- NOTE Confidence: 0.839808404445648
- $00:55:18.980 \longrightarrow 00:55:20.740$ Are these like incredibly soft,
- NOTE Confidence: 0.839808404445648
- $00:55:20.740 \longrightarrow 00:55:21.432$ unknowable things?
- NOTE Confidence: 0.839808404445648
- $00:55:21.432 \rightarrow 00:55:23.508$ That that prevent me from really
- NOTE Confidence: 0.839808404445648
- $00:55:23.508 \rightarrow 00:55:25.486$ answering you in a in a coherent way.
- NOTE Confidence: 0.842728435993195
- 00:55:26.020 --> 00:55:29.016 But you know, at you've been on
- NOTE Confidence: 0.842728435993195
- 00:55:29.016 --> 00:55:32.300 the other side of the CEO of A
- NOTE Confidence: 0.842728435993195
- $00:55:32.300 \rightarrow 00:55:35.165$ of a smaller company that was now
- NOTE Confidence: 0.842728435993195
- $00:55:35.165 \rightarrow 00:55:37.745$ now you're on the other side.
- NOTE Confidence: 0.842728435993195
- 00:55:37.750 --> 00:55:40.648 How can you as a CEO of a biotech
- NOTE Confidence: 0.842728435993195
- $00:55:40.648 \rightarrow 00:55:43.349$ position yourself so that you can take
- NOTE Confidence: 0.842728435993195
- $00:55:43.349 \rightarrow 00:55:46.193$ advantage of some of these unique
- NOTE Confidence: 0.842728435993195
- $00:55:46.193 \rightarrow 00:55:48.649$ characteristics of the marketplace?
- NOTE Confidence: 0.842728435993195
- $00{:}55{:}48.650 \dashrightarrow 00{:}55{:}51.158$ Can you create a market without
- NOTE Confidence: 0.842728435993195
- $00:55:51.158 \rightarrow 00:55:53.669$ losing the bird in the hand?
- NOTE Confidence: 0.866403996944427

 $00:55:56.330 \longrightarrow 00:55:58.020$ What do you mean by

NOTE Confidence: 0.866403996944427

00:55:58.020 --> 00:55:59.710 burden when you're when you

NOTE Confidence: 0.866403996944427

 $00:55:59.710 \rightarrow 00:56:01.400$ want to sell yourself right?

NOTE Confidence: 0.866403996944427

 $00:56:01.400 \rightarrow 00:56:04.104$ If you get an Overture, how do you

NOTE Confidence: 0.866403996944427

 $00:56:04.104 \rightarrow 00:56:06.470$ make sure that your company is is?

NOTE Confidence: 0.866403996944427

 $00:56:06.470 \rightarrow 00:56:09.166$ What is the market value of your company?

NOTE Confidence: 0.866403996944427

 $00:56:09.170 \rightarrow 00:56:11.536$ If you only have one interested party?

NOTE Confidence: 0.844939947128296

 $00:56:14.110 \longrightarrow 00:56:16.030$ Well, if you look at like

NOTE Confidence: 0.844939947128296

 $00{:}56{:}16.030 \dashrightarrow 00{:}56{:}17.630$ Form 14 SEC documents that

NOTE Confidence: 0.844939947128296

 $00:56:17.705 \longrightarrow 00:56:19.305$ describe the anatomy of most

NOTE Confidence: 0.844939947128296

00:56:19.305 --> 00:56:21.885 M and a deals 70% of them are

NOTE Confidence: 0.844939947128296

 $00:56:21.885 \rightarrow 00:56:23.660$ one party deals, there's all.

NOTE Confidence: 0.844939947128296

 $00:56:23.660 \rightarrow 00:56:25.660$ There's not a competitive process.

NOTE Confidence: 0.844939947128296

 $00:56:25.660 \rightarrow 00:56:28.036$ So that's just that's just how it goes.

NOTE Confidence: 0.844939947128296

 $00:56:28.040 \rightarrow 00:56:30.068$ The majority of the time there's

NOTE Confidence: 0.844939947128296

 $00:56:30.068 \rightarrow 00:56:32.169$ only one party at the table.

 $00{:}56{:}32{.}170 \dashrightarrow 00{:}56{:}34{.}105$ The second assumption I always

NOTE Confidence: 0.844939947128296

00:56:34.105 - 00:56:36.434 make is every company that's pre

NOTE Confidence: 0.844939947128296

 $00:56:36.434 \rightarrow 00:56:38.730$ commercial is for sale at all times.

NOTE Confidence: 0.844939947128296

 $00:56:38.730 \rightarrow 00:56:41.626$ So like the notion that like there's this

NOTE Confidence: 0.844939947128296

00:56:41.626 --> 00:56:44.387 board of Directors or investor base,

NOTE Confidence: 0.844939947128296

 $00:56:44.390 \longrightarrow 00:56:47.214$ that's hoping that's holding out, you know,

NOTE Confidence: 0.844939947128296

 $00:56:47.214 \rightarrow 00:56:49.224$ most credible offers are considered,

NOTE Confidence: 0.844939947128296

 $00:56:49.230 \longrightarrow 00:56:50.610$ and it usually taken,

NOTE Confidence: 0.844939947128296

00:56:50.610 - 00:56:53.735 so I don't really see this sort of

NOTE Confidence: 0.844939947128296

 $00:56:53.735 \rightarrow 00:56:55.699$ waiting for perfection mentality.

NOTE Confidence: 0.844939947128296

00:56:55.700 - 00:56:56.909 Everybody's for sale.

NOTE Confidence: 0.844939947128296

 $00{:}56{:}56{.}909 \dashrightarrow 00{:}56{:}58{.}924$ If you're a public company,

NOTE Confidence: 0.844939947128296

 $00{:}56{:}58{.}930 \dashrightarrow 00{:}57{:}01{.}594$ your prices listed on the ticker

NOTE Confidence: 0.844939947128296

 $00{:}57{:}01{.}594 \dashrightarrow 00{:}57{:}03{.}791$ everyday there's some take over premium

NOTE Confidence: 0.844939947128296

 $00{:}57{:}03.791 \dashrightarrow 00{:}57{:}06.199$ that needs to be added to that.

 $00:57:06.200 \longrightarrow 00:57:09.488$ Whether that's a 20% premium or 100% premium.

NOTE Confidence: 0.844939947128296

00:57:09.488 --> 00:57:12.694 Is sort of up to the multiparty

NOTE Confidence: 0.844939947128296

00:57:12.694 --> 00:57:15.689 dynamic that you alluded to earlier,

NOTE Confidence: 0.844939947128296

 $00:57:15.690 \rightarrow 00:57:18.612$ or the swagger of your banker

NOTE Confidence: 0.844939947128296

00:57:18.612 --> 00:57:22.509 and your CEO or just the lacquer?

NOTE Confidence: 0.844939947128296

 $00:57:22.510 \longrightarrow 00:57:24.365$ Black of discipline or intense

NOTE Confidence: 0.844939947128296

 $00:57:24.365 \rightarrow 00:57:25.849$ discipline of the counterparty?

NOTE Confidence: 0.844939947128296

00:57:25.850 --> 00:57:27.326 I mean, I can't.

NOTE Confidence: 0.844939947128296

 $00:57:27.326 \longrightarrow 00:57:29.171$ These are incredibly like human

NOTE Confidence: 0.844939947128296

00:57:29.171 -> 00:57:31.038 one off moments in time,

NOTE Confidence: 0.844939947128296

 $00{:}57{:}31{.}040 \dashrightarrow 00{:}57{:}33{.}158$ like there's again no strategic way

NOTE Confidence: 0.844939947128296

 $00:57:33.158 \dashrightarrow 00:57:36.237$ that I can give you first order advice.

NOTE Confidence: 0.844939947128296

 $00:57:36.240 \longrightarrow 00:57:37.652$ Just spin my Tim.

NOTE Confidence: 0.844939947128296

 $00:57:37.652 \rightarrow 00:57:40.636$ What have you seen is as a board

NOTE Confidence: 0.844939947128296

 $00{:}57{:}40{.}636 \dashrightarrow 00{:}57{:}41{.}797$ member in this.

NOTE Confidence: 0.911381900310516

00:57:42.360 --> 00:57:46.429 And I agree, I think. First of all,

00:57:46.429 --> 00:57:48.667 most most lemonades are one party,

NOTE Confidence: 0.911381900310516

 $00{:}57{:}48.670 \dashrightarrow 00{:}57{:}51.937$ and as you know, so the notion of this

NOTE Confidence: 0.911381900310516

 $00{:}57{:}51{.}937 \dashrightarrow 00{:}57{:}54{.}257$ competitive processes is not the norm,

NOTE Confidence: 0.911381900310516

 $00:57:54.260 \longrightarrow 00:57:56.130$ it's it's usually the exception.

NOTE Confidence: 0.911381900310516

00:57:56.130 --> 00:57:59.091 But I do think I do think most boards

NOTE Confidence: 0.911381900310516

 $00:57:59.091 \rightarrow 00:58:02.100$ have to be open to respectable offers.

NOTE Confidence: 0.911381900310516

 $00{:}58{:}02{.}100 \dashrightarrow 00{:}58{:}04{.}338$ You know 'cause boards are representing

NOTE Confidence: 0.911381900310516

 $00:58:04.338 \longrightarrow 00:58:05.830$ the interests of shareholders,

NOTE Confidence: 0.911381900310516

 $00:58:05.830 \longrightarrow 00:58:08.476$ so I'm going to have a

NOTE Confidence: 0.911381900310516

 $00:58:08.476 \rightarrow 00:58:10.240$ responsibility to entertain any.

NOTE Confidence: 0.911381900310516

 $00:58:10.240 \longrightarrow 00:58:12.060$ Any offer behalf of investors.

NOTE Confidence: 0.911381900310516

 $00{:}58{:}12.060 \dashrightarrow 00{:}58{:}15.318$ I think it's it's all fair game I guess.

NOTE Confidence: 0.911381900310516

 $00:58:15.320 \longrightarrow 00:58:17.498$ Just one follow up with Josh.

NOTE Confidence: 0.911381900310516

 $00{:}58{:}17{.}500 \dashrightarrow 00{:}58{:}21{.}004$ So like what would be your advice too?

NOTE Confidence: 0.911381900310516

 $00{:}58{:}21.010 \dashrightarrow 00{:}58{:}23.090$ You know the panelists here,

 $00:58:23.090 \longrightarrow 00:58:24.746$ or an academic sitting

NOTE Confidence: 0.911381900310516

 $00{:}58{:}24.746 \dashrightarrow 00{:}58{:}26.816$ in the audience if they,

NOTE Confidence: 0.911381900310516

00:58:26.820 --> 00:58:29.788 if they wanted to really check for real

NOTE Confidence: 0.911381900310516

 $00:58:29.788 \rightarrow 00:58:32.473$ interest in their technology within a

NOTE Confidence: 0.911381900310516

00:58:32.473 --> 00:58:35.536 big pharma company, what would you say?

NOTE Confidence: 0.911381900310516

 $00:58:35.536 \rightarrow 00:58:37.858$ Is that the key?

NOTE Confidence: 0.911381900310516

 $00:58:37.860 \dashrightarrow 00:58:39.954$ To making sure that whatever that

NOTE Confidence: 0.911381900310516

 $00:58:39.954 \rightarrow 00:58:41.964$ interaction is will give a person

NOTE Confidence: 0.911381900310516

 $00{:}58{:}41{.}964 \dashrightarrow 00{:}58{:}43{.}896$ quality feedback is is there a way

NOTE Confidence: 0.911381900310516

 $00:58:43.896 \rightarrow 00:58:45.964$ to get that or is it you think

NOTE Confidence: 0.911381900310516

 $00{:}58{:}45{.}964 \dashrightarrow 00{:}58{:}48{.}185$ it's a little bit of a hit or

NOTE Confidence: 0.911381900310516

 $00:58:48.185 \rightarrow 00:58:49.955$ miss in a large farm environment?

NOTE Confidence: 0.911381900310516

00:58:49.955 --> 00:58:50.250 Yeah,

NOTE Confidence: 0.911381900310516

 $00:58:50.250 \longrightarrow 00:58:52.048$ and then let's do large farm

NOTE Confidence: 0.911381900310516

 $00:58:52.048 \longrightarrow 00:58:54.358$ and then go down to you know

NOTE Confidence: 0.911381900310516

 $00:58:54.358 \longrightarrow 00:58:56.468$ how biotech might be different?

- NOTE Confidence: 0.911381900310516
- $00{:}58{:}56{.}470 \dashrightarrow 00{:}58{:}56{.}900$ It's
- NOTE Confidence: 0.904070317745209
- $00:58:56.900 \rightarrow 00:59:01.418$ it's important to have a champion in in R&D.
- NOTE Confidence: 0.904070317745209
- $00:59:01.420 \longrightarrow 00:59:03.128$ Who has influence in?
- NOTE Confidence: 0.904070317745209
- $00:59:03.128 \rightarrow 00:59:06.131$ In the company and can drive to
- NOTE Confidence: 0.904070317745209
- $00{:}59{:}06{.}131 \dashrightarrow 00{:}59{:}08{.}581$ a deal and I think it's always
- NOTE Confidence: 0.904070317745209
- $00{:}59{:}08{.}581 \dashrightarrow 00{:}59{:}11{.}508$ best to have R&D level champions.
- NOTE Confidence: 0.904070317745209
- $00{:}59{:}11{.}510 \dashrightarrow 00{:}59{:}13{.}729$ I mean there are other sources of
- NOTE Confidence: 0.904070317745209
- $00:59:13.729 \rightarrow 00:59:15.291$ capital and large farmers like
- NOTE Confidence: 0.904070317745209
- $00:59:15.291 \longrightarrow 00:59:17.475$ a lot of them have some kind of
- NOTE Confidence: 0.904070317745209
- 00:59:17.544 --> 00:59:19.409 sort of internal venture fund,
- NOTE Confidence: 0.904070317745209
- $00:59:19.410 \longrightarrow 00:59:21.110$ or they'll make strategic passive
- NOTE Confidence: 0.904070317745209
- $00{:}59{:}21{.}110 \dashrightarrow 00{:}59{:}22{.}810$ investments that sort of without
- NOTE Confidence: 0.904070317745209
- 00:59:22.869 --> 00:59:24.465 real buy in from R&D sometimes,
- NOTE Confidence: 0.904070317745209
- $00:59:24.470 \longrightarrow 00:59:27.143$ or like token by in so I think those
- NOTE Confidence: 0.904070317745209
- $00:59:27.143 \rightarrow 00:59:30.046$ are usually the two parties that most.
- NOTE Confidence: 0.904070317745209

 $00{:}59{:}30{.}050 \dashrightarrow 00{:}59{:}31{.}965$ Small companies interact with either

NOTE Confidence: 0.904070317745209

00:59:31.965 --> 00:59:34.603 the you know the the VC group

NOTE Confidence: 0.904070317745209

 $00:59:34.603 \rightarrow 00:59:36.565$ within the company or the R&D.

NOTE Confidence: 0.904070317745209

00:59:36.570 - 00:59:38.950 I think if you're in a series

NOTE Confidence: 0.904070317745209

 $00:59:38.950 \rightarrow 00:59:40.751$ of meetings where the seniority

NOTE Confidence: 0.904070317745209

 $00{:}59{:}40.751 \dashrightarrow 00{:}59{:}43.229$ of the attendees is not going up

NOTE Confidence: 0.904070317745209

 $00:59:43.229 \rightarrow 00:59:44.890$ or staying the same,

NOTE Confidence: 0.904070317745209

 $00:59:44.890 \rightarrow 00:59:47.596$ you're not seeing things in writing.

NOTE Confidence: 0.904070317745209

00:59:47.600 --> 00:59:49.840 You don't feel like you're on a

NOTE Confidence: 0.904070317745209

 $00:59:49.840 \longrightarrow 00:59:51.653$ timeline like the diligence field

NOTE Confidence: 0.904070317745209

 $00{:}59{:}51{.}653 \dashrightarrow 00{:}59{:}53{.}613$ goal post keeps shifting around

NOTE Confidence: 0.904070317745209

 $00{:}59{:}53{.}613 \dashrightarrow 00{:}59{:}56{.}098$ on like what the next steps are.

NOTE Confidence: 0.904070317745209

 $00{:}59{:}56{.}100 \dashrightarrow 00{:}59{:}58{.}924$ I think those are all subtle clues that

NOTE Confidence: 0.904070317745209

 $00:59:58.930 \longrightarrow 01:00:01.402$ it's kind of going sideways and then,

NOTE Confidence: 0.904070317745209

 $01:00:01.402 \longrightarrow 01:00:02.818$ on the other hand,

NOTE Confidence: 0.904070317745209

01:00:02.820 --> 01:00:04.920 if you really seeing like a focused

- NOTE Confidence: 0.904070317745209
- $01:00:04.920 \rightarrow 01:00:07.122$ effort to get something done and
- NOTE Confidence: 0.904070317745209
- 01:00:07.122 --> 01:00:09.187 you're seeing consistency of voice,
- NOTE Confidence: 0.904070317745209
- 01:00:09.190 --> 01:00:10.960 not just in your conversation,
- NOTE Confidence: 0.904070317745209
- $01:00:10.960 \rightarrow 01:00:12.730$ but with Yale Tech Transfer,
- NOTE Confidence: 0.904070317745209
- $01:00:12.730 \longrightarrow 01:00:14.150$ that's an encouraging sign.
- NOTE Confidence: 0.86003053188324
- $01:00:15.720 \longrightarrow 01:00:16.462$ Great, thanks.
- NOTE Confidence: 0.86003053188324
- 01:00:16.462 --> 01:00:18.688 So we're going to shift some
- NOTE Confidence: 0.86003053188324
- $01:00:18.688 \rightarrow 01:00:20.714$ questions from the audience. Again.
- NOTE Confidence: 0.86003053188324
- $01:00:20.714 \rightarrow 01:00:23.018$ Just remind the audience that again,
- NOTE Confidence: 0.86003053188324
- $01:00:23.020 \rightarrow 01:00:24.940$ we've disabled the chat room,
- NOTE Confidence: 0.86003053188324
- 01:00:24.940 --> 01:00:28.004 so if you want to ask a question,
- NOTE Confidence: 0.86003053188324
- $01:00:28.010 \rightarrow 01:00:30.747$ raise your hand and then the people
- NOTE Confidence: 0.86003053188324
- $01:00:30.747 \rightarrow 01:00:33.098$ supporting the logistics will engage with
- NOTE Confidence: 0.86003053188324
- $01:00:33.098 \rightarrow 01:00:35.695$ you and will get your question answered.
- NOTE Confidence: 0.86003053188324
- $01{:}00{:}35{.}700 \dashrightarrow 01{:}00{:}39{.}130$ Irmo Glaser has a question.
- NOTE Confidence: 0.86003053188324

- $01:00:39.130 \longrightarrow 01:00:40.747$ Asked if you can open the mic.
- NOTE Confidence: 0.857857882976532
- 01:00:49.320 --> 01:00:53.680 And yet Go ahead your mikes,
- NOTE Confidence: 0.857857882976532
- 01:00:53.680 --> 01:00:57.170 open anything. No, not yet. Gamma,
- NOTE Confidence: 0.857857882976532
- $01:00:57.170 \longrightarrow 01:01:03.050$ it looks like your Mike still baby muted.
- NOTE Confidence: 0.914929866790771
- 01:01:07.070 --> 01:01:11.320 OK, try now. Thank you very much.
- NOTE Confidence: 0.931177705526352
- 01:01:11.320 --> 01:01:15.935 I like to. No. Whether
- NOTE Confidence: 0.931177705526352
- 01:01:15.935 --> 01:01:17.509 there are guidelines, I
- NOTE Confidence: 0.863902449607849
- $01{:}01{:}17{.}510 \dashrightarrow 01{:}01{:}20{.}040$ am like a an investor.
- NOTE Confidence: 0.863902449607849
- 01:01:20.040 --> 01:01:22.470 Just looking around if
- NOTE Confidence: 0.865689635276794
- $01:01:22.470 \longrightarrow 01:01:27.310$ there are guidelines as to. How
- NOTE Confidence: 0.897919267416
- $01:01:27.310 \longrightarrow 01:01:31.760$ do they? The pitch people.
- NOTE Confidence: 0.846987843513489
- $01{:}01{:}31.760 \dashrightarrow 01{:}01{:}35.600$ Speech to investors to make sure that
- NOTE Confidence: 0.846987843513489
- $01:01:35.600 \longrightarrow 01:01:38.900$ all the basic Yale ethical considerations
- NOTE Confidence: 0.846987843513489
- $01:01:38.900 \longrightarrow 01:01:40.538$ are in place.
- NOTE Confidence: 0.846987843513489
- $01:01:40.540 \longrightarrow 01:01:42.740$ In other words, how
- NOTE Confidence: 0.846987843513489
- 01:01:42.740 --> 01:01:44.390 do we know

 $01:01:44.390 \longrightarrow 01:01:47.130$ that the information they are

NOTE Confidence: 0.846987843513489

01:01:47.130 --> 01:01:48.780 giving us 100%?

NOTE Confidence: 0.589290702342987

 $01:01:49.480 \rightarrow 01:01:54.705$ Size base are not. Dangit by the the

NOTE Confidence: 0.589290702342987

 $01:01:54.705 \rightarrow 01:01:59.020$ interest in getting funding. To be very

NOTE Confidence: 0.80892539024353

 $01:01:59.020 \rightarrow 01:02:02.205$ blunt, great yeah, thanks for the question.

NOTE Confidence: 0.80892539024353

 $01{:}02{:}02{.}210 \dashrightarrow 01{:}02{:}04.946$ Thinking jump useless to you around.

NOTE Confidence: 0.80892539024353

 $01{:}02{:}04{.}950 \dashrightarrow 01{:}02{:}08{.}847$ Maybe you can speak a little bit about sort

NOTE Confidence: 0.80892539024353

 $01{:}02{:}08.847 \dashrightarrow 01{:}02{:}13.148$ of the venues use for this purposes as well

NOTE Confidence: 0.80892539024353

 $01:02:13.150 \dashrightarrow 01:02:17.254$ as sort of the curation of what goes in.

NOTE Confidence: 0.80892539024353

01:02:17.260 --> 01:02:19.540 Sure, thanks Tim. So gramma.

NOTE Confidence: 0.80892539024353

 $01:02:19.540 \longrightarrow 01:02:21.320$ Thanks for your question.

NOTE Confidence: 0.80892539024353

 $01:02:21.320 \longrightarrow 01:02:23.990$ So when we have faculty pitching

NOTE Confidence: 0.80892539024353

 $01:02:24.074 \longrightarrow 01:02:26.379$ to investors or two companies,

NOTE Confidence: 0.80892539024353

 $01:02:26.380 \rightarrow 01:02:29.176$ they're generally working very closely with.

NOTE Confidence: 0.80892539024353

 $01{:}02{:}29{.}180 \dashrightarrow 01{:}02{:}31{.}010$ The with OCR with my colleagues

 $01:02:31.010 \longrightarrow 01:02:33.309$ here in the Tech Transfer Office.

NOTE Confidence: 0.80892539024353

 $01{:}02{:}33{.}310 \dashrightarrow 01{:}02{:}35{.}536$ So for example I had mentioned earlier

NOTE Confidence: 0.80892539024353

 $01:02:35.536 \longrightarrow 01:02:38.011$ in the chat that there's a pitch

NOTE Confidence: 0.80892539024353

 $01:02:38.011 \rightarrow 01:02:40.189$ fest being held in earlier December.

NOTE Confidence: 0.80892539024353

 $01{:}02{:}40{.}190 \dashrightarrow 01{:}02{:}42{.}194$ These are the applicants for our

NOTE Confidence: 0.80892539024353

01:02:42.194 --> 01:02:43.970 Blavatnik Fund for Innovation Awards,

NOTE Confidence: 0.80892539024353

 $01:02:43.970 \longrightarrow 01:02:45.992$ so these faculty I think there's

NOTE Confidence: 0.80892539024353

 $01:02:45.992 \longrightarrow 01:02:48.100$ about 30 of them this year.

NOTE Confidence: 0.80892539024353

 $01:02:48.100 \longrightarrow 01:02:50.030$ Have all applied for this award.

NOTE Confidence: 0.80892539024353

 $01{:}02{:}50{.}030 \dashrightarrow 01{:}02{:}51{.}530$ They're giving 5 minute pitches

NOTE Confidence: 0.80892539024353

 $01:02:51.530 \longrightarrow 01:02:53.259$ in their coached extensively,

NOTE Confidence: 0.80892539024353

 $01:02:53.260 \longrightarrow 01:02:55.318$ not only by people in the

NOTE Confidence: 0.80892539024353

 $01:02:55.320 \longrightarrow 01:02:56.358$ tech transfer office,

NOTE Confidence: 0.80892539024353

 $01:02:56.360 \longrightarrow 01:02:58.466$ but also by a board of

NOTE Confidence: 0.80892539024353

 $01:02:58.466 \dashrightarrow 01:02:59.519$ reviewers which includes.

NOTE Confidence: 0.80892539024353

 $01{:}02{:}59{.}520 \dashrightarrow 01{:}03{:}01{.}580$ Investors and also people from

01:03:01.580 --> 01:03:04.163 corporate VC funds as well as

NOTE Confidence: 0.80892539024353

 $01{:}03{:}04{.}163 \dashrightarrow 01{:}03{:}06{.}851$ people in the pharma and biotech

NOTE Confidence: 0.80892539024353

 $01{:}03{:}06.851 \dashrightarrow 01{:}03{:}08.680$ community are entrepreneur in

NOTE Confidence: 0.80892539024353

01:03:08.680 --> 01:03:10.725 residence network and you know,

NOTE Confidence: 0.80892539024353

 $01:03:10.730 \longrightarrow 01:03:14.112$ I think we all expect that Yale faculty

NOTE Confidence: 0.80892539024353

 $01{:}03{:}14{.}112 \dashrightarrow 01{:}03{:}16{.}919$ are going to adhere to the highest

NOTE Confidence: 0.80892539024353

 $01:03:16.919 \rightarrow 01:03:18.663$ standards of scientific integrity

NOTE Confidence: 0.80892539024353

 $01:03:18.663 \rightarrow 01:03:21.617$ when there's any kind of conflict of

NOTE Confidence: 0.80892539024353

 $01:03:21.694 \rightarrow 01:03:24.089$ interest management plan in place,

NOTE Confidence: 0.80892539024353

 $01{:}03{:}24.090 \dashrightarrow 01{:}03{:}26.778$ faculty are expected to make those

NOTE Confidence: 0.80892539024353

 $01{:}03{:}26.778 \dashrightarrow 01{:}03{:}28.570$ those financial interests known

NOTE Confidence: 0.80892539024353

 $01{:}03{:}28.639 \dashrightarrow 01{:}03{:}30.879$ publicly when in publications or.

NOTE Confidence: 0.80892539024353

 $01{:}03{:}30{.}880 \dashrightarrow 01{:}03{:}32{.}068$ Nations or the like.

NOTE Confidence: 0.80892539024353

 $01{:}03{:}32.068 \dashrightarrow 01{:}03{:}34.470$ So I hope that answers your question.

NOTE Confidence: 0.794482810930772

01:03:36.880 $\operatorname{-->}$ 01:03:39.904 Thanks John. I think there's been a

- $01:03:39.904 \rightarrow 01:03:42.389$ couple mentions of the Botnick program
- NOTE Confidence: 0.794482810930772
- 01:03:42.389 --> 01:03:45.929 I think runs you had it in the slides.
- NOTE Confidence: 0.794482810930772
- 01:03:45.930 --> 01:03:47.766 I think some of the panels
- NOTE Confidence: 0.794482810930772
- $01:03:47.766 \longrightarrow 01:03:49.380$ have been involved in this.
- NOTE Confidence: 0.794482810930772
- 01:03:49.380 --> 01:03:51.838 I think John you just mentioned, maybe John.
- NOTE Confidence: 0.794482810930772
- 01:03:51.838 --> 01:03:53.826 I don't know if you'd be best
- NOTE Confidence: 0.794482810930772
- 01:03:53.826 --> 01:03:56.037 or even Ranji just to speak a
- NOTE Confidence: 0.794482810930772
- $01:03:56.037 \rightarrow 01:03:57.860$ little bit about that program.
- NOTE Confidence: 0.794482810930772
- $01{:}03{:}57{.}860 \dashrightarrow 01{:}04{:}00{.}044$ 'cause again I think it's one of the
- NOTE Confidence: 0.794482810930772
- $01:04:00.044 \rightarrow 01:04:02.259$ key parts of the infrastructure here.
- NOTE Confidence: 0.794482810930772
- $01:04:02.260 \longrightarrow 01:04:03.825$ Trying to help sure bridge
- NOTE Confidence: 0.794482810930772
- $01{:}04{:}03.825 \dashrightarrow 01{:}04{:}04.764$ academia into commercialization.
- NOTE Confidence: 0.790457308292389
- 01:04:05.330 --> 01:04:09.860 Yeah, I can give a little bit of an overview,
- NOTE Confidence: 0.790457308292389
- $01{:}04{:}09{.}860 \dashrightarrow 01{:}04{:}12{.}674$ so yells been very lucky and we're
- NOTE Confidence: 0.790457308292389
- $01:04:12.674 \rightarrow 01:04:15.968$ very grateful to have a generous award
- NOTE Confidence: 0.790457308292389
- $01:04:15.968 \rightarrow 01:04:18.468$ from the Bubonic Family Foundation.

- NOTE Confidence: 0.790457308292389
- $01{:}04{:}18.470 \dashrightarrow 01{:}04{:}21.662$ This is an award or foundation set up
- NOTE Confidence: 0.790457308292389
- $01{:}04{:}21.662 \dashrightarrow 01{:}04{:}24.539$ by Lindblad Botnek and similar awards
- NOTE Confidence: 0.790457308292389
- 01:04:24.539 --> 01:04:27.521 been made to Harvard into Columbia,
- NOTE Confidence: 0.790457308292389
- $01:04:27.530 \rightarrow 01:04:30.248$ so yells received a total of,
- NOTE Confidence: 0.790457308292389
- $01:04:30.250 \longrightarrow 01:04:32.510$ I think, \$25,000,000 from the
- NOTE Confidence: 0.790457308292389
- 01:04:32.510 --> 01:04:33.866 Bubonic Family Foundation.
- NOTE Confidence: 0.790457308292389
- $01:04:33.870 \longrightarrow 01:04:36.160$ And this is used to.
- NOTE Confidence: 0.790457308292389
- $01:04:36.160 \longrightarrow 01:04:38.740$ Fund projects at Yale that have
- NOTE Confidence: 0.790457308292389
- $01{:}04{:}38{.}740 \dashrightarrow 01{:}04{:}40{.}923$ significant potential to have an
- NOTE Confidence: 0.790457308292389
- $01{:}04{:}40{.}923 \dashrightarrow 01{:}04{:}43{.}275$ impact on human health and medicine.
- NOTE Confidence: 0.790457308292389
- $01:04:43.280 \longrightarrow 01:04:46.400$ And every year we have a contest amongst
- NOTE Confidence: 0.790457308292389
- $01{:}04{:}46{.}400 \dashrightarrow 01{:}04{:}49{.}284$ faculty at Yale who apply for these
- NOTE Confidence: 0.790457308292389
- $01:04:49.284 \longrightarrow 01:04:52.080$ awards there between 100 and \$300,000,
- NOTE Confidence: 0.790457308292389
- $01{:}04{:}52{.}080 \dashrightarrow 01{:}04{:}54{.}600$ and generally these are quite competitive.
- NOTE Confidence: 0.790457308292389
- $01{:}04{:}54{.}600 \dashrightarrow 01{:}04{:}57{.}610$ I would say there are significantly more
- NOTE Confidence: 0.790457308292389

 $01:04:57.610 \rightarrow 01:05:00.876$ competitive than I jar one award for example,

NOTE Confidence: 0.790457308292389

 $01{:}05{:}00.880 \dashrightarrow 01{:}05{:}02.932$ and some of these have already

NOTE Confidence: 0.790457308292389

 $01:05:02.932 \longrightarrow 01:05:05.441$ advanced to the point of having

NOTE Confidence: 0.790457308292389

 $01:05:05.441 \rightarrow 01:05:07.589$ significant venture capital investment.

NOTE Confidence: 0.790457308292389

01:05:07.590 --> 01:05:08.946 So for example, city.

NOTE Confidence: 0.790457308292389

 $01:05:08.946 \longrightarrow 01:05:10.641$ Had launched a company last

NOTE Confidence: 0.790457308292389

01:05:10.641 -> 01:05:12.430 year called Evolved Immune,

NOTE Confidence: 0.790457308292389

 $01{:}05{:}12{.}430 \dashrightarrow 01{:}05{:}14{.}452$ which raised I think something like

NOTE Confidence: 0.790457308292389

01:05:14.452 --> 01:05:16.589 35 or \$36,000,000 in and arround,

NOTE Confidence: 0.790457308292389

 $01{:}05{:}16{.}590 \dashrightarrow 01{:}05{:}18{.}492$ and this was based on research

NOTE Confidence: 0.790457308292389

 $01{:}05{:}18{.}492 \dashrightarrow 01{:}05{:}20{.}962$ that was in part funded by the

NOTE Confidence: 0.790457308292389

01:05:20.962 --> 01:05:22.466 Bubonic Award and Ranjit.

NOTE Confidence: 0.790457308292389

01:05:22.470 --> 01:05:24.195 I know you've applied for

NOTE Confidence: 0.790457308292389

 $01:05:24.195 \longrightarrow 01:05:25.575$ the award this year,

NOTE Confidence: 0.790457308292389

 $01{:}05{:}25{.}580 \dashrightarrow 01{:}05{:}27{.}686$ you could talk perhaps a little

NOTE Confidence: 0.790457308292389

 $01:05:27.686 \longrightarrow 01:05:29.499$ bit about your experience or

- NOTE Confidence: 0.790457308292389
- 01:05:29.499 --> 01:05:31.194 city talk about your experience
- NOTE Confidence: 0.790457308292389
- $01{:}05{:}31{.}194 \dashrightarrow 01{:}05{:}33{.}278$ and in going through the process
- NOTE Confidence: 0.790457308292389
- $01:05:33.278 \rightarrow 01:05:35.264$ perhaps they are happy to know.
- NOTE Confidence: 0.790457308292389
- 01:05:35.270 --> 01:05:35.620 See
- NOTE Confidence: 0.794460475444794
- $01:05:35.620 \longrightarrow 01:05:37.748$ if you want to go first or
- NOTE Confidence: 0.794460475444794
- $01:05:37.748 \longrightarrow 01:05:39.490$ some not dominate discussion.
- NOTE Confidence: 0.794460475444794
- 01:05:39.490 --> 01:05:42.616 Oh sure, I think the bubonic.
- NOTE Confidence: 0.819882035255432
- 01:05:42.620 --> 01:05:45.230 Our process is extremely rigorous.
- NOTE Confidence: 0.819882035255432
- $01{:}05{:}45{.}230 \dashrightarrow 01{:}05{:}48{.}764$ We went through multiple rounds of
- NOTE Confidence: 0.819882035255432
- 01:05:48.764 --> 01:05:51.500 training and multiple rounds of.
- NOTE Confidence: 0.819882035255432
- 01:05:51.500 --> 01:05:53.135 Discussion internally first,
- NOTE Confidence: 0.819882035255432
- $01{:}05{:}53{.}135 \dashrightarrow 01{:}05{:}56{.}950$ fully badly the signs and then extensive
- NOTE Confidence: 0.819882035255432
- $01:05:57.033 \rightarrow 01:05:59.798$ discussion with the other partners.
- NOTE Confidence: 0.819882035255432
- $01{:}05{:}59{.}800 \dashrightarrow 01{:}06{:}03{.}368$ And we are fortunate to be funded based
- NOTE Confidence: 0.819882035255432
- 01:06:03.368 --> 01:06:08.260 on the science by the panel of extensive
- NOTE Confidence: 0.819882035255432

 $01:06:08.260 \rightarrow 01:06:10.860$ community from multiple entities,

NOTE Confidence: 0.819882035255432

 $01{:}06{:}10.860 \dashrightarrow 01{:}06{:}12.892$ including academic industry venture.

NOTE Confidence: 0.819882035255432

 $01{:}06{:}12.892 \dashrightarrow 01{:}06{:}15.940$ And then we're able to advance

NOTE Confidence: 0.819882035255432

 $01:06:16.020 \rightarrow 01:06:18.220$ science because of the award,

NOTE Confidence: 0.819882035255432

 $01:06:18.220 \longrightarrow 01:06:20.312$ and then eventually able

NOTE Confidence: 0.819882035255432

 $01{:}06{:}20.312 \dashrightarrow 01{:}06{:}22.927$ to create a startup so.

NOTE Confidence: 0.819882035255432

01:06:22.930 --> 01:06:23.848 Yeah, yeah I'll

NOTE Confidence: 0.833359837532043

01:06:23.850 --> 01:06:24.765 just. I mean,

NOTE Confidence: 0.833359837532043

 $01{:}06{:}24.765 \dashrightarrow 01{:}06{:}26.290$ I've absolutely loved the process.

NOTE Confidence: 0.833359837532043

01:06:26.290 --> 01:06:28.593 You know, we started a company called

NOTE Confidence: 0.833359837532043

 $01{:}06{:}28{.}593 \dashrightarrow 01{:}06{:}30{.}557$ Cyber Exca The rapeutics a few years back,

NOTE Confidence: 0.833359837532043

 $01:06:30.560 \longrightarrow 01:06:32.506$ and that was not through this process

NOTE Confidence: 0.833359837532043

 $01{:}06{:}32{.}506 \dashrightarrow 01{:}06{:}34{.}944$ and I was able to sort of compare

NOTE Confidence: 0.833359837532043

 $01{:}06{:}34{.}944 \dashrightarrow 01{:}06{:}36{.}960$ contrast and the process for Athena,

NOTE Confidence: 0.833359837532043

 $01:06:36.960 \longrightarrow 01:06:38.180$ which was recently awarded

NOTE Confidence: 0.833359837532043

 $01:06:38.180 \longrightarrow 01:06:39.400$ above that Nick Grant,

 $01:06:39.400 \longrightarrow 01:06:41.840$ and we're in the middle of the award.

NOTE Confidence: 0.833359837532043

 $01:06:41.840 \longrightarrow 01:06:43.968$ I can tell you is it was a

NOTE Confidence: 0.833359837532043

 $01:06:43.968 \rightarrow 01:06:45.200$ phenomenal learning experience.

NOTE Confidence: 0.833359837532043

 $01{:}06{:}45{.}200 \dashrightarrow 01{:}06{:}47{.}738$ You know each round of the pitch is not

NOTE Confidence: 0.833359837532043

 $01:06:47.738 \longrightarrow 01:06:50.075$ only learn how to refine your pitch,

NOTE Confidence: 0.833359837532043

 $01:06:50.080 \longrightarrow 01:06:52.089$ but also from the VC folks on

NOTE Confidence: 0.833359837532043

 $01{:}06{:}52.089 \dashrightarrow 01{:}06{:}54.167$ some of these calls would sort of

NOTE Confidence: 0.833359837532043

 $01:06:54.167 \longrightarrow 01:06:56.560$ give a lot of real time feedback.

NOTE Confidence: 0.833359837532043

01:06:56.560 --> 01:06:57.295 And you know,

NOTE Confidence: 0.833359837532043

01:06:57.295 --> 01:06:59.998 I I kind of think of it as a rapid

NOTE Confidence: 0.833359837532043

 $01:06:59.998 \longrightarrow 01:07:01.523$ acting SP IR that's internal

NOTE Confidence: 0.833359837532043

 $01:07:01.523 \longrightarrow 01:07:03.200$ to the Yelp Community.

NOTE Confidence: 0.833359837532043

 $01{:}07{:}03.200 \dashrightarrow 01{:}07{:}05.616$ And so I think it's a great opportunity.

NOTE Confidence: 0.833359837532043

 $01{:}07{:}05.620 \dashrightarrow 01{:}07{:}08.150$ It allows you to do a little bit of the

NOTE Confidence: 0.833359837532043

 $01{:}07{:}08.217 \dashrightarrow 01{:}07{:}10.744$ risking still inside the walls of Yale.

- $01:07:10.750 \longrightarrow 01:07:11.970$ Before that, you know,
- NOTE Confidence: 0.833359837532043
- $01:07:11.970 \longrightarrow 01:07:14.080$ startup really takes off into the air.
- NOTE Confidence: 0.833359837532043
- $01:07:14.080 \longrightarrow 01:07:14.684$ So yeah,
- NOTE Confidence: 0.833359837532043
- $01:07:14.684 \longrightarrow 01:07:17.170$ really a big fan.
- NOTE Confidence: 0.817241728305817
- 01:07:17.170 $-\!>$ 01:07:18.862 Yeah yeah, I'll just add from
- NOTE Confidence: 0.817241728305817
- $01:07:18.862 \longrightarrow 01:07:20.674$ being part of some of those
- NOTE Confidence: 0.817241728305817
- $01{:}07{:}20.674 \dashrightarrow 01{:}07{:}22.528$ values for those in the audience.
- NOTE Confidence: 0.817241728305817
- $01:07:22.530 \longrightarrow 01:07:24.014$ Maybe not as familiar
- NOTE Confidence: 0.817241728305817
- $01:07:24.014 \longrightarrow 01:07:25.498$ with the ecosystem here.
- NOTE Confidence: 0.817241728305817
- $01:07:25.500 \rightarrow 01:07:28.307$ You know there there are multiple venues,
- NOTE Confidence: 0.817241728305817
- $01{:}07{:}28.310 \dashrightarrow 01{:}07{:}30.320$ whether it's provodnik pitch and
- NOTE Confidence: 0.817241728305817
- 01:07:30.320 --> 01:07:33.260 even you know precursors of those.
- NOTE Confidence: 0.817241728305817
- $01:07:33.260 \rightarrow 01:07:37.606$ Where you know vetting goes on by, you know,
- NOTE Confidence: 0.817241728305817
- $01{:}07{:}37.606 \dashrightarrow 01{:}07{:}40.987$ people who you know been there before,
- NOTE Confidence: 0.817241728305817
- 01:07:40.990 --> 01:07:42.922 including scientists, venture capital,
- NOTE Confidence: 0.817241728305817
- $01:07:42.922 \rightarrow 01:07:45.337$ people who really pressure test

- NOTE Confidence: 0.817241728305817
- 01:07:45.337 -> 01:07:46.786 opportunities. So again,
- NOTE Confidence: 0.817241728305817
- 01:07:46.786 --> 01:07:50.167 I think there's been a nice build,
- NOTE Confidence: 0.817241728305817
- $01{:}07{:}50{.}170 \dashrightarrow 01{:}07{:}52{.}600$ an infrastructure around Yale really to
- NOTE Confidence: 0.817241728305817
- $01{:}07{:}52.600 \dashrightarrow 01{:}07{:}55.398$ support that growth and mentoring of
- NOTE Confidence: 0.817241728305817
- 01:07:55.398 --> 01:07:57.610 scientists interested in translating
- NOTE Confidence: 0.817241728305817
- $01{:}07{:}57.610 \dashrightarrow 01{:}07{:}59.822$ their research to commercialization.
- NOTE Confidence: 0.817241728305817
- $01:07:59.830 \longrightarrow 01:08:02.758$ And the quality is high because
- NOTE Confidence: 0.817241728305817
- $01:08:02.758 \longrightarrow 01:08:04.222$ of those interactions.
- NOTE Confidence: 0.817241728305817
- $01{:}08{:}04{.}230 \dashrightarrow 01{:}08{:}06{.}186$ I do have a couple questions
- NOTE Confidence: 0.817241728305817
- $01:08:06.186 \longrightarrow 01:08:07.880$ from the audience that were.
- NOTE Confidence: 0.817241728305817
- $01:08:07.880 \dashrightarrow 01:08:10.575$ Questions that that came in advance.
- NOTE Confidence: 0.817241728305817
- $01{:}08{:}10.580 \dashrightarrow 01{:}08{:}13.660$ Let me put the first one out there.
- NOTE Confidence: 0.817241728305817
- 01:08:13.660 --> 01:08:14.766 Maybe maybe.
- NOTE Confidence: 0.817241728305817
- $01{:}08{:}14.766 \dashrightarrow 01{:}08{:}17.531$ Ranjit and Josh just thinking
- NOTE Confidence: 0.817241728305817
- $01{:}08{:}17.531 \dashrightarrow 01{:}08{:}20.729$ about the nature of this question
- NOTE Confidence: 0.817241728305817

- $01:08:20.729 \longrightarrow 01:08:23.603$ it might be addressed by you.
- NOTE Confidence: 0.817241728305817
- $01:08:23.610 \longrightarrow 01:08:25.101$ The question is,
- NOTE Confidence: 0.817241728305817
- 01:08:25.101 --> 01:08:27.089 are rare tumors disadvantaged?
- NOTE Confidence: 0.817241728305817
- 01:08:27.090 --> 01:08:27.836 You know,
- NOTE Confidence: 0.817241728305817
- $01{:}08{:}27{.}836 \dashrightarrow 01{:}08{:}30{.}074$ and sort of this translation from
- NOTE Confidence: 0.817241728305817
- $01:08:30.074 \rightarrow 01:08:32.290$ from science to commercialization,
- NOTE Confidence: 0.817241728305817
- $01:08:32.290 \longrightarrow 01:08:34.450$ and this is someone who's
- NOTE Confidence: 0.817241728305817
- $01:08:34.450 \longrightarrow 01:08:35.746$ interested in units,
- NOTE Confidence: 0.817241728305817
- $01{:}08{:}35{.}750 \dashrightarrow 01{:}08{:}37{.}482$ primitive neuroactive dermal tumors.
- NOTE Confidence: 0.817241728305817
- 01:08:37.482 --> 01:08:40.080 So how did Reggie I know?
- NOTE Confidence: 0.817241728305817
- $01{:}08{:}40.080 \dashrightarrow 01{:}08{:}43.104$ You have some interest in these areas?
- NOTE Confidence: 0.817241728305817
- 01:08:43.110 --> 01:08:43.898 And Josh,
- NOTE Confidence: 0.817241728305817
- $01:08:43.898 \rightarrow 01:08:47.050$ I know you've had certain experience in and
- NOTE Confidence: 0.817241728305817
- $01{:}08{:}47.125 \dashrightarrow 01{:}08{:}50.464$ what might have been considered rare cancers.
- NOTE Confidence: 0.817241728305817
- $01:08:50.470 \longrightarrow 01:08:53.068$ Maybe if you guys can just
- NOTE Confidence: 0.83817712465922
- $01:08:53.070 \rightarrow 01:08:54.475$ adjust that. Start 'cause I've

 $01:08:54.475 \longrightarrow 01:08:56.158$ learned so much from Josh and

NOTE Confidence: 0.83817712465922

 $01:08:56.158 \rightarrow 01:08:57.740$ my time that I've known him and.

NOTE Confidence: 0.775295495986938

 $01:08:58.820 \rightarrow 01:09:03.620$ Yeah, so the first drug I developed at

NOTE Confidence: 0.775295495986938

 $01:09:03.620 \rightarrow 01:09:07.878$ box Oncology with was a TRK inhibitor.

NOTE Confidence: 0.775295495986938

 $01:09:07.880 \rightarrow 01:09:10.456$ For a population that in the United States

NOTE Confidence: 0.775295495986938

01:09:10.456 --> 01:09:12.739 was probably about 2500 patients a year,

NOTE Confidence: 0.775295495986938

 $01{:}09{:}12.740 \dashrightarrow 01{:}09{:}14.987$ assuming you could find every last one

NOTE Confidence: 0.775295495986938

 $01:09:14.987 \rightarrow 01:09:17.510$ which you certainly couldn't because of the

NOTE Confidence: 0.775295495986938

 $01:09:17.510 \longrightarrow 01:09:19.766$ state of the diagnostic testing environment.

NOTE Confidence: 0.775295495986938

01:09:19.770 $\operatorname{-->}$ 01:09:22.378 So, like I candidly, I think Big Pharma

NOTE Confidence: 0.775295495986938

 $01:09:22.378 \longrightarrow 01:09:25.186$ is not seeking out those opportunities

NOTE Confidence: 0.775295495986938

 $01{:}09{:}25{.}186 \dashrightarrow 01{:}09{:}27{.}786$ until there's an approved product.

NOTE Confidence: 0.775295495986938

 $01{:}09{:}27{.}790 \dashrightarrow 01{:}09{:}30{.}316$ And then there's just so few.

NOTE Confidence: 0.775295495986938

 $01:09:30.320 \longrightarrow 01:09:33.274$ There's just so little in the cupboards

NOTE Confidence: 0.775295495986938

 $01{:}09{:}33.274 \dashrightarrow 01{:}09{:}35.852$ of approved products that they can

 $01:09:35.852 \rightarrow 01:09:37.917$ add to their commercial pipeline.

NOTE Confidence: 0.775295495986938

01:09:37.920 --> 01:09:39.935 They get interested after approval

NOTE Confidence: 0.775295495986938

 $01:09:39.935 \longrightarrow 01:09:42.765$ when they can begin to think about

NOTE Confidence: 0.775295495986938

 $01:09:42.765 \longrightarrow 01:09:44.973$ pricing and think about time on

NOTE Confidence: 0.775295495986938

01:09:44.973 --> 01:09:47.199 drug and prevalence modeling,

NOTE Confidence: 0.775295495986938

 $01:09:47.200 \rightarrow 01:09:50.600$ and maybe they dare to dream once it's.

NOTE Confidence: 0.775295495986938

01:09:50.600 --> 01:09:51.803 It's FDA approved,

NOTE Confidence: 0.775295495986938

 $01:09:51.803 \rightarrow 01:09:54.209$ but they almost never green light.

NOTE Confidence: 0.775295495986938

01:09:54.210 --> 01:09:55.215 An interim being,

NOTE Confidence: 0.775295495986938

 $01:09:55.215 \rightarrow 01:09:56.555$ like really reductive here,

NOTE Confidence: 0.775295495986938

 $01{:}09{:}56{.}560 \dashrightarrow 01{:}09{:}59{.}240$ and I'm not talking about my own company,

NOTE Confidence: 0.775295495986938

01:09:59.240 --> 01:10:00.910 which now I have some

NOTE Confidence: 0.775295495986938

01:10:00.910 --> 01:10:02.246 influence on their thinking,

NOTE Confidence: 0.775295495986938

 $01{:}10{:}02.250 \dashrightarrow 01{:}10{:}04.914$ but I think I think most want to see

NOTE Confidence: 0.775295495986938

 $01{:}10{:}04{.}914 \dashrightarrow 01{:}10{:}07{.}503$ that the commercial guys nip that in the

NOTE Confidence: 0.775295495986938

 $01:10:07.503 \rightarrow 01:10:10.630$ Bud at a lot of large companies early.

 $01:10:10.630 \longrightarrow 01:10:11.632$ Let's just say,

NOTE Confidence: 0.775295495986938

01:10:11.632 --> 01:10:12.968 I think in contrast,

NOTE Confidence: 0.775295495986938

 $01:10:12.970 \longrightarrow 01:10:15.112$ Wall Street gives a lot of value

NOTE Confidence: 0.775295495986938

 $01:10:15.112 \longrightarrow 01:10:16.660$ to the rare company.

NOTE Confidence: 0.775295495986938

 $01{:}10{:}16.660 \dashrightarrow 01{:}10{:}18.670$ The Wall Street places a premium

NOTE Confidence: 0.775295495986938

 $01:10:18.670 \longrightarrow 01:10:20.010$ on unlikelihood of success,

NOTE Confidence: 0.775295495986938

 $01:10:20.010 \longrightarrow 01:10:22.410$ and that's I think why rare tumors are

NOTE Confidence: 0.775295495986938

 $01:10:22.410 \longrightarrow 01:10:24.370$ exciting and that presumably there.

NOTE Confidence: 0.775295495986938

 $01:10:24.370 \rightarrow 01:10:26.102$ Their mechanistically better understood,

NOTE Confidence: 0.775295495986938

01:10:26.102 --> 01:10:27.834 certain maybe more homogeneous

NOTE Confidence: 0.775295495986938

 $01:10:27.834 \longrightarrow 01:10:30.104$ in their in their biologic

NOTE Confidence: 0.775295495986938

 $01:10:30.104 \rightarrow 01:10:31.784$ drivers and therefore druggable with

NOTE Confidence: 0.775295495986938

01:10:31.784 --> 01:10:33.798 a higher probability of success,

NOTE Confidence: 0.775295495986938

 $01{:}10{:}33.800 \dashrightarrow 01{:}10{:}36.944$ and so I always probable eyes success over.

NOTE Confidence: 0.775295495986938

01:10:36.950 --> 01:10:39.308 I always value PTS probability technical

01:10:39.308 --> 01:10:40.880 success over commercial potential,

NOTE Confidence: 0.775295495986938

 $01:10:40.880 \longrightarrow 01:10:42.840$ and I'm weird that way,

NOTE Confidence: 0.775295495986938

 $01{:}10{:}42.840 \dashrightarrow 01{:}10{:}45.584$ but I think I think Wall Street.

NOTE Confidence: 0.775295495986938

01:10:45.590 --> 01:10:47.948 I think Wall Street gets it,

NOTE Confidence: 0.775295495986938

 $01:10:47.950 \longrightarrow 01:10:50.694$ they just want to see great data.

NOTE Confidence: 0.775295495986938

 $01:10:50.700 \longrightarrow 01:10:52.768$ They want to understand.

NOTE Confidence: 0.775295495986938

 $01:10:52.768 \longrightarrow 01:10:54.836$ Is this a company?

NOTE Confidence: 0.775295495986938

 $01{:}10{:}54.840 \dashrightarrow 01{:}10{:}57.220$ That's going to be worth greater than

NOTE Confidence: 0.775295495986938

 $01:10:57.220 \dashrightarrow 01:10:59.850$ zero on their leader programs or not.

NOTE Confidence: 0.775295495986938

 $01{:}10{:}59{.}850 \dashrightarrow 01{:}11{:}02{.}482$ An being in a group of programs that

NOTE Confidence: 0.775295495986938

01:11:02.482 --> 01:11:05.300 is on the way to an FDA approval or

NOTE Confidence: 0.775295495986938

 $01{:}11{:}05{.}300 \dashrightarrow 01{:}11{:}09{.}295$ not is a big fork in the road for the

NOTE Confidence: 0.775295495986938

 $01:11:09.295 \rightarrow 01:11:11.306$ biotech investing universe out there.

NOTE Confidence: 0.775295495986938

 $01:11:11.306 \longrightarrow 01:11:12.738$ And small small companies.

NOTE Confidence: 0.775295495986938

01:11:12.740 --> 01:11:13.988 So like you know,

NOTE Confidence: 0.775295495986938

 $01:11:13.988 \rightarrow 01:11:15.548$ there's companies out there company

 $01:11:15.548 \longrightarrow 01:11:17.582$ out there developing amenan inhibitor

NOTE Confidence: 0.775295495986938

 $01:11:17.582 \rightarrow 01:11:19.196$ for mixed lineages, leukemia.

NOTE Confidence: 0.775295495986938

01:11:19.196 --> 01:11:19.928 You know,

NOTE Confidence: 0.775295495986938

01:11:19.928 --> 01:11:22.490 there's two companies out there doing it

NOTE Confidence: 0.775295495986938

 $01:11:22.551 \rightarrow 01:11:24.924$ an they're able to attract capital and.

NOTE Confidence: 0.775295495986938

 $01:11:24.930 \longrightarrow 01:11:27.126$ In a following and people are

NOTE Confidence: 0.775295495986938

 $01:11:27.126 \longrightarrow 01:11:29.170$ excited about being exposed to that.

NOTE Confidence: 0.775295495986938

01:11:29.170 --> 01:11:31.452 That's not a kind of program you'll

NOTE Confidence: 0.775295495986938

01:11:31.452 --> 01:11:33.759 run across in most large pharmas,

NOTE Confidence: 0.775295495986938

01:11:33.760 --> 01:11:35.530 though.

NOTE Confidence: 0.775295495986938

01:11:35.530 --> 01:11:35.850 Yeah,

NOTE Confidence: 0.838542938232422

 $01{:}11{:}35{.}850 \dashrightarrow 01{:}11{:}37{.}740$ and and I'll add, you know,

NOTE Confidence: 0.838542938232422

 $01:11:37.740 \longrightarrow 01:11:40.268$ as a sort of on the clinical side,

NOTE Confidence: 0.838542938232422

 $01{:}11{:}40.270 \dashrightarrow 01{:}11{:}41.855$ there's really now and infrastructure

NOTE Confidence: 0.838542938232422

 $01{:}11{:}41.855 \dashrightarrow 01{:}11{:}44.420$ that's allowing a lot of these rare tumor

01:11:44.420 --> 01:11:46.908 trials to progress much faster. As you know,

NOTE Confidence: 0.838542938232422

 $01{:}11{:}46.908 \dashrightarrow 01{:}11{:}48.488$ adult pediatric brain tumor doctor.

NOTE Confidence: 0.838542938232422

01:11:48.490 --> 01:11:50.045 We've been working on things

NOTE Confidence: 0.838542938232422

01:11:50.045 --> 01:11:51.960 like IDH mean gliomas in kids,

NOTE Confidence: 0.838542938232422

01:11:51.960 - 01:11:53.856 which is actually not that common,

NOTE Confidence: 0.838542938232422

 $01{:}11{:}53.860 \dashrightarrow 01{:}11{:}56.205$ and we now have pretty robust cooperative

NOTE Confidence: 0.838542938232422

 $01:11:56.205 \rightarrow 01:11:58.278$ groups that are ready to jump on,

NOTE Confidence: 0.838542938232422

 $01:11:58.280 \longrightarrow 01:11:59.860$ sort of precision medicine angle.

NOTE Confidence: 0.838542938232422

01:11:59.860 --> 01:12:01.953 Another interesting thing is a lot of

NOTE Confidence: 0.838542938232422

 $01:12:01.953 \rightarrow 01:12:03.969$ these foundations are becoming more active.

NOTE Confidence: 0.838542938232422

01:12:03.970 --> 01:12:05.550 The National Brain Tumor Society,

NOTE Confidence: 0.838542938232422

 $01:12:05.550 \rightarrow 01:12:07.797$ for instance, is started a venture fund.

NOTE Confidence: 0.838542938232422

 $01{:}12{:}07{.}800 \dashrightarrow 01{:}12{:}09{.}865$ To try to get the more rare

NOTE Confidence: 0.838542938232422

 $01:12:09.865 \rightarrow 01:12:11.250$ tumors funded kidney cancer,

NOTE Confidence: 0.838542938232422

01:12:11.250 --> 01:12:13.448 we look at FH Mutant HL RCC.

NOTE Confidence: 0.838542938232422

 $01:12:13.450 \longrightarrow 01:12:15.648$ This is like 300 cases a year,

 $01:12:15.650 \longrightarrow 01:12:17.715$ but there's actually now a whole group

NOTE Confidence: 0.838542938232422

 $01{:}12{:}17.715 \dashrightarrow 01{:}12{:}20.047$ that's trying to fund these smaller trials,

NOTE Confidence: 0.838542938232422

 $01:12:20.050 \rightarrow 01:12:22.210$ and then when you throw that together with

NOTE Confidence: 0.838542938232422

 $01:12:22.210 \rightarrow 01:12:24.439$ the orphan status priority review vouchers.

NOTE Confidence: 0.838542938232422

 $01{:}12{:}24{.}440 \dashrightarrow 01{:}12{:}26{.}366$ Depending on which which area are

NOTE Confidence: 0.838542938232422

 $01{:}12{:}26.366 \dashrightarrow 01{:}12{:}28.678$ looking at that there there are pieces

NOTE Confidence: 0.838542938232422

 $01:12:28.678 \longrightarrow 01:12:30.925$ of the puzzle that are coming together

NOTE Confidence: 0.838542938232422

 $01{:}12{:}30{.}990 \dashrightarrow 01{:}12{:}32{.}915$ that are making this a little bit

NOTE Confidence: 0.826995432376862

 $01:12:32.920 \longrightarrow 01:12:33.586$ more tractable.

NOTE Confidence: 0.826995432376862

 $01:12:33.586 \longrightarrow 01:12:35.251$ I think the existential risk

NOTE Confidence: 0.826995432376862

01:12:35.251 --> 01:12:36.884 of everything we just said

NOTE Confidence: 0.826995432376862

 $01{:}12{:}36{.}884 \dashrightarrow 01{:}12{:}38{.}324$ is the drug pricing debate.

NOTE Confidence: 0.826995432376862

01:12:38.330 --> 01:12:42.145 So if if if you example say.

NOTE Confidence: 0.826995432376862

01:12:42.150 --> 01:12:44.678 If we can accept that there is such

NOTE Confidence: 0.826995432376862

01:12:44.678 --> 01:12:47.296 a thing as a \$20,000 per month

 $01:12:47.296 \longrightarrow 01:12:49.206$ or \$30,000 per month therapy,

NOTE Confidence: 0.826995432376862

 $01:12:49.210 \longrightarrow 01:12:51.262$ then we create legislation or mandates

NOTE Confidence: 0.826995432376862

01:12:51.262 --> 01:12:53.090 around price caps and limits.

NOTE Confidence: 0.826995432376862

 $01{:}12{:}53.090 \dashrightarrow 01{:}12{:}55.786$ I I don't know how the financial model

NOTE Confidence: 0.826995432376862

 $01{:}12{:}55.786 \dashrightarrow 01{:}12{:}58.387$ works even at the small company level,

NOTE Confidence: 0.826995432376862

 $01:12:58.390 \rightarrow 01:13:00.238$ and I'm not seeing enough nuances

NOTE Confidence: 0.826995432376862

 $01:13:00.238 \rightarrow 01:13:02.365$ in the public policy debate that's

NOTE Confidence: 0.826995432376862

 $01{:}13{:}02{.}365 \dashrightarrow 01{:}13{:}04{.}037$ really tackling that question.

NOTE Confidence: 0.826995432376862

 $01:13:04.840 \longrightarrow 01:13:05.160$ Yep.

NOTE Confidence: 0.873570382595062

01:13:07.560 --> 01:13:09.492 Yeah, you still let you look

NOTE Confidence: 0.873570382595062

 $01:13:09.492 \rightarrow 01:13:11.530$ at and I would just add.

NOTE Confidence: 0.873570382595062

 $01{:}13{:}11{.}530 \dashrightarrow 01{:}13{:}14{.}786$ You know so so small tumors are great.

NOTE Confidence: 0.873570382595062

01:13:14.790 --> 01:13:17.238 If you really understand the biology,

NOTE Confidence: 0.873570382595062

01:13:17.240 --> 01:13:18.872 'cause the the
rapies can

NOTE Confidence: 0.873570382595062

 $01:13:18.872 \longrightarrow 01:13:20.504$ have a tremendous impact.

NOTE Confidence: 0.873570382595062

 $01:13:20.510 \longrightarrow 01:13:23.527$ I mean, Josh response rates with your

 $01:13:23.527 \rightarrow 01:13:27.036$ product's were in the range of 50 sixty, 70%.

NOTE Confidence: 0.873570382595062

01:13:27.036 --> 01:13:29.478 Just remind us 80 percent, 80%.

NOTE Confidence: 0.873570382595062

 $01:13:29.478 \rightarrow 01:13:32.742$ And that's not only unheard of in cancer.

NOTE Confidence: 0.873570382595062

 $01:13:32.750 \longrightarrow 01:13:33.971$ That's unheard of.

NOTE Confidence: 0.873570382595062

 $01:13:33.971 \rightarrow 01:13:36.413$ Almost any indication across the industry.

NOTE Confidence: 0.873570382595062

 $01:13:36.420 \longrightarrow 01:13:38.862$ So when when you have something

NOTE Confidence: 0.873570382595062

01:13:38.862 --> 01:13:40.083 so profoundly impactful,

NOTE Confidence: 0.873570382595062

01:13:40.090 --> 01:13:42.580 you know, just because of the.

NOTE Confidence: 0.873570382595062

 $01{:}13{:}42.580 \dashrightarrow 01{:}13{:}44.113$ Transformative benefit that

NOTE Confidence: 0.873570382595062

 $01:13:44.113 \rightarrow 01:13:47.179$ has to patient that that really

NOTE Confidence: 0.873570382595062

01:13:47.179 $\operatorname{-->}$ 01:13:49.991 subscribe value so you know a small

NOTE Confidence: 0.873570382595062

01:13:49.991 --> 01:13:51.975 population with a really potent

NOTE Confidence: 0.873570382595062

 $01{:}13{:}51{.}975 \dashrightarrow 01{:}13{:}54{.}507$ the rapy rightfully can be can be

NOTE Confidence: 0.873570382595062

01:13:54.507 --> 01:13:56.668 valued highly and therefore draw,

NOTE Confidence: 0.873570382595062

 $01:13:56.668 \rightarrow 01:13:57.112$ certainly,

 $01:13:57.112 \rightarrow 01:13:59.776$ do investment is just want enough

NOTE Confidence: 0.873570382595062

01:13:59.776 --> 01:14:01.937 from investors from the small

NOTE Confidence: 0.852439188957214

 $01:14:01.940 \longrightarrow 01:14:02.534$ biotech community.

NOTE Confidence: 0.852439188957214

 $01:14:02.534 \rightarrow 01:14:05.279$ So I will add that there's a way to

NOTE Confidence: 0.852439188957214

01:14:05.279 --> 01:14:07.435 have a strategy where your first solid

NOTE Confidence: 0.852439188957214

 $01:14:07.435 \rightarrow 01:14:09.459$ tumor phase one might have all comers NOTE Confidence: 0.852439188957214

01:14:09.459 --> 01:14:11.655 and you have a dream that your your

NOTE Confidence: 0.852439188957214

 $01{:}14{:}11.655 \dashrightarrow 01{:}14{:}13.650$ follow on trial is for that population.

NOTE Confidence: 0.852439188957214

01:14:13.650 --> 01:14:15.075 Obviously that's always difficult to

NOTE Confidence: 0.852439188957214

 $01:14:15.075 \rightarrow 01:14:17.640$ walk that line, but if there is a way,

NOTE Confidence: 0.852439188957214

 $01:14:17.640 \rightarrow 01:14:19.350$ certainly many companies have done it.

NOTE Confidence: 0.852439188957214

 $01:14:19.350 \longrightarrow 01:14:21.345$ Then you can kind of hedge your

NOTE Confidence: 0.852439188957214

 $01:14:21.345 \longrightarrow 01:14:24.780$ bets a little bit, but. But

NOTE Confidence: 0.847855269908905

 $01{:}14{:}24.780 \dashrightarrow 01{:}14{:}27.538$ it still takes an enormous amount of

NOTE Confidence: 0.847855269908905

 $01{:}14{:}27{.}538 \dashrightarrow 01{:}14{:}29{.}986$ capital to develop a rare tumor drug.

NOTE Confidence: 0.847855269908905

 $01:14:29.986 \longrightarrow 01:14:32.730$ Yeah, our second drug was a.

01:14:32.730 --> 01:14:35.930 You know, targeting 2% of the lung cancer

NOTE Confidence: 0.847855269908905

 $01:14:35.930 \longrightarrow 01:14:38.229$ community with red alterations and.

NOTE Confidence: 0.847855269908905

 $01:14:38.230 \rightarrow 01:14:40.062$ Anne medullary thyroid cancer.

NOTE Confidence: 0.847855269908905

 $01:14:40.062 \rightarrow 01:14:42.352$ We were running GNP manufacturing

NOTE Confidence: 0.847855269908905

 $01:14:42.352 \rightarrow 01:14:44.787$ campaigns that cost 3040 million dollars.

NOTE Confidence: 0.847855269908905

 $01{:}14{:}44{.}790 \dashrightarrow 01{:}14{:}47{.}758$ Just the manufacturing and then you throw

NOTE Confidence: 0.847855269908905

 $01:14:47.758 \longrightarrow 01:14:51.755$ on top of that like it takes hundreds of

NOTE Confidence: 0.847855269908905

 $01:14:51.755 \rightarrow 01:14:55.267$ millions of dollars to get a drug approved.

NOTE Confidence: 0.847855269908905

 $01{:}14{:}55{.}270 \dashrightarrow 01{:}14{:}58{.}329$ No matter what the market potential is,

NOTE Confidence: 0.847855269908905

 $01:14:58.330 \rightarrow 01:15:00.518$ it's just there's these fixed

NOTE Confidence: 0.847855269908905

01:15:00.520 --> 01:15:02.264 costs of compliance, manufacturing,

NOTE Confidence: 0.847855269908905

01:15:02.264 --> 01:15:04.008 pre clinical data management,

NOTE Confidence: 0.847855269908905

 $01:15:04.010 \dashrightarrow 01:15:06.018$ post safety, post marketing,

NOTE Confidence: 0.847855269908905

01:15:06.018 --> 01:15:08.528 safety monitoring like there's just.

NOTE Confidence: 0.847855269908905

 $01{:}15{:}08.530 \dashrightarrow 01{:}15{:}10.385$ The small product in the big product

 $01:15:10.385 \rightarrow 01:15:12.278$ are exposed to the same fixed cost.

NOTE Confidence: 0.847855269908905

01:15:12.280 --> 01:15:13.363 You know issues.

NOTE Confidence: 0.847855269908905

01:15:13.363 --> 01:15:16.309 And so don't assume you can skunk work

NOTE Confidence: 0.847855269908905

01:15:16.309 --> 01:15:19.069 it forever if the drug starts to work,

NOTE Confidence: 0.847855269908905

 $01{:}15{:}19{.}070 \dashrightarrow 01{:}15{:}21{.}422$ you're going to real capital in a

NOTE Confidence: 0.847855269908905

 $01{:}15{:}21{.}422 \dashrightarrow 01{:}15{:}23{.}119$ real management team behind it.

NOTE Confidence: 0.852326154708862

01:15:24.680 --> 01:15:29.214 Yep. Um? So again, open up to

NOTE Confidence: 0.852326154708862

 $01:15:29.214 \longrightarrow 01:15:31.760$ the audience for any questions,

NOTE Confidence: 0.852326154708862

 $01:15:31.760 \longrightarrow 01:15:33.812$ raise your hand and we'll get

NOTE Confidence: 0.852326154708862

 $01:15:33.812 \rightarrow 01:15:35.939$ you into the meeting and Kathy,

NOTE Confidence: 0.852326154708862

01:15:35.940 --> 01:15:37.842 you make me aware of any

NOTE Confidence: 0.852326154708862

 $01:15:37.842 \longrightarrow 01:15:39.790$ of those that I'm missing.

NOTE Confidence: 0.852326154708862

 $01:15:39.790 \rightarrow 01:15:43.318$ Let me it just make an observation and then

NOTE Confidence: 0.852326154708862

 $01{:}15{:}43{.}318 \dashrightarrow 01{:}15{:}46{.}874$ you know pass on a question to the panel.

NOTE Confidence: 0.852326154708862

 $01:15:46.880 \longrightarrow 01:15:50.093$ So one thing that I'm struck by

NOTE Confidence: 0.852326154708862

 $01:15:50.093 \rightarrow 01:15:52.379$ about Yale compared to other.

- NOTE Confidence: 0.852326154708862
- $01:15:52.380 \rightarrow 01:15:55.760$ Institutions with worldwide were now
- NOTE Confidence: 0.852326154708862
- $01:15:55.760 \longrightarrow 01:16:00.494$ is that while you know there's an
- NOTE Confidence: 0.852326154708862
- $01:16:00.494 \rightarrow 01:16:04.556$ incredible depth of talent and science.
- NOTE Confidence: 0.852326154708862
- $01:16:04.560 \rightarrow 01:16:07.440$ You know around every corner.
- NOTE Confidence: 0.852326154708862
- $01{:}16{:}07{.}440 \dashrightarrow 01{:}16{:}10{.}280$ The institution has a smallness to it in
- NOTE Confidence: 0.852326154708862
- $01:16:10.280 \longrightarrow 01:16:13.307$ terms of being able to interact with it,
- NOTE Confidence: 0.852326154708862
- $01:16:13.310 \longrightarrow 01:16:15.970$ which to me is like really unique
- NOTE Confidence: 0.852326154708862
- 01:16:15.970 --> 01:16:18.080 compared to other places I go,
- NOTE Confidence: 0.852326154708862
- $01{:}16{:}18.080 \dashrightarrow 01{:}16{:}21.016$ and I think it's it's A wonderful attribute.
- NOTE Confidence: 0.852326154708862
- $01{:}16{:}21.020 \dashrightarrow 01{:}16{:}23.995$ I see that also in the collaborations
- NOTE Confidence: 0.852326154708862
- $01:16:23.995 \longrightarrow 01:16:24.845$ within Yale.
- NOTE Confidence: 0.852326154708862
- 01:16:24.850 --> 01:16:27.217 So again, I know many of you and I
- NOTE Confidence: 0.852326154708862
- $01{:}16{:}27{.}217 \dashrightarrow 01{:}16{:}29{.}839$ see a lot of collaborations going on.
- NOTE Confidence: 0.852326154708862
- 01:16:29.840 --> 01:16:31.088 You know, with within,
- NOTE Confidence: 0.852326154708862
- $01:16:31.088 \rightarrow 01:16:32.648$ within the walls of Yale,
- NOTE Confidence: 0.852326154708862

 $01:16:32.650 \longrightarrow 01:16:35.146$ and within that the Cancer Center run sheet.

NOTE Confidence: 0.852326154708862

01:16:35.150 $-\!\!>$ 01:16:38.190 I think you called some of this out.

NOTE Confidence: 0.852326154708862

 $01{:}16{:}38{.}190 \dashrightarrow 01{:}16{:}40{.}806$ Army Reserve without the lab to the clinic.

NOTE Confidence: 0.852326154708862

 $01:16:40.810 \rightarrow 01:16:43.888$ Maybe if you could speak a little bit more

NOTE Confidence: 0.852326154708862

 $01:16:43.888 \rightarrow 01:16:47.003$ about that as sort of my angle is you know,

NOTE Confidence: 0.852326154708862

01:16:47.003 --> 01:16:48.568 you know translation is so

NOTE Confidence: 0.852326154708862

 $01{:}16{:}48.568 \dashrightarrow 01{:}16{:}50.222$ important and markers of translation

NOTE Confidence: 0.852326154708862

 $01:16:50.222 \rightarrow 01:16:51.917$ or so important in Ranji.

NOTE Confidence: 0.852326154708862

 $01{:}16{:}51{.}920 \dashrightarrow 01{:}16{:}53{.}666$ You talked about this iteration of

NOTE Confidence: 0.852326154708862

 $01{:}16{:}53.666 \dashrightarrow 01{:}16{:}55.867$ Lab to the clinic and the importance

NOTE Confidence: 0.852326154708862

 $01{:}16{:}55{.}867 \dashrightarrow 01{:}16{:}57{.}817$ of tissue human tissue tested with

NOTE Confidence: 0.852326154708862

 $01{:}16{:}57{.}817 \dashrightarrow 01{:}16{:}59{.}768$ your drug and interrogating that.

NOTE Confidence: 0.852326154708862

 $01:16:59.770 \longrightarrow 01:17:01.078$ Understand what's going on.

NOTE Confidence: 0.852326154708862

 $01:17:01.078 \longrightarrow 01:17:02.059$ So maybe lunch.

NOTE Confidence: 0.852326154708862

01:17:02.060 --> 01:17:03.700 It'll throw it to you,

NOTE Confidence: 0.852326154708862

 $01:17:03.700 \longrightarrow 01:17:05.482$ but I really would ask others

 $01:17:05.482 \longrightarrow 01:17:07.828$ really just to talk a little bit

NOTE Confidence: 0.852326154708862

 $01{:}17{:}07.828 \dashrightarrow 01{:}17{:}09.648$ about some of their collaborations.

NOTE Confidence: 0.852326154708862

 $01:17:09.650 \longrightarrow 01:17:10.550$ Within the walls,

NOTE Confidence: 0.852326154708862

 $01:17:10.550 \longrightarrow 01:17:12.350$ email that they think are really

NOTE Confidence: 0.852326154708862

 $01{:}17{:}12.350 \dashrightarrow 01{:}17{:}14.127$ unique and really haven't enabled.

NOTE Confidence: 0.852326154708862

01:17:14.130 $\operatorname{-->}$ 01:17:16.826 You know you to do what you want

NOTE Confidence: 0.842048724492391

01:17:16.830 --> 01:17:19.381 to do. Question and you know, as I mentioned,

NOTE Confidence: 0.842048724492391

 $01:17:19.381 \longrightarrow 01:17:21.732$ a bit yellow while I was a resident at

NOTE Confidence: 0.842048724492391

01:17:21.732 --> 01:17:23.628 Sloan Kettering for about five years

NOTE Confidence: 0.842048724492391

 $01:17:23.628 \longrightarrow 01:17:25.562$ and was able to compare experiences

NOTE Confidence: 0.842048724492391

 $01:17:25.562 \rightarrow 01:17:27.715$ that at much larger sort of complexes.

NOTE Confidence: 0.842048724492391

01:17:27.715 --> 01:17:29.995 And one of the reasons I came back

NOTE Confidence: 0.842048724492391

 $01:17:29.995 \longrightarrow 01:17:32.370$ to you was that that spirit at the

NOTE Confidence: 0.842048724492391

 $01{:}17{:}32{.}370 \dashrightarrow 01{:}17{:}34{.}140$ Cancer Center and on the campus.

NOTE Confidence: 0.842048724492391

 $01{:}17{:}34.140 \dashrightarrow 01{:}17{:}36.184$ It's a very small close knit community,

01:17:36.190 - 01:17:38.534 but with very, very big ideas and deep

NOTE Confidence: 0.842048724492391

 $01:17:38.534 \rightarrow 01:17:39.847$ collaborations and certainly doctor

NOTE Confidence: 0.842048724492391

01:17:39.847 --> 01:17:41.851 fuses really engender that further at

NOTE Confidence: 0.842048724492391

 $01:17:41.851 \rightarrow 01:17:43.765$ the center and it's just a wonderful

NOTE Confidence: 0.842048724492391

 $01:17:43.765 \longrightarrow 01:17:45.805$ place to be and just an example is,

NOTE Confidence: 0.842048724492391

 $01{:}17{:}45.805 \dashrightarrow 01{:}17{:}47.515$ you know when we found that

NOTE Confidence: 0.842048724492391

01:17:47.515 --> 01:17:49.108 you know I DH mutations.

NOTE Confidence: 0.842048724492391

 $01{:}17{:}49{.}110 \dashrightarrow 01{:}17{:}50{.}370$ Cause PARP inhibitor sensitivity and

NOTE Confidence: 0.842048724492391

 $01{:}17{:}50{.}370 \dashrightarrow 01{:}17{:}52{.}408$ it was sort of the opposite of the

NOTE Confidence: 0.842048724492391

 $01{:}17{:}52{.}408 \dashrightarrow 01{:}17{:}54{.}109$ current approach in the clinic to use

NOTE Confidence: 0.842048724492391

01:17:54.157 --> 01:17:56.124 I DH inhibitors that suppress the mutation.

NOTE Confidence: 0.842048724492391

 $01{:}17{:}56{.}130 \dashrightarrow 01{:}17{:}58{.}210$ We actually say we should exploit the defect.

NOTE Confidence: 0.842048724492391

 $01:17:58.210 \rightarrow 01:18:00.570$ We still need to figure out if it's got legs

NOTE Confidence: 0.842048724492391

 $01:18:00.631 \rightarrow 01:18:02.887$ in the clinic and that's what we're doing,

NOTE Confidence: 0.842048724492391

 $01{:}18{:}02{.}890 \dashrightarrow 01{:}18{:}04{.}970$ but it was the folks like Pat Larusso,

NOTE Confidence: 0.842048724492391

01:18:04.970 --> 01:18:07.310 Inpo leader, who run Phase one here at Yale,

- NOTE Confidence: 0.842048724492391
- 01:18:07.310 --> 01:18:08.090 and, you know,
- NOTE Confidence: 0.842048724492391
- $01:18:08.090 \rightarrow 01:18:09.650$ we literally shoot down the Hall.
- NOTE Confidence: 0.842048724492391
- 01:18:09.650 --> 01:18:10.170 You know,
- NOTE Confidence: 0.842048724492391
- $01:18:10.170 \rightarrow 01:18:11.990$ right when we're getting the paper ready?
- NOTE Confidence: 0.842048724492391
- $01{:}18{:}11{.}990 \dashrightarrow 01{:}18{:}13{.}290$ Brought the galley proofs over
- NOTE Confidence: 0.842048724492391
- 01:18:13.290 --> 01:18:15.110 there and I said, well, you know,
- NOTE Confidence: 0.842048724492391
- $01:18:15.110 \longrightarrow 01:18:16.670$ what do you think can we?
- NOTE Confidence: 0.842048724492391
- $01:18:16.670 \longrightarrow 01:18:18.230$ Can we take a lap ribbon?
- NOTE Confidence: 0.842048724492391
- $01:18:18.230 \longrightarrow 01:18:19.278$ Just run a trial?
- NOTE Confidence: 0.842048724492391
- $01{:}18{:}19{.}278 \dashrightarrow 01{:}18{:}21{.}559$ And just get this going her in Polydor.
- NOTE Confidence: 0.842048724492391
- 01:18:21.560 --> 01:18:23.738 We sat down and had a Cup of coffee
- NOTE Confidence: 0.842048724492391
- $01{:}18{:}23.738 \dashrightarrow 01{:}18{:}26.137$ and we mapped it out and part of the
- NOTE Confidence: 0.842048724492391
- 01:18:26.137 --> 01:18:28.339 reason it was so successful was that
- NOTE Confidence: 0.842048724492391
- 01:18:28.339 $\operatorname{-->}$ 01:18:30.516 it isn't an assembly line type of
- NOTE Confidence: 0.842048724492391
- $01{:}18{:}30{.}516 \dashrightarrow 01{:}18{:}32{.}462$ approach and it gets back to Josh's
- NOTE Confidence: 0.842048724492391

 $01:18:32.462 \rightarrow 01:18:34.275$ comments of at the upper level of

NOTE Confidence: 0.842048724492391

 $01:18:34.275 \rightarrow 01:18:36.119$ those people know the deeper science.

NOTE Confidence: 0.842048724492391

 $01:18:36.120 \longrightarrow 01:18:36.960$ Same thing here.

NOTE Confidence: 0.842048724492391

 $01{:}18{:}36{.}960 \dashrightarrow 01{:}18{:}38{.}640$ If the clinical trials have a

NOTE Confidence: 0.842048724492391

 $01{:}18{:}38.640 \dashrightarrow 01{:}18{:}40.040$ deep understanding and respect and

NOTE Confidence: 0.842048724492391

01:18:40.040 --> 01:18:41.160 relationship with the science,

NOTE Confidence: 0.842048724492391

 $01{:}18{:}41{.}160 \dashrightarrow 01{:}18{:}42{.}515$ you can have conversations with

NOTE Confidence: 0.842048724492391

01:18:42.515 --> 01:18:43.870 pure basic scientist anyone and

NOTE Confidence: 0.842048724492391

01:18:43.917 --> 01:18:45.077 really integrate that data.

NOTE Confidence: 0.842048724492391

 $01{:}18{:}45{.}080 \dashrightarrow 01{:}18{:}46{.}984$ And so when patent Jeff and I and

NOTE Confidence: 0.842048724492391

01:18:46.984 $\operatorname{-->}$ 01:18:48.828 Peter Glaser folks are mapping those

NOTE Confidence: 0.842048724492391

 $01:18:48.828 \rightarrow 01:18:50.468$ trials that we're thinking about.

NOTE Confidence: 0.842048724492391

01:18:50.470 - 01:18:51.970 The on treatment biopsies the PK,

NOTE Confidence: 0.842048724492391

 $01{:}18{:}51{.}970 \dashrightarrow 01{:}18{:}53{.}776$ PD biomarkers and and we're getting

NOTE Confidence: 0.842048724492391

 $01:18:53.776 \rightarrow 01:18:55.708$ deep in the science and you know

NOTE Confidence: 0.842048724492391

 $01:18:55.708 \longrightarrow 01:18:57.548$ Pat as a deep respect for it and

- NOTE Confidence: 0.842048724492391
- $01:18:57.548 \longrightarrow 01:18:59.465$ we kind of go back and forth and no
- NOTE Confidence: 0.842048724492391
- $01{:}18{:}59{.}470 \dashrightarrow 01{:}19{:}00{.}740$ ones making assumptions about you
- NOTE Confidence: 0.842048724492391
- $01:19:00.740 \longrightarrow 01:19:02.469$ know the other part of the coin.
- NOTE Confidence: 0.842048724492391
- $01:19:02.470 \rightarrow 01:19:03.970$ The trial design versus the science,
- NOTE Confidence: 0.842048724492391
- $01{:}19{:}03{.}970 \dashrightarrow 01{:}19{:}05{.}470$ and so I'll leave it that.
- NOTE Confidence: 0.842048724492391
- 01:19:05.470 --> 01:19:07.038 But that's just one example of why
- NOTE Confidence: 0.842048724492391
- $01:19:07.038 \dashrightarrow 01:19:08.719$ I think things have flourished here.
- NOTE Confidence: 0.815398037433624
- 01:19:10.450 --> 01:19:13.185 I also just add my experience
- NOTE Confidence: 0.815398037433624
- $01:19:13.185 \longrightarrow 01:19:15.460$ with the Yale Cancer Center.
- NOTE Confidence: 0.815398037433624
- 01:19:15.460 --> 01:19:18.638 I'm actually in on the main campus,
- NOTE Confidence: 0.815398037433624
- 01:19:18.640 --> 01:19:20.920 so I teach undergraduates biology.
- NOTE Confidence: 0.815398037433624
- 01:19:20.920 --> 01:19:24.357 So for me the Yale Cancer Center
- NOTE Confidence: 0.815398037433624
- 01:19:24.357 --> 01:19:27.203 has been instrumental in making sure
- NOTE Confidence: 0.815398037433624
- 01:19:27.203 --> 01:19:30.470 that I know what's going on from a.
- NOTE Confidence: 0.815398037433624
- 01:19:30.470 --> 01:19:33.200 From a clinical point of view,
- NOTE Confidence: 0.815398037433624

 $01:19:33.200 \rightarrow 01:19:35.740$ that the retreats the seminar series.

NOTE Confidence: 0.815398037433624

 $01:19:35.740 \longrightarrow 01:19:38.470$ The pilot grants that are available to

NOTE Confidence: 0.815398037433624

01:19:38.544 --> 01:19:41.439 faculty to facilitate collaborations among.

NOTE Confidence: 0.815398037433624

 $01:19:41.440 \longrightarrow 01:19:43.956$ People from different disciplines

NOTE Confidence: 0.815398037433624

 $01:19:43.956 \rightarrow 01:19:47.730$ really make for a very tightly

NOTE Confidence: 0.815398037433624

01:19:47.828 --> 01:19:50.579 dense collaborative network.

NOTE Confidence: 0.815398037433624

01:19:50.580 --> 01:19:52.872 But I just wanted, you know,

NOTE Confidence: 0.815398037433624

 $01{:}19{:}52.872 \dashrightarrow 01{:}19{:}56.366$ put put this 2 two finer points on this

NOTE Confidence: 0.815398037433624

 $01:19:56.366 \rightarrow 01:19:59.152$ with respect to my to recent companies.

NOTE Confidence: 0.815398037433624

 $01:19:59.160 \longrightarrow 01:20:02.310$ When I had this a bit of a crazy

NOTE Confidence: 0.815398037433624

 $01:20:02.310 \longrightarrow 01:20:05.123$ idea of how to degrade proteins

NOTE Confidence: 0.815398037433624

 $01{:}20{:}05{.}123 \dashrightarrow 01{:}20{:}08{.}249$ an I was thinking about how to.

NOTE Confidence: 0.815398037433624

 $01:20:08.250 \longrightarrow 01:20:09.980$ Start this company are Venice.

NOTE Confidence: 0.815398037433624

01:20:09.980 --> 01:20:12.255 I knew that I needed to have

NOTE Confidence: 0.815398037433624

 $01:20:12.255 \rightarrow 01:20:13.790$ a killer app right?

NOTE Confidence: 0.815398037433624

 $01:20:13.790 \rightarrow 01:20:16.550$ And so the beauty of the platform technology.

 $01:20:16.550 \longrightarrow 01:20:18.625$ It could be applied to

NOTE Confidence: 0.815398037433624

01:20:18.625 - 01:20:19.870 many different targets.

NOTE Confidence: 0.815398037433624

 $01{:}20{:}19.870 \dashrightarrow 01{:}20{:}25.360$ And so I sat down with Dan Pitch Black.

NOTE Confidence: 0.815398037433624

 $01:20:25.360 \longrightarrow 01:20:27.152$ A prostate cancer specialist

NOTE Confidence: 0.815398037433624

 $01:20:27.152 \longrightarrow 01:20:29.840$ here and with my investor an.

NOTE Confidence: 0.815398037433624

 $01{:}20{:}29{.}840 \dashrightarrow 01{:}20{:}33{.}790$ It was really nice to be able to sit and

NOTE Confidence: 0.815398037433624

 $01{:}20{:}33.892 \dashrightarrow 01{:}20{:}37.907$ have the investor listen to the end user.

NOTE Confidence: 0.815398037433624

 $01:20:37.907 \longrightarrow 01:20:41.490$ If you will hear what could be a

NOTE Confidence: 0.815398037433624

 $01:20:41.490 \longrightarrow 01:20:43.784$ unique application of this technology

NOTE Confidence: 0.815398037433624

01:20:43.784 --> 01:20:47.045 and and I think that that really

NOTE Confidence: 0.815398037433624

01:20:47.045 --> 01:20:50.333 helped me seal the deal in terms of

NOTE Confidence: 0.815398037433624

 $01:20:50.333 \rightarrow 01:20:53.139$ getting our business off the ground.

NOTE Confidence: 0.815398037433624

 $01:20:53.140 \longrightarrow 01:20:55.245$ More recently another platform technology

NOTE Confidence: 0.815398037433624

 $01:20:55.245 \rightarrow 01:20:58.120$ company we were thinking about indications.

NOTE Confidence: 0.815398037433624

 $01:20:58.120 \longrightarrow 01:21:00.776$ I was able to go to the leadership

01:21:00.776 --> 01:21:03.310 of the Cancer Center and say,

NOTE Confidence: 0.815398037433624

01:21:03.310 --> 01:21:03.685 listen,

NOTE Confidence: 0.815398037433624

 $01:21:03.685 \longrightarrow 01:21:06.310$ would it be possible for me to

NOTE Confidence: 0.815398037433624

 $01:21:06.310 \longrightarrow 01:21:08.761$ get together three or four basic

NOTE Confidence: 0.815398037433624

01:21:08.761 $\operatorname{-->}$ 01:21:10.786 researchers and cancer in this

NOTE Confidence: 0.815398037433624

 $01:21:10.786 \rightarrow 01:21:13.325$ area and just to have a sit down?

NOTE Confidence: 0.815398037433624

 $01{:}21{:}13{.}330 \dashrightarrow 01{:}21{:}16{.}386$ Or we could throw out ideas and really

NOTE Confidence: 0.815398037433624

 $01:21:16.386 \longrightarrow 01:21:18.323$ whiteboard things and really allowed

NOTE Confidence: 0.815398037433624

 $01:21:18.323 \rightarrow 01:21:20.899$ for this nascent company to be able

NOTE Confidence: 0.815398037433624

 $01:21:20.972 \rightarrow 01:21:22.980$ to have again real world interactions.

NOTE Confidence: 0.815398037433624

01:21:22.980 --> 01:21:26.331 And so it makes for a I think a

NOTE Confidence: 0.815398037433624

 $01:21:26.331 \rightarrow 01:21:28.540$ very unique place here at you.

NOTE Confidence: 0.789999485015869

01:21:30.990 --> 01:21:32.940 Fair City, any any comments?

NOTE Confidence: 0.789999485015869

01:21:32.940 --> 01:21:35.892 You know in regard to, you know,

NOTE Confidence: 0.789999485015869

01:21:35.892 --> 01:21:38.760 some of your collaborative experiences. Sure,

NOTE Confidence: 0.836272060871124

01:21:38.760 --> 01:21:41.060 I think your Cancer Center.

- NOTE Confidence: 0.836272060871124
- 01:21:41.060 --> 01:21:44.624 It's a wonderful place in I have so many
- NOTE Confidence: 0.836272060871124
- $01{:}21{:}44.624 \dashrightarrow 01{:}21{:}47.639$ different experts in collectively.
- NOTE Confidence: 0.836272060871124
- $01:21:47.640 \longrightarrow 01:21:50.310$ We basically cover the entire
- NOTE Confidence: 0.836272060871124
- $01:21:50.310 \longrightarrow 01:21:52.980$ cancer expertise in this place
- NOTE Confidence: 0.836272060871124
- $01:21:53.077 \rightarrow 01:21:55.837$ and you can basically find the.
- NOTE Confidence: 0.836272060871124
- $01{:}21{:}55{.}840 \dashrightarrow 01{:}21{:}59{.}450$ Conditions and basic scientists in.
- NOTE Confidence: 0.836272060871124
- 01:21:59.450 --> 01:22:00.773 Physician scientists across
- NOTE Confidence: 0.836272060871124
- $01:22:00.773 \longrightarrow 01:22:03.419$ the board and no matter what
- NOTE Confidence: 0.836272060871124
- 01:22:03.419 --> 01:22:05.270 cancer type you trying to?
- NOTE Confidence: 0.836272060871124
- $01:22:05.270 \longrightarrow 01:22:07.726$ Only in order to discuss with.
- NOTE Confidence: 0.836272060871124
- 01:22:07.726 --> 01:22:08.846 Really, truly collaborative
- NOTE Confidence: 0.836272060871124
- $01:22:08.846 \longrightarrow 01:22:09.920$ environment over here.
- NOTE Confidence: 0.854514598846436
- $01{:}22{:}12{.}530 \dashrightarrow 01{:}22{:}15{.}626$ In, say, anything that so I would second
- NOTE Confidence: 0.854514598846436
- $01{:}22{:}15.630 \dashrightarrow 01{:}22{:}17.958$ all that has been said before,
- NOTE Confidence: 0.854514598846436
- $01{:}22{:}17.960 \dashrightarrow 01{:}22{:}20.608$ and I think one of the things that
- NOTE Confidence: 0.854514598846436

 $01:22:20.608 \rightarrow 01:22:22.585$ we've been primarily interested in

NOTE Confidence: 0.854514598846436

01:22:22.585 --> 01:22:25.953 is we know that our strategy can be

NOTE Confidence: 0.854514598846436

 $01:22:25.953 \rightarrow 01:22:28.788$ used to treat drug resistance and the NOTE Confidence: 0.854514598846436

 $01:22:28.788 \rightarrow 01:22:30.734$ opportunity to get patient samples

NOTE Confidence: 0.854514598846436

01:22:30.734 --> 01:22:33.380 so that we can make patient derived

NOTE Confidence: 0.854514598846436

01:22:33.457 --> 01:22:35.522 xenograft models has been really NOTE Confidence: 0.854514598846436

01:22:35.522 --> 01:22:38.374 instrumental for us to kind of see

NOTE Confidence: 0.854514598846436

 $01{:}22{:}38{.}374 \dashrightarrow 01{:}22{:}40{.}522$ whether or not we have functional

NOTE Confidence: 0.854514598846436

 $01{:}22{:}40{.}522 \dashrightarrow 01{:}22{:}42{.}410$ activity in drug resistant tumors.

NOTE Confidence: 0.862850069999695

 $01{:}22{:}43.760 \dashrightarrow 01{:}22{:}45.804$ That's great, thanks birthday.

NOTE Confidence: 0.862850069999695

 $01{:}22{:}45{.}804 \dashrightarrow 01{:}22{:}49{.}524$ So we do have a question from

NOTE Confidence: 0.862850069999695

 $01:22:49.524 \longrightarrow 01:22:53.431$ the audience. Alexander Let's

NOTE Confidence: 0.862850069999695

 $01:22:53.431 \rightarrow 01:22:55.258$ see if we can get you activated.

NOTE Confidence: 0.862844526767731

01:22:56.300 --> 01:22:57.389 Yeah, hi. Can

NOTE Confidence: 0.862844526767731

 $01:22:57.390 \longrightarrow 01:22:58.479$ anyone hear me?

NOTE Confidence: 0.862844526767731

 $01:22:58.480 \longrightarrow 01:22:59.928$ Yeah we can hear.

- NOTE Confidence: 0.853764235973358
- $01{:}23{:}01{.}100 \dashrightarrow 01{:}23{:}02{.}240$ OK, thank you.
- NOTE Confidence: 0.853764235973358
- $01:23:02.240 \rightarrow 01:23:04.520$ Thank you everybody for coming together.
- NOTE Confidence: 0.853764235973358
- $01:23:04.520 \rightarrow 01:23:06.420$ It's been really, really exciting.
- NOTE Confidence: 0.853764235973358
- $01:23:06.420 \rightarrow 01:23:09.840$ So my question is open anyone on the panel?
- NOTE Confidence: 0.853764235973358
- $01:23:09.840 \longrightarrow 01:23:12.120$ I'm just curious about the broad
- NOTE Confidence: 0.853764235973358
- $01{:}23{:}12.120 \dashrightarrow 01{:}23{:}13.260$ cultural differences between
- NOTE Confidence: 0.853764235973358
- 01:23:13.260 --> 01:23:14.780 industry and academia specifically.
- NOTE Confidence: 0.853764235973358
- $01:23:14.780 \longrightarrow 01:23:17.820$ Do you ever have or see very successful
- NOTE Confidence: 0.853764235973358
- 01:23:17.820 --> 01:23:19.720 academic scientists and clinicians who,
- NOTE Confidence: 0.853764235973358
- $01:23:19.720 \longrightarrow 01:23:21.240$ for personality reasons experience
- NOTE Confidence: 0.853764235973358
- $01:23:21.240 \longrightarrow 01:23:23.520$ a lot of friction in their
- NOTE Confidence: 0.853764235973358
- $01:23:23.520 \rightarrow 01:23:24.660$ involvement with industry?
- NOTE Confidence: 0.853764235973358
- $01{:}23{:}24.660 \dashrightarrow 01{:}23{:}25.420$ And Conversely,
- NOTE Confidence: 0.853764235973358
- $01{:}23{:}25{.}420 \dashrightarrow 01{:}23{:}27{.}700$ what kinds of personality traits do
- NOTE Confidence: 0.853764235973358
- $01:23:27.700 \rightarrow 01:23:29.980$ you think predict maybe a smoother
- NOTE Confidence: 0.853764235973358

- $01:23:29.980 \rightarrow 01:23:33.240$ transition from academia to industry?
- NOTE Confidence: 0.805389642715454
- $01:23:33.240 \longrightarrow 01:23:41.298$ Well, open that up. I love the question.
- NOTE Confidence: 0.792907774448395
- $01:23:41.300 \longrightarrow 01:23:43.116$ Thank you for it.
- NOTE Confidence: 0.792907774448395
- $01:23:43.116 \longrightarrow 01:23:46.490$ I think about it all the time.
- NOTE Confidence: 0.792907774448395
- $01:23:46.490 \rightarrow 01:23:51.278$ I think a big one of the biggest differences.
- NOTE Confidence: 0.792907774448395
- $01:23:51.280 \rightarrow 01:23:57.616$ Is the mindset around risk taking?
- NOTE Confidence: 0.792907774448395
- $01{:}23{:}57{.}620 \dashrightarrow 01{:}24{:}00{.}896$ In academia, it's OK to like place a lot
- NOTE Confidence: 0.792907774448395
- $01{:}24{:}00.896 \dashrightarrow 01{:}24{:}04.320$ of bets and be wrong most of the time.
- NOTE Confidence: 0.792907774448395
- $01:24:04.320 \rightarrow 01:24:06.917$ Learn some interesting things along the way.
- NOTE Confidence: 0.792907774448395
- $01:24:06.920 \longrightarrow 01:24:08.033$ Get some publications,
- NOTE Confidence: 0.792907774448395
- 01:24:08.033 --> 01:24:09.517 even if you're wrong.
- NOTE Confidence: 0.792907774448395
- $01{:}24{:}09{.}520 \dashrightarrow 01{:}24{:}11{.}752$ I'm referring to even like clinical
- NOTE Confidence: 0.792907774448395
- $01{:}24{:}11.752 \dashrightarrow 01{:}24{:}13.390$ publications, posters that said.
- NOTE Confidence: 0.792907774448395
- 01:24:13.390 --> 01:24:15.910 An industry you're accumulating a track
- NOTE Confidence: 0.792907774448395
- $01:24:15.910 \rightarrow 01:24:18.147$ record always the things that you,
- NOTE Confidence: 0.792907774448395
- $01:24:18.150 \rightarrow 01:24:20.165$ the projects that you launch

- NOTE Confidence: 0.792907774448395
- $01:24:20.165 \longrightarrow 01:24:22.690$ and work on have to work.
- NOTE Confidence: 0.792907774448395
- $01{:}24{:}22.690 \dashrightarrow 01{:}24{:}24.994$ You need to see patient results and you
- NOTE Confidence: 0.792907774448395
- $01:24:24.994 \rightarrow 01:24:27.069$ can't just take Flyers all the time.
- NOTE Confidence: 0.792907774448395
- 01:24:27.070 --> 01:24:28.822 It's kind of like being a
- NOTE Confidence: 0.792907774448395
- 01:24:28.822 --> 01:24:29.990 movie producer in Hollywood.
- NOTE Confidence: 0.792907774448395
- 01:24:29.990 --> 01:24:32.174 Like if you the last movie you make
- NOTE Confidence: 0.792907774448395
- $01:24:32.174 \longrightarrow 01:24:34.368$ if nobody comes with the box office,
- NOTE Confidence: 0.792907774448395
- $01:24:34.370 \longrightarrow 01:24:36.407$ you don't get to make another movie.
- NOTE Confidence: 0.792907774448395
- 01:24:36.410 --> 01:24:38.454 Not saying it says I don't think
- NOTE Confidence: 0.792907774448395
- $01:24:38.454 \rightarrow 01:24:40.208$ it says reductive is that quite?
- NOTE Confidence: 0.792907774448395
- $01:24:40.210 \longrightarrow 01:24:42.009$ I mean this we have a high
- NOTE Confidence: 0.792907774448395
- $01:24:42.009 \longrightarrow 01:24:43.710$ failure rate in this business,
- NOTE Confidence: 0.792907774448395
- 01:24:43.710 --> 01:24:45.990 but if you're just somebody who places bets
- NOTE Confidence: 0.792907774448395
- $01{:}24{:}45{.}990 \dashrightarrow 01{:}24{:}48{.}100$ because it's someone elses money and like.
- NOTE Confidence: 0.792907774448395
- $01:24:48.100 \rightarrow 01:24:50.515$ There's a very common academic behavior of,
- NOTE Confidence: 0.792907774448395

- 01:24:50.520 --> 01:24:53.070 like, you know, I'm just.
- NOTE Confidence: 0.792907774448395
- $01:24:53.070 \longrightarrow 01:24:54.354$ It's not my money.
- NOTE Confidence: 0.792907774448395
- 01:24:54.354 --> 01:24:55.638 I'll learn some science.
- NOTE Confidence: 0.792907774448395
- $01:24:55.640 \longrightarrow 01:24:56.600$ It's an option.
- NOTE Confidence: 0.792907774448395
- $01{:}24{:}56.600 \dashrightarrow 01{:}24{:}57.560$ Benefit goes well.
- NOTE Confidence: 0.792907774448395
- 01:24:57.560 --> 01:24:58.523 In the upside,
- NOTE Confidence: 0.792907774448395
- $01:24:58.523 \longrightarrow 01:25:00.128$ if it's on the downside,
- NOTE Confidence: 0.792907774448395
- $01:25:00.130 \longrightarrow 01:25:00.714$ who cares?
- NOTE Confidence: 0.792907774448395
- $01:25:00.714 \longrightarrow 01:25:02.758$ I'll move on to the next thing
- NOTE Confidence: 0.792907774448395
- $01:25:02.758 \longrightarrow 01:25:05.026$ like that's a very I'll just say
- NOTE Confidence: 0.792907774448395
- $01:25:05.026 \rightarrow 01:25:06.870$ that's a more academic mindset,
- NOTE Confidence: 0.792907774448395
- $01:25:06.870 \longrightarrow 01:25:09.438$ and the more industry mindset is like no,
- NOTE Confidence: 0.792907774448395
- $01:25:09.440 \rightarrow 01:25:11.813$ this I'm bringing all my best relationships
- NOTE Confidence: 0.792907774448395
- $01:25:11.813 \rightarrow 01:25:14.256$ and credibility to bear on this one project.
- NOTE Confidence: 0.792907774448395
- $01:25:14.260 \rightarrow 01:25:15.220$ Better, better work,
- NOTE Confidence: 0.792907774448395
- $01:25:15.220 \longrightarrow 01:25:16.500$ better work and patience.

01:25:16.500 --> 01:25:17.174 Better ultimately,

NOTE Confidence: 0.792907774448395

01:25:17.174 --> 01:25:18.522 hopefully become an approved

NOTE Confidence: 0.792907774448395

 $01{:}25{:}18.522 \dashrightarrow 01{:}25{:}20.500$ product that turns into a marketed

NOTE Confidence: 0.792907774448395

 $01:25:20.500 \rightarrow 01:25:21.955$ medicine for patients like that,

NOTE Confidence: 0.792907774448395

 $01:25:21.960 \longrightarrow 01:25:23.580$ shift in mind is like.

NOTE Confidence: 0.792907774448395

01:25:23.580 --> 01:25:26.199 Very stark and I see a lot of folks

NOTE Confidence: 0.792907774448395

 $01:25:26.199 \longrightarrow 01:25:28.756$ who come in industry sort of mid

NOTE Confidence: 0.792907774448395

01:25:28.756 --> 01:25:30.970 and late career from academia,

NOTE Confidence: 0.792907774448395

 $01{:}25{:}30{.}970 \dashrightarrow 01{:}25{:}32{.}992$ and they think that they'll come

NOTE Confidence: 0.792907774448395

 $01:25:32.992 \longrightarrow 01:25:35.853$ in be sort of a non high voice

NOTE Confidence: 0.792907774448395

 $01:25:35.853 \rightarrow 01:25:38.007$ of logic and science and reason.

NOTE Confidence: 0.792907774448395

01:25:38.010 --> 01:25:40.229 The resident expert and be sort of

NOTE Confidence: 0.792907774448395

 $01{:}25{:}40{.}229 \dashrightarrow 01{:}25{:}42{.}767$ off the hook on the harder parts of

NOTE Confidence: 0.792907774448395

 $01:25:42.767 \rightarrow 01:25:45.675$ being right and on the harder parts of NOTE Confidence: 0.792907774448395

 $01:25:45.675 \rightarrow 01:25:47.870$ actually executing against the plan.

 $01:25:47.870 \longrightarrow 01:25:50.678$ And those folks don't do as well either,

NOTE Confidence: 0.792907774448395

01:25:50.680 --> 01:25:52.815 so I think both on like being

NOTE Confidence: 0.792907774448395

 $01{:}25{:}52.815 \dashrightarrow 01{:}25{:}54.600$ right about your convictions.

NOTE Confidence: 0.792907774448395

 $01{:}25{:}54.600 \dashrightarrow 01{:}25{:}56.868$ As well as being a contributor to

NOTE Confidence: 0.792907774448395

 $01:25:56.868 \rightarrow 01:25:58.430$ the execution against the plan,

NOTE Confidence: 0.792907774448395

 $01{:}25{:}58{.}430 \dashrightarrow 01{:}26{:}00{.}025$ those are the two behaviors

NOTE Confidence: 0.792907774448395

 $01:26:00.025 \rightarrow 01:26:01.620$ that define success in industry,

NOTE Confidence: 0.792907774448395

 $01{:}26{:}01{.}620 \dashrightarrow 01{:}26{:}03{.}215$ where in academia there needs

NOTE Confidence: 0.792907774448395

 $01:26:03.215 \longrightarrow 01:26:04.810$ to be room for failure.

NOTE Confidence: 0.792907774448395

 $01{:}26{:}04{.}810 \dashrightarrow 01{:}26{:}07{.}029$ There needs to be room for exploration

NOTE Confidence: 0.792907774448395

 $01{:}26{:}07{.}029 \dashrightarrow 01{:}26{:}08{.}805$ in multiple ideas and moving on

NOTE Confidence: 0.792907774448395

 $01:26:08.805 \longrightarrow 01:26:10.590$ to the next project to keep the

NOTE Confidence: 0.792907774448395

 $01{:}26{:}10.647 \dashrightarrow 01{:}26{:}12.459$ academic mission moving forward.

NOTE Confidence: 0.792907774448395

 $01{:}26{:}12{.}460 \dashrightarrow 01{:}26{:}15{.}020$ And I'm not judging one or the other,

NOTE Confidence: 0.792907774448395

 $01:26:15.020 \longrightarrow 01:26:16.292$ but they're they're not

NOTE Confidence: 0.792907774448395

 $01:26:16.292 \rightarrow 01:26:17.882$ interchangeable in terms of behavior.

- NOTE Confidence: 0.774172067642212
- 01:26:23.790 --> 01:26:27.340 Thanks Josh, anyone from the
- NOTE Confidence: 0.774172067642212
- 01:26:27.340 --> 01:26:30.430 panel. Make a comma. Yeah,
- NOTE Confidence: 0.875349223613739
- 01:26:30.430 --> 01:26:32.038 I'll just add 'cause I know
- NOTE Confidence: 0.875349223613739
- $01:26:32.038 \rightarrow 01:26:33.450$ we're running out of time,
- NOTE Confidence: 0.875349223613739
- $01:26:33.450 \longrightarrow 01:26:35.144$ but you know in in recent years
- NOTE Confidence: 0.875349223613739
- 01:26:35.144 --> 01:26:37.030 I I feel like I'm learning.
- NOTE Confidence: 0.875349223613739
- $01{:}26{:}37.030 \dashrightarrow 01{:}26{:}38.680$ Sometimes the friction 'cause we all.
- NOTE Confidence: 0.875349223613739
- 01:26:38.680 --> 01:26:40.598 I think we've seen it I personally,
- NOTE Confidence: 0.875349223613739
- $01:26:40.600 \rightarrow 01:26:42.196$ but derive some sort of maybe
- NOTE Confidence: 0.875349223613739
- $01{:}26{:}42.196 \dashrightarrow 01{:}26{:}44.098$ insecurity on what we think. We know.
- NOTE Confidence: 0.875349223613739
- $01:26:44.098 \longrightarrow 01:26:45.736$ What we don't know and this is
- NOTE Confidence: 0.875349223613739
- $01:26:45.736 \rightarrow 01:26:47.499$ really everyone involved in the drug
- NOTE Confidence: 0.875349223613739
- $01{:}26{:}47{.}499 \dashrightarrow 01{:}26{:}49{.}313$ development and I think very important
- NOTE Confidence: 0.875349223613739
- 01:26:49.313 --> 01:26:51.308 principle is that from the process of
- NOTE Confidence: 0.875349223613739
- $01:26:51.308 \rightarrow 01:26:53.105$ just the molecule to getting it into
- NOTE Confidence: 0.875349223613739

 $01:26:53.105 \rightarrow 01:26:55.000$ a patient to then caring for that

NOTE Confidence: 0.875349223613739

 $01:26:55.000 \rightarrow 01:26:56.550$ patient for several years afterwards.

NOTE Confidence: 0.875349223613739

01:26:56.550 --> 01:26:57.925 Every step of that process

NOTE Confidence: 0.875349223613739

 $01:26:57.925 \rightarrow 01:26:58.750$ is enormously complex,

NOTE Confidence: 0.875349223613739

 $01{:}26{:}58.750 \dashrightarrow 01{:}27{:}00.200$ and I thought I knew.

NOTE Confidence: 0.875349223613739

01:27:00.200 --> 01:27:02.192 A lot is an MD PhD work in

NOTE Confidence: 0.875349223613739

 $01:27:02.192 \rightarrow 01:27:04.089$ the lab and in the clinic,

NOTE Confidence: 0.875349223613739

 $01:27:04.090 \longrightarrow 01:27:05.475$ and with Brexit going in

NOTE Confidence: 0.875349223613739

 $01{:}27{:}05{.}475 \dashrightarrow 01{:}27{:}06{.}583$ the clinic this spring,

NOTE Confidence: 0.875349223613739

 $01{:}27{:}06.590 \dashrightarrow 01{:}27{:}07.898$ you know unbelievably newfound

NOTE Confidence: 0.875349223613739

 $01:27:07.898 \longrightarrow 01:27:09.533$ respect for how difficult it

NOTE Confidence: 0.875349223613739

 $01:27:09.533 \longrightarrow 01:27:11.399$ is to get a drug just into the

NOTE Confidence: 0.875349223613739

 $01{:}27{:}11{.}399 \dashrightarrow 01{:}27{:}12{.}988$ Ind and into a clinical trial.

NOTE Confidence: 0.875349223613739

 $01{:}27{:}12{.}990 \dashrightarrow 01{:}27{:}14{.}575$ So I think really understanding

NOTE Confidence: 0.875349223613739

 $01:27:14.575 \longrightarrow 01:27:16.160$ and mutual respect often will

NOTE Confidence: 0.875349223613739

 $01:27:16.212 \longrightarrow 01:27:17.843$ stave off some of some of that

- NOTE Confidence: 0.875349223613739
- $01:27:17.843 \longrightarrow 01:27:18.830$ friction in my opinion.
- NOTE Confidence: 0.869390547275543
- 01:27:20.970 --> 01:27:23.690 Thanks Ron G. OK, so we are running
- NOTE Confidence: 0.869390547275543
- $01:27:23.690 \rightarrow 01:27:26.220$ up against the Clock here so again,
- NOTE Confidence: 0.869390547275543
- $01:27:26.220 \longrightarrow 01:27:27.620$ thanks for the conversation.
- NOTE Confidence: 0.869390547275543
- 01:27:27.620 --> 01:27:28.670 It's been great,
- NOTE Confidence: 0.869390547275543
- 01:27:28.670 01:27:30.770 sorry bout some of the disruptions,
- NOTE Confidence: 0.869390547275543
- $01:27:30.770 \longrightarrow 01:27:32.678$ but hopefully you know we've been
- NOTE Confidence: 0.869390547275543
- $01:27:32.678 \longrightarrow 01:27:34.620$ able to gather most questions.
- NOTE Confidence: 0.869390547275543
- 01:27:34.620 --> 01:27:36.657 What I'd like to do right now
- NOTE Confidence: 0.869390547275543
- 01:27:36.657 --> 01:27:38.710 is just turn the microphone over
- NOTE Confidence: 0.869390547275543
- $01:27:38.710 \longrightarrow 01:27:40.918$ to Charlie Fuchs again just for
- NOTE Confidence: 0.869390547275543
- $01{:}27{:}40{.}918 \dashrightarrow 01{:}27{:}43{.}366$ a few closing remarks from him.
- NOTE Confidence: 0.85202544927597
- 01:27:53.530 --> 01:27:55.220 Charlie please unmute.
- NOTE Confidence: 0.892177820205688
- 01:27:56.190 $\operatorname{-->}$ 01:27:58.694 Sorry, sorry I want to thank him for
- NOTE Confidence: 0.892177820205688
- $01{:}27{:}58.694 \dashrightarrow 01{:}28{:}01.213$ running a phenomenal panel and all
- NOTE Confidence: 0.892177820205688

 $01:28:01.213 \rightarrow 01:28:03.483$ the panelists for great discussion.

NOTE Confidence: 0.892177820205688

01:28:03.490 --> 01:28:05.596 I think it was really instructive

NOTE Confidence: 0.892177820205688

01:28:05.596 --> 01:28:08.220 in terms of the science and frankly

NOTE Confidence: 0.892177820205688

 $01:28:08.220 \longrightarrow 01:28:10.880$ the challenges of what I think is

NOTE Confidence: 0.892177820205688

 $01{:}28{:}10.957 \dashrightarrow 01{:}28{:}13.465$ at the forefront of cancer the rapy.

NOTE Confidence: 0.892177820205688

 $01{:}28{:}13.470 \dashrightarrow 01{:}28{:}16.174$ I also want to apologize to all panelists NOTE Confidence: 0.892177820205688

 $01:28:16.174 \rightarrow 01:28:18.847$ and the audience on the disruptions,

NOTE Confidence: 0.892177820205688

 $01:28:18.850 \longrightarrow 01:28:21.306$ and I can assure you that we are

NOTE Confidence: 0.892177820205688

 $01:28:21.306 \longrightarrow 01:28:24.330$ going to make sure that we don't

NOTE Confidence: 0.892177820205688

 $01{:}28{:}24{.}330 \dashrightarrow 01{:}28{:}26{.}194$ experience a similar disruption.

NOTE Confidence: 0.892177820205688

01:28:26.200 --> 01:28:28.125 Again, I hope you all will use

NOTE Confidence: 0.892177820205688

 $01:28:28.125 \rightarrow 01:28:30.326$ this as an opportunity to advance

NOTE Confidence: 0.892177820205688

 $01:28:30.326 \rightarrow 01:28:32.924$ what was been a great conversation,

NOTE Confidence: 0.892177820205688

01:28:32.930 --> 01:28:34.342 because as I say,

NOTE Confidence: 0.892177820205688

 $01:28:34.342 \longrightarrow 01:28:36.107$ we want to build partnerships.

NOTE Confidence: 0.892177820205688

 $01{:}28{:}36{.}110 \dashrightarrow 01{:}28{:}38{.}322$ I think you've heard today about the

- NOTE Confidence: 0.892177820205688
- $01:28:38.322 \rightarrow 01:28:39.667$ challenges of those partnerships
- NOTE Confidence: 0.892177820205688
- $01{:}28{:}39{.}667 \dashrightarrow 01{:}28{:}41{.}998$ and we want to make them smooth
- NOTE Confidence: 0.892177820205688
- 01:28:41.998 --> 01:28:43.568 and successful because ultimately
- NOTE Confidence: 0.892177820205688
- 01:28:43.568 --> 01:28:45.668 to really advance cancer therapy,
- NOTE Confidence: 0.892177820205688
- 01:28:45.670 --> 01:28:47.788 it's going to require a community,
- NOTE Confidence: 0.892177820205688
- $01:28:47.790 \longrightarrow 01:28:49.967$ so please feel free to reach out
- NOTE Confidence: 0.892177820205688
- $01:28:49.967 \longrightarrow 01:28:52.040$ to me to the panelists.
- NOTE Confidence: 0.892177820205688
- $01:28:52.040 \longrightarrow 01:28:54.164$ We hope this is the beginning
- NOTE Confidence: 0.892177820205688
- $01{:}28{:}54{.}164 \dashrightarrow 01{:}28{:}55{.}226$ of a conversation.
- NOTE Confidence: 0.892177820205688
- 01:28:55.230 --> 01:28:58.488 In addition, I hope you'll all join us again.
- NOTE Confidence: 0.892177820205688
- 01:28:58.490 --> 01:28:59.962 On Wednesday, December 9th,
- NOTE Confidence: 0.892177820205688
- $01{:}28{:}59{.}962 \dashrightarrow 01{:}29{:}01{.}066$ at 1:00 o'clock,
- NOTE Confidence: 0.892177820205688
- $01:29:01.070 \rightarrow 01:29:04.373$ when are third in the series of Yale engage,
- NOTE Confidence: 0.892177820205688
- 01:29:04.380 --> 01:29:06.210 cancer will be defining mechanisms
- NOTE Confidence: 0.892177820205688
- $01:29:06.210 \longrightarrow 01:29:07.674$ and biomarkers of sensitivity
- NOTE Confidence: 0.892177820205688

- $01{:}29{:}07.674 \dashrightarrow 01{:}29{:}09.546$ and resistance to anti cancer
- NOTE Confidence: 0.892177820205688
- $01:29:09.546 \longrightarrow 01:29:10.998$ treatments and then finally,
- NOTE Confidence: 0.892177820205688
- $01:29:11.000 \rightarrow 01:29:13.944$ it just want to once again thank Tim.
- NOTE Confidence: 0.892177820205688
- 01:29:13.950 --> 01:29:16.875 Tim is Tim Shannon is a member of the
- NOTE Confidence: 0.892177820205688
- 01:29:16.875 --> 01:29:19.359 board of our Our Cancer Center and
- NOTE Confidence: 0.892177820205688
- 01:29:19.359 --> 01:29:21.661 has been really a great supporter
- NOTE Confidence: 0.892177820205688
- $01:29:21.661 \longrightarrow 01:29:24.566$ of all that we do and including
- NOTE Confidence: 0.892177820205688
- 01:29:24.566 --> 01:29:26.326 running today's session and Tim,
- NOTE Confidence: 0.892177820205688
- 01:29:26.326 --> 01:29:28.330 I'll turn it over you for
- NOTE Confidence: 0.892177820205688
- $01:29:28.401 \longrightarrow 01:29:30.137$ the final closing remarks.
- NOTE Confidence: 0.892177820205688
- $01:29:30.140 \longrightarrow 01:29:30.420$ Thanks
- NOTE Confidence: 0.837284672260284
- $01:29:30.420 \longrightarrow 01:29:31.980$ Charlie, thanks very much.
- NOTE Confidence: 0.837284672260284
- 01:29:31.980 --> 01:29:34.442 Again, yeah, so just let me extend thanks
- NOTE Confidence: 0.837284672260284
- $01{:}29{:}34.442 \dashrightarrow 01{:}29{:}36.880$ to the audience to our faculty panelists.
- NOTE Confidence: 0.837284672260284
- $01{:}29{:}36.880 \dashrightarrow 01{:}29{:}39.127$ Special thanks to Josh for carving out
- NOTE Confidence: 0.837284672260284
- $01:29:39.127 \rightarrow 01:29:41.804$ time of his day. Josh, we hope to.

01:29:41.804 --> 01:29:45.410 To see more and more here around Yale again,

NOTE Confidence: 0.837284672260284

01:29:45.410 --> 01:29:47.874 all I can say is you know,

NOTE Confidence: 0.837284672260284

 $01:29:47.880 \longrightarrow 01:29:49.998$ like most people on the call,

NOTE Confidence: 0.837284672260284

 $01:29:50.000 \rightarrow 01:29:52.100$ this is my passion of trying

NOTE Confidence: 0.837284672260284

 $01:29:52.100 \longrightarrow 01:29:53.880$ to do hard things and.

NOTE Confidence: 0.837284672260284

01:29:53.880 --> 01:29:55.830 You know getting him into

NOTE Confidence: 0.837284672260284

 $01:29:55.830 \rightarrow 01:29:57.390$ humans and hopefully making

NOTE Confidence: 0.837284672260284

01:29:57.390 --> 01:29:59.770 a difference in humans lives,

NOTE Confidence: 0.837284672260284

 $01{:}29{:}59{.}770 \dashrightarrow 01{:}30{:}03{.}559$ so it's a great community to be part of.

NOTE Confidence: 0.837284672260284

01:30:03.560 --> 01:30:06.086 Yale's got great things going on.

NOTE Confidence: 0.837284672260284

 $01:30:06.090 \rightarrow 01:30:09.114$ It is easy place to engage with so

NOTE Confidence: 0.837284672260284

 $01{:}30{:}09{.}114 \dashrightarrow 01{:}30{:}12{.}812$ you know in reflection of the name of

NOTE Confidence: 0.837284672260284

 $01{:}30{:}12.812 \dashrightarrow 01{:}30{:}15.768$ the event would encourage all of you.

NOTE Confidence: 0.837284672260284

01:30:15.770 --> 01:30:17.458 Again, we're interested to

NOTE Confidence: 0.837284672260284

 $01{:}30{:}17.458 \dashrightarrow 01{:}30{:}19.568$ engage with Yale Cancer Center.

 $01{:}30{:}19{.}570 \dashrightarrow 01{:}30{:}21{.}346$ Try to do some important things.

NOTE Confidence: 0.837284672260284

 $01:30:21.350 \longrightarrow 01:30:22.241$ No thanks everyone,

NOTE Confidence: 0.837284672260284

 $01:30:22.241 \longrightarrow 01:30:24.023$ and with that will sign off.